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COMMUNITY COLLEGE DISTRICT NO. 508
JULY 7, 2022

FY2023 Preliminary Budget

Presentation to the Finance and
Administrative Services Committee

July 7, 2022







Agenda

- Strategic Plans
- Budget Priorities
- FY23 Preliminary Budget
- Cash Position
- Stimulus HEERF Update



A Path Forward: Strategic Plans

Six levers guide our strategic framework and college strategic plans found at www.ccc.edu/strategicplan

Levers	Exemplary Strategic Objectives
 Exceptional Student Experience	<ul style="list-style-type: none">• Implement Holistic Student Success Strategy• Improve College-level math and English pass rates
 Equity	<ul style="list-style-type: none">• Financial supports for student access and retention• Student support service enhancements
 Economic Responsiveness	<ul style="list-style-type: none">• Chicago Roadmap• Transformational career experiences
 Excellence	<ul style="list-style-type: none">• Continuous improvement infrastructure• Investments in people and processes
 Collaboration	<ul style="list-style-type: none">• Cross-college learning• Holistic student services
 Institutional Health	<ul style="list-style-type: none">• Net promoter score• Brand identity

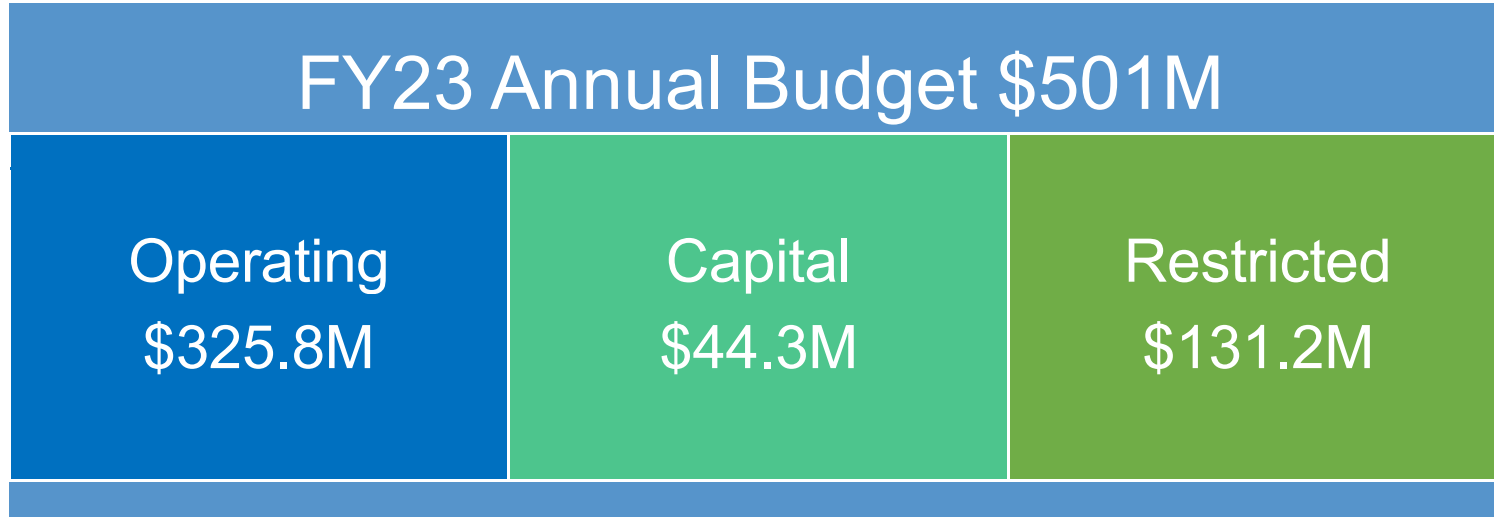
FY23 Budget Priorities

- The FY2023 budget represents another year of recovery and strategic growth.
- City Colleges students and communities continue to deal with the financial and health consequences of COVID-19, while our colleges contend with the enrollment impact of the virus in the context of a historical downward trend in community college enrollment nationally.
- This budget reflects City Colleges' commitment to our strategic priorities, including: an exceptional student experience, quality, responsive and affordable education, equitable student outcomes and a collaborative, healthy environment underpinned by a culture of excellence.
- Planned investments will help achieve City Colleges' vision of being recognized as the city's most accessible higher education engine of socioeconomic mobility and racial equity – empowering all Chicagoans to take part in building a stronger and more just city.
- Key investments include:
 - A comprehensive suite of student supports to improve access, retention and completion, including financial supports like Completer scholarships, Developmental Education course waivers, Future Ready no cost short term programs, the Star Scholarship, a new scholarship for CPS Options school graduates, and the Chancellor's Retention Fund
 - Enhanced marketing and enrollment infrastructure to attract and retain a diverse student body
 - Grant-funded efforts to better connect Chicago communities and adult learners to opportunities at City Colleges and to remove students' technology barriers to academic success
 - A robust offering of remote and online, along with in-person, learning options
 - Academic programs that ensure students are prepared for the economic recovery
 - The Chicago Roadmap, an unprecedented partnership with the Chicago Public Schools, to support students along a seamless path to and through college on the way to their chosen careers
 - Resources to ensure the continued health and safety of CCC students, faculty and staff as we continue to work against resurgences of COVID-19.
 - A modest capital program targeted for in-demand/emerging programs, technology, deferred maintenance, and life safety infrastructure
- Recognizing the economic strain of the pandemic on our students and their families, the budget holds the credit hour rate of \$146 level for the seventh straight year
- To balance this budget and continue our long-term recovery, City Colleges relies on federal HEERF stimulus funds, taxing to the city levy cap, Tax Increment Financing surplus proceeds from the City of Chicago, and expense management practices to achieve continued operational efficiency.

FY23 Preliminary Budget



FY23 Annual Budget with Capital and Restricted Funds



Operating Funds
(Unrestricted, Enterprise, Debt Service) for CCC general operations

