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COMMUNITY COLLEGE DISTRICT NO. 508
JULY 20, 2023

City Colleges of Chicago FY2024 Preliminary Budget

Presentation to the Finance and
Administrative Services Committee

July 13, 2023

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CITY COLLEGES[®]
OF CHICAGO

Agenda

- Strategic Plan
- Budget Priorities
- Preliminary FY2024 Budget
- Cash Position

Our work is guided by a five-year strategic framework with equity at its center

A district-wide strategic framework and strategic plans for each college for 2021-25



www.ccc.edu/strategicplan



Create an **exceptional student experience**



Become a “student-ready” **equitable institution**



Develop and strengthen pathways that are **responsive** to the economic needs of the City



Build a **culture of excellence**



Create a **collaborative and connected** ecosystem



Monitor and ensure financial sustainability and the overall **health** of our institution

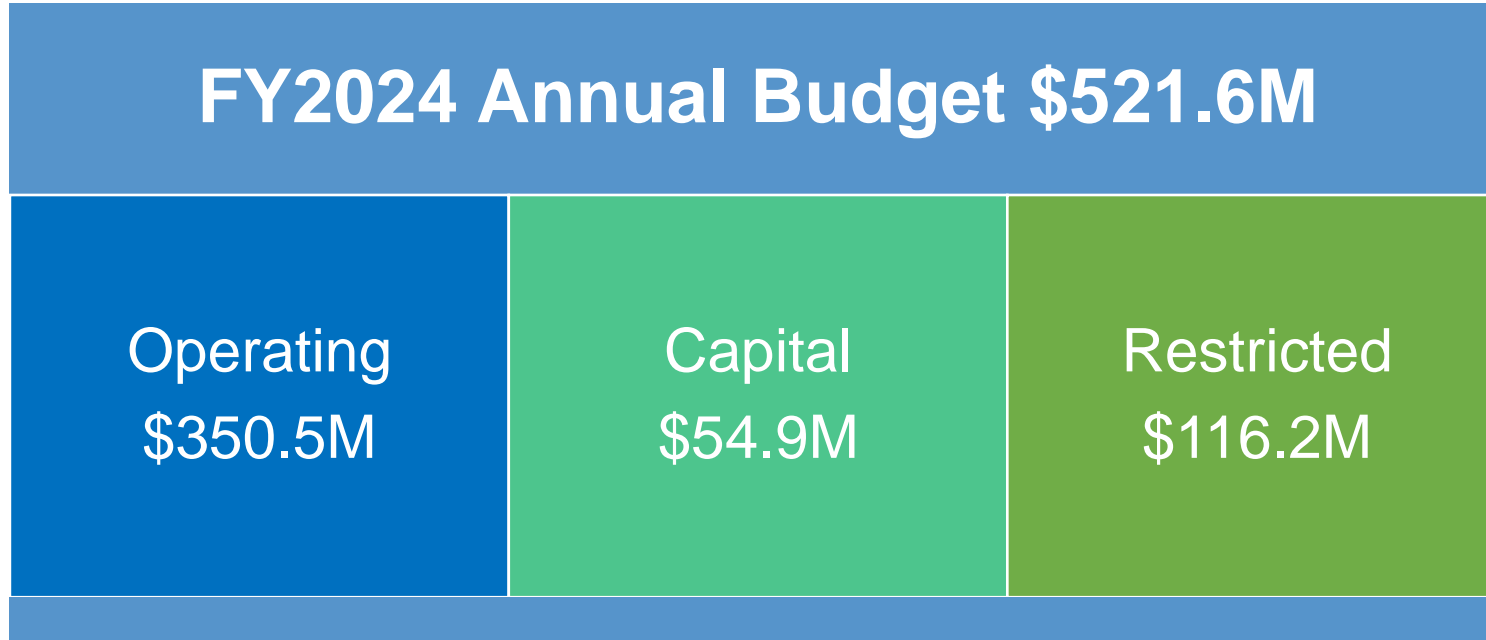
FY2024 Budget Priorities

FY2024 Budget Priorities

- The FY2024 budget represents a year of continued support for students and communities rebounding from the financial and health consequences of COVID-19, coupled with strategic investments in model programs to advance City Colleges ambitious student equity goals.
- City Colleges is successfully recovering from the pandemic, with recent enrollment periods exceeding the community college average in Illinois and nationally.
- Planned investments will help achieve City Colleges' vision of being recognized as the city's most accessible higher education engine of socioeconomic mobility and racial equity – empowering all Chicagoans to take part in building a stronger and more just city.
- Despite the end of federal emergency funds, City Colleges has committed to maintaining key investments including:
 - Strategic scholarship programs to improve access, including Future Ready offering no cost short term programs in high-demand fields, the Star Scholarship for recent high school graduates with a B average, and a scholarship for graduates of CPS options schools
 - A comprehensive suite of student supports to further retention and completion, including new evening and weekend mental telehealth supports, new benefits coordinators at every college, and a full complement of wellness centers, advisors, tutors, career and transfer centers, undocumented student liaisons, and more.
 - The Chicago Roadmap, an unprecedented partnership with the Chicago Public Schools, to support students along a seamless path to and through college on the way to their chosen careers
 - A robust offering of remote and online, along with in-person, learning options
 - Increased faculty and staff pay following successful negotiations with labor partners
 - Enhanced marketing and enrollment infrastructure to attract and retain a diverse student body
 - Grant-funded efforts to better connect Chicago communities and adult learners to opportunities at City Colleges and to remove students' technology barriers to academic success
 - A capital program targeted for in-demand/emerging programs, technology, deferred maintenance, and life safety infrastructure
- The budget allows us to maintain an average class size of 17 students:1 instructor and a credit student to advisor ratio of 410:1.
- Recognizing the lingering economic strains of the pandemic on our students and their families, the budget holds the credit hour rate of \$146 level for the eighth straight year
- This budget allows City Colleges to continue in increasingly strong financial health, which included overcoming a legacy structural deficit in FY22
- To balance this budget and continue recovery, City Colleges relies on taxing to the city levy cap, Tax Increment Financing surplus proceeds from the City of Chicago, continued historic levels of State PPRT collections, and expense management practices to achieve continued operational efficiency.

Preliminary FY2024 Budget

FY2024 Annual Budget with Capital and Restricted Funds



Operating Funds (Unrestricted, Enterprise, Debt Service) for CCC general operations