Capital Funds
(Restricted) for new facilities and deferred maintenance

Restricted Funds
(State and Federal Grants, Financial Aid) awarded to CCC



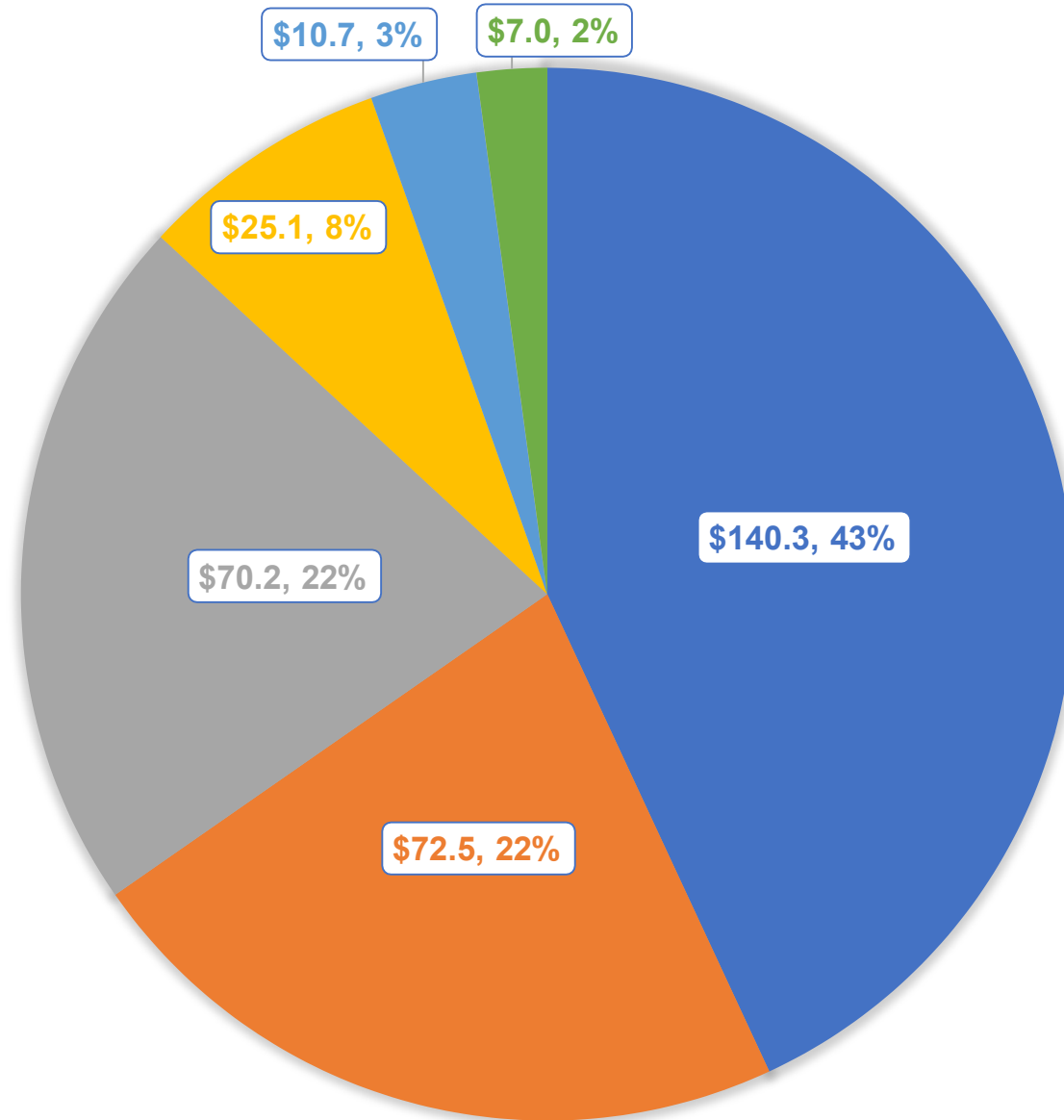
FY23 Revenue Estimates – Total \$325.8M

(\$ in millions)

- Local Revenue
- Tuition
- State Revenue / PPRT