Capital Funds (Restricted) for new facilities and deferred maintenance

Restricted Funds (State and Federal Grants, Financial Aid) awarded to CCC

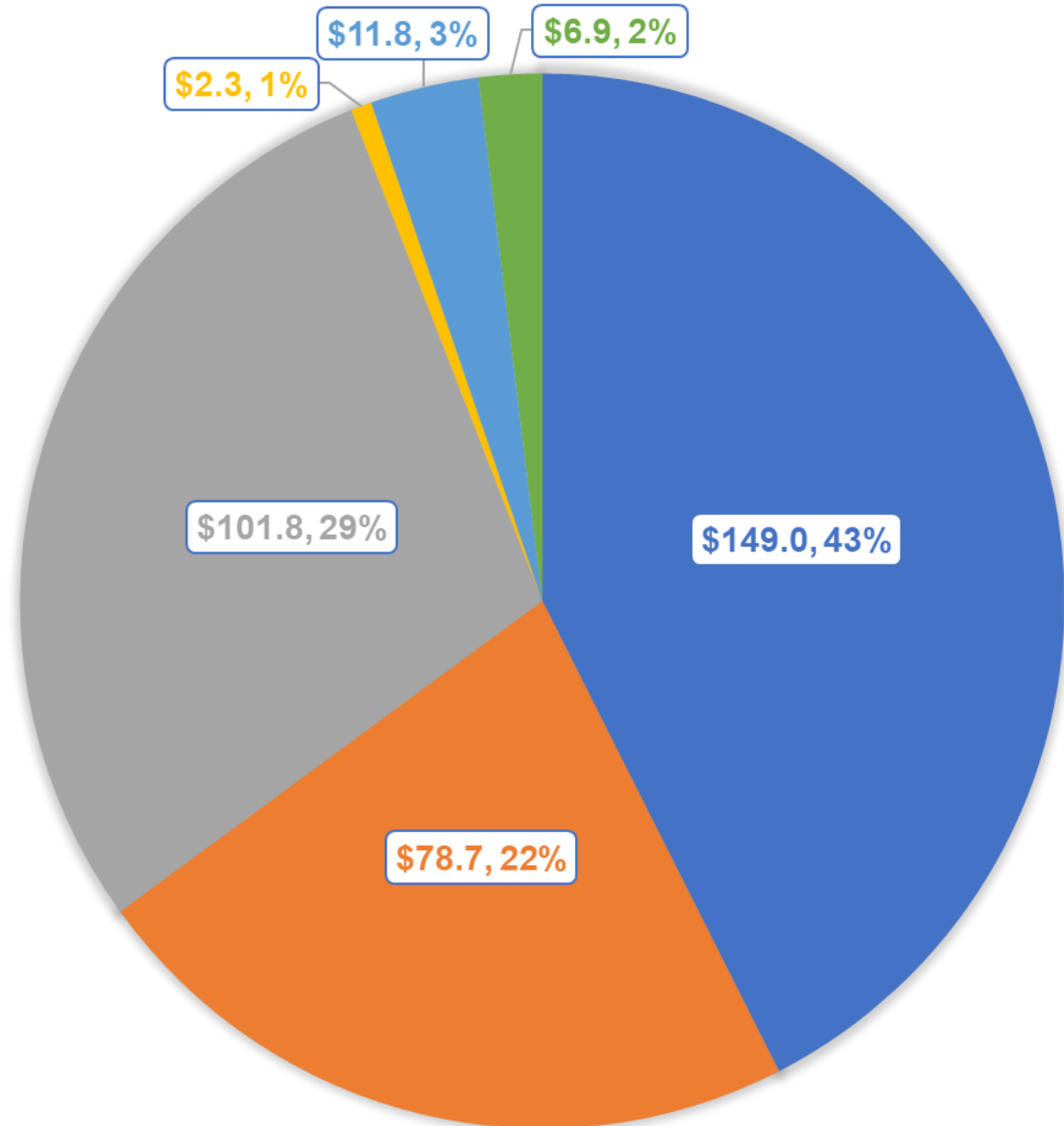
FY2024 Revenue Estimates – Total \$350.5M

(\$ in millions)

- Local Revenue
- Tuition
- State Revenue / PPRT
- Federal Revenue
- Auxiliary / Enterprise
- Other Revenues

Auxiliary/Enterprise primarily include:
Childcare Centers, KK Washburne, HW 10KSB,
Continuing Education, Bookstore, U-Pass student fees,
Pass Through Course Charges

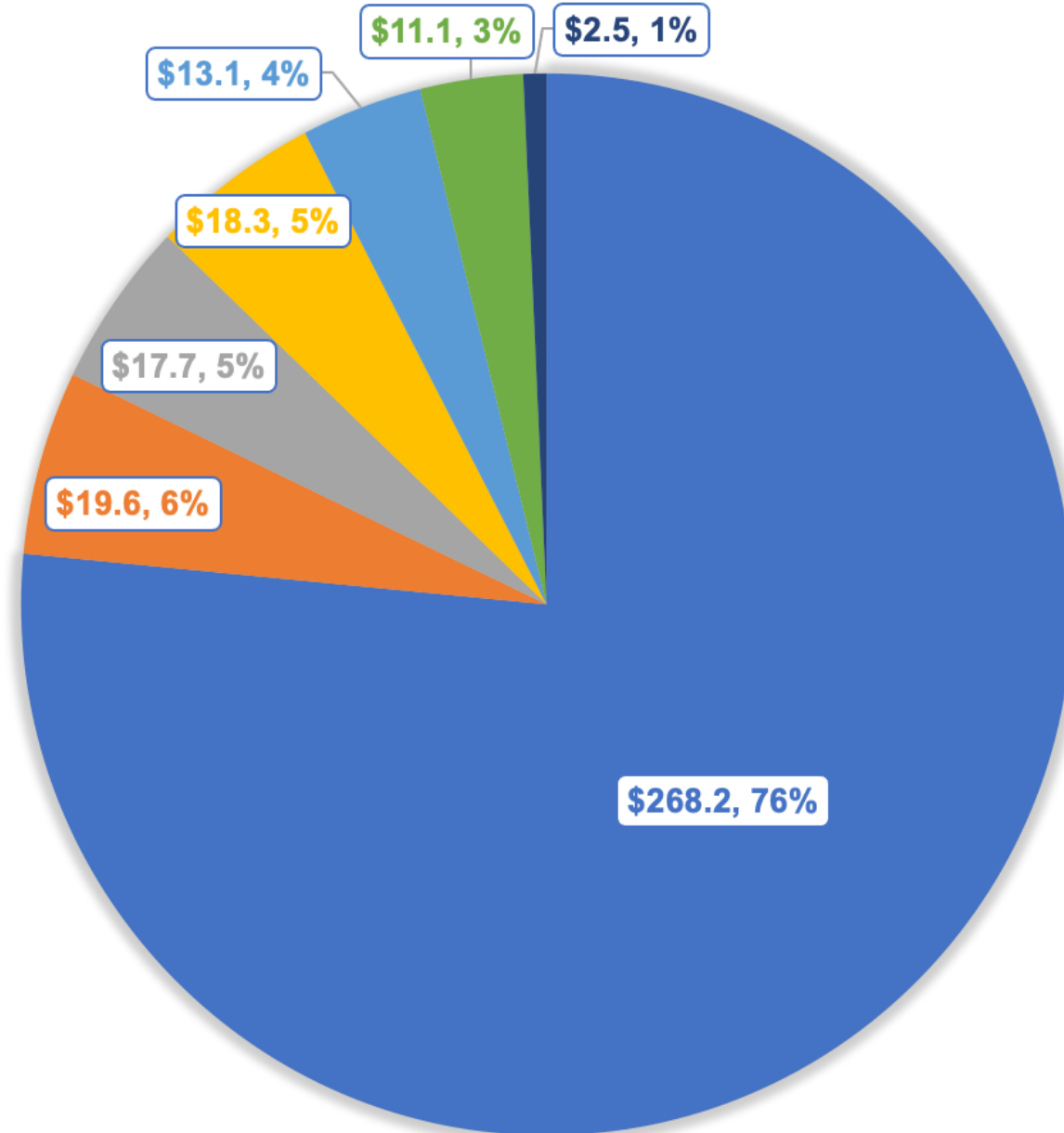
Other Revenues includes:
Investment Income, Facilities Rental, Fundraising,
Net Appropriated Assets



FY2024 Expenses by Object – Total \$350.5M

(\$ in millions)

- Personnel (including Benefits)
- Fixed Charges (including Debt Service)
- Contractual Services
- Materials & Supplies
- Scholarships and Waivers
- Travel, Utilities, Other
- Bad Debt (Uncollected Tuition)