- Federal Revenue / HEERF
- Auxiliary / Enterprise
- Other Revenues

Auxiliary/Enterprise primarily include:
Childcare Centers, Washburne (KK), Bookstore, U-Pass student fees

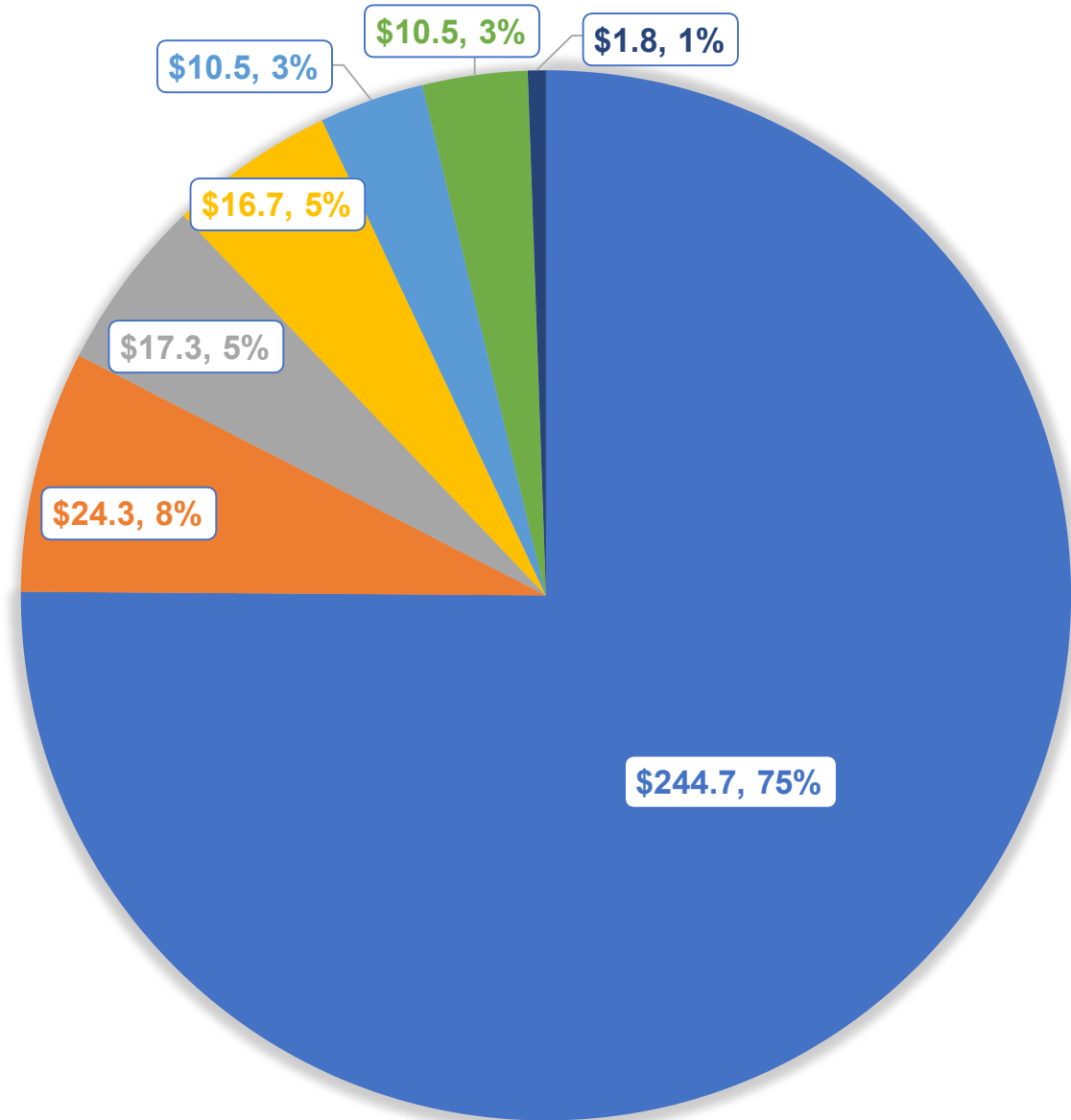
Other Revenues includes:
Investment Income, Facilities Rental, Fundraising, and Net Appropriated Assets