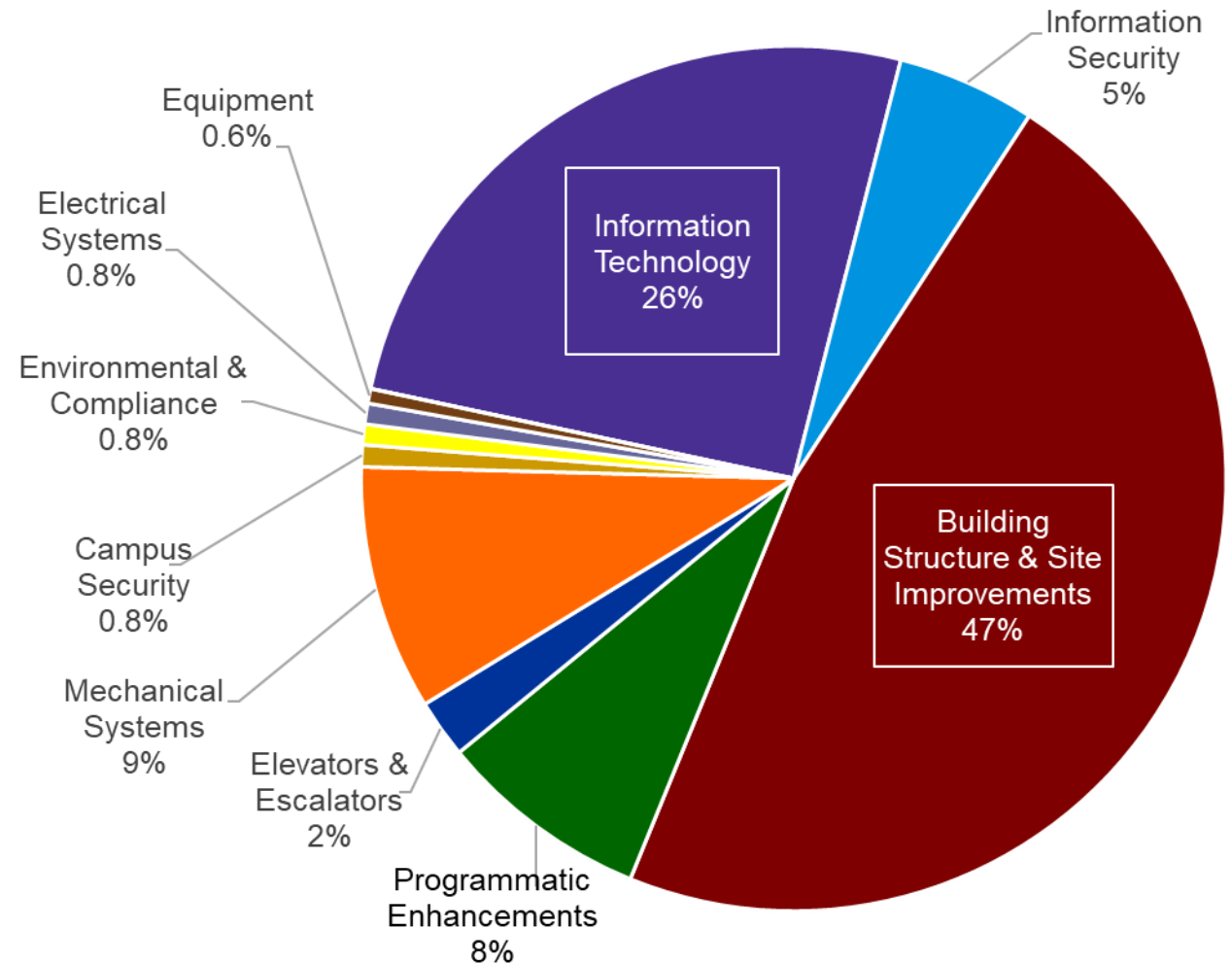
FY2024 Capital Plan – Total \$54.9M

The Capital Plan is based upon a comprehensive condition assessment survey of all existing capital assets and is updated annually. In collaboration with the College leadership and chief engineers, projects are prioritized to support the academic vision, address student needs, and maintain infrastructure. The plan covers the building envelope, facility infrastructure, furniture & equipment, and the surrounding site landscape.

The FY2024 Capital Plan totaling \$54.9 million consists of deferred maintenance, select programmatic enhancements, technology, information security, and technology infrastructure enhancements necessary for continued operation and meeting student needs.

FY24 PROJECTS

- Technology Infrastructure & Security
- Boiler Replacements & HVAC Upgrades
- Plumbing Piping & Equipment Replacement
- Elevator Modernizations
- Parking Lot Repairs
- Roof Replacements
- Lab Renovations

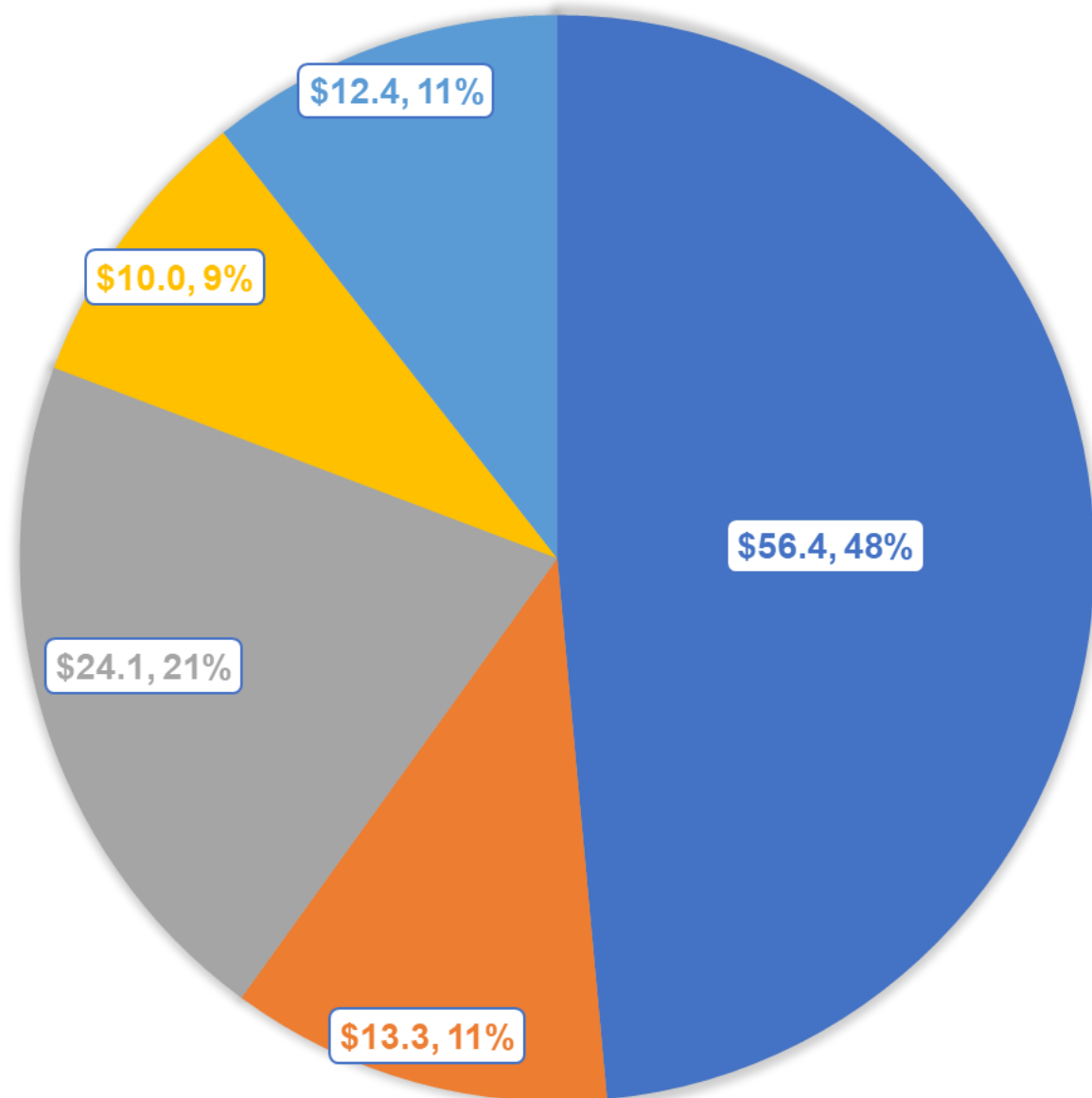


Note: Funding sources for the Capital Plan will be a combination of State funds and CCC cash reserves.