FY23 Expense Overview by Object – Total \$325.8M

(\$ in millions)

- Personnel (including Benefits)
- Fixed Charges (including Debt Service)
- Contractual Services
- Materials & Supplies
- Scholarships and Waivers
- Travel, Utilities, Other
- Bad Debt (Uncollected Tuition)



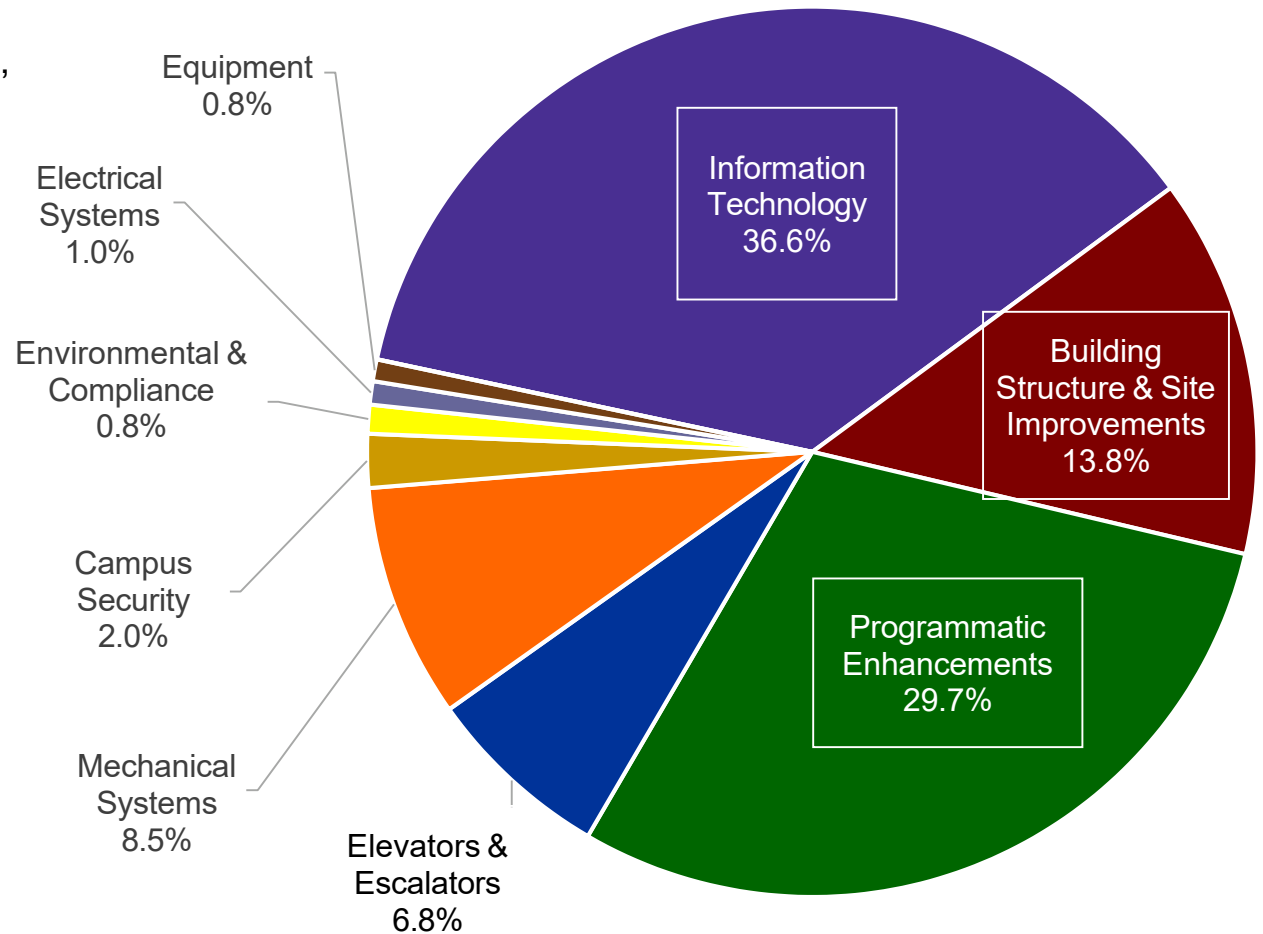
FY23 Capital Plan – Total \$44.3M

The Capital Plan is based upon a comprehensive condition assessment survey of all existing capital assets and is updated annually. In collaboration with the College leadership and chief engineers, projects are prioritized to support the academic vision, address student needs, and maintain infrastructure. The plan covers