FY2024 Restricted Revenue – Total \$116.2M

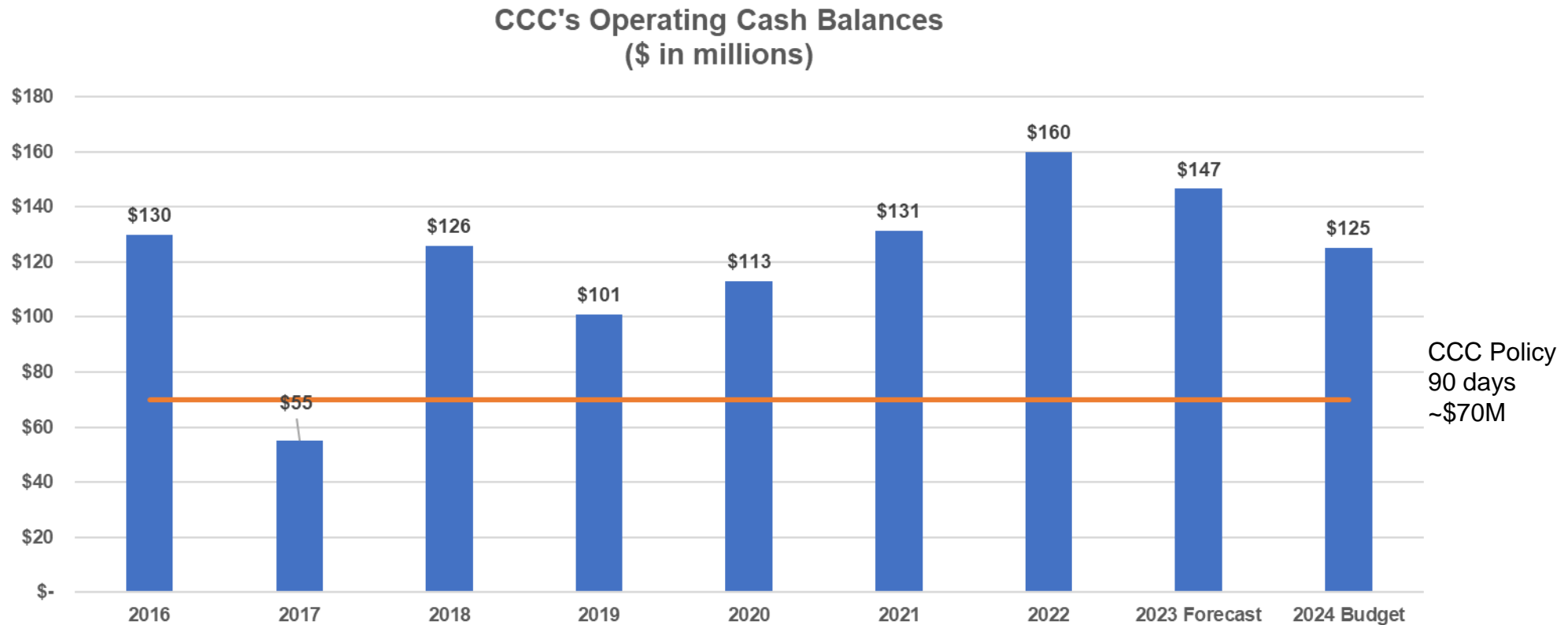
(\$ in millions)

- Federal Financial Aid (Pell, Direct Loans)
- State Financial Aid (MAP)
- Federal Grants
- State Grants
- Local Grants



Cash Position

City Colleges Have Stabilized Our Cash Position



- Since arriving in May 2017, Chancellor Salgado has worked to improve CCC's cash position, including reductions in force of non-student facing, non-bargained for employees, and the sale of CCC's downtown headquarters that closed on September 30, 2019.
- During fiscal years 2021 through 2023, the stimulus funds have helped CCC to preserve its cash reserves.

Questions?