the building envelope, facility infrastructure, furniture & equipment, and the surrounding site landscape.

The FY23 Capital Plan totaling \$44.3 million consists of deferred maintenance, select programmatic enhancements, technology, and technology infrastructure enhancements necessary for continued operation and meeting student needs.

FY23 PROJECTS

- Technology Infrastructure
- Boiler Replacements & HVAC Upgrades
- Plumbing Piping & Equipment Replacement
- Elevator Modernizations
- Parking Lot Repairs
- Roof Replacement



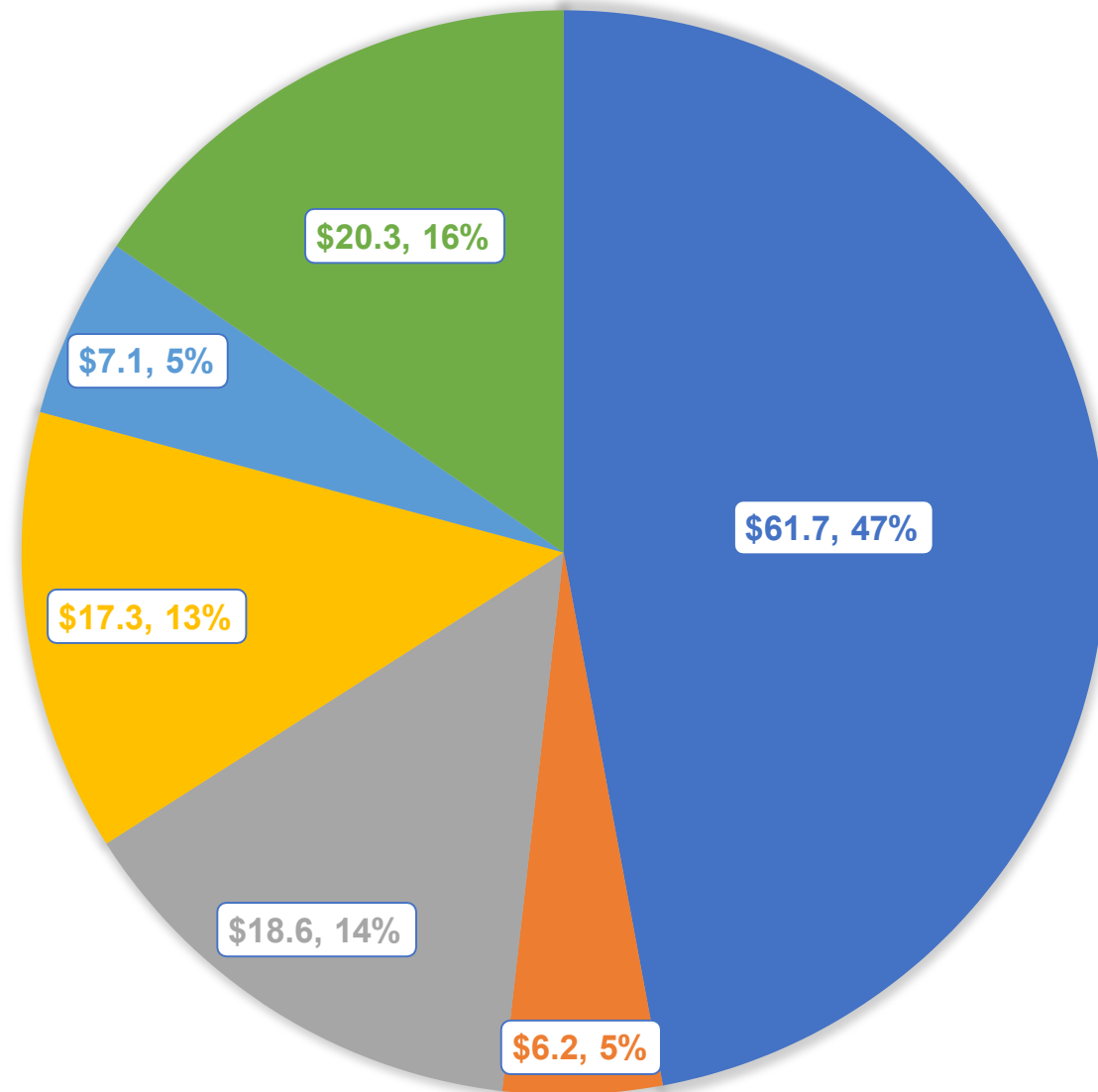
Note: Funding sources for the Capital Plan will be a combination of State funds and CCC cash reserves.



FY23 Restricted Revenue – Total \$131.2M

(\$ in millions)

- Federal Financial Aid (Pell, Direct Loans)
- State Financial Aid (MAP)
- Federal HEERF Funding (Student Aid)
- Federal Grants
- State Grants
- Local Grants

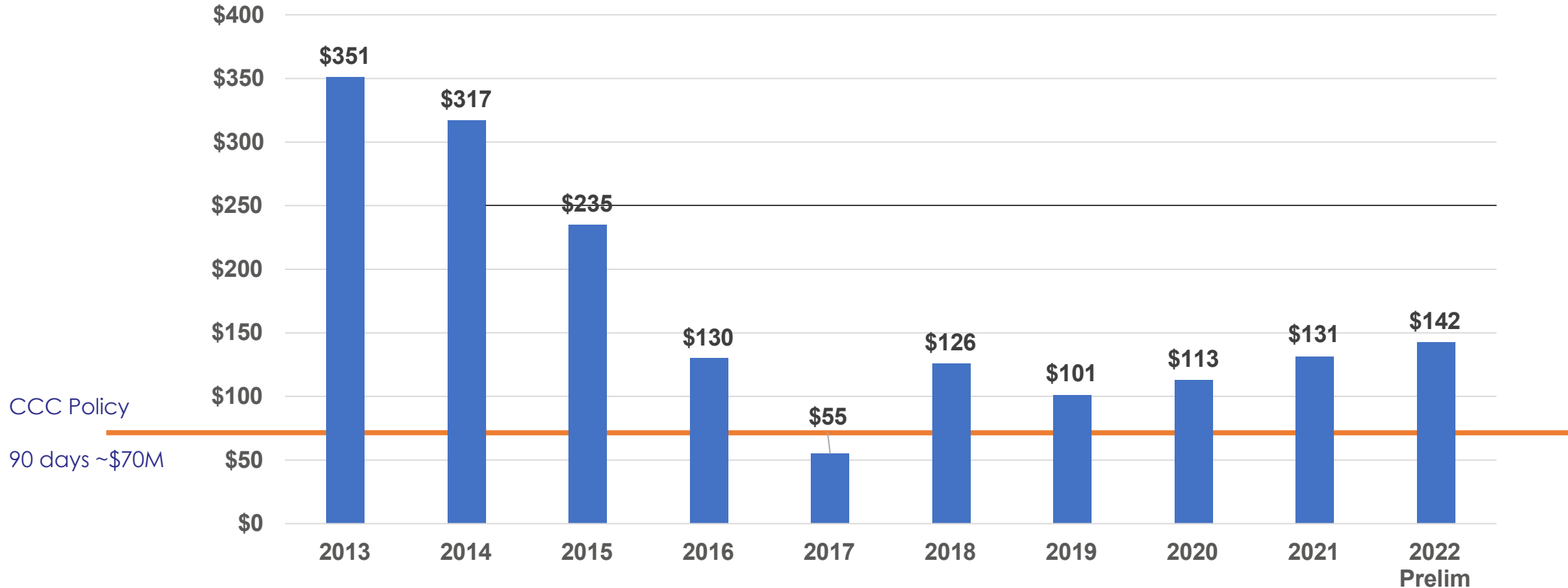


Cash Position



City Colleges is Focused on Stabilizing its Cash Position

CCC's Operating Cash Balances (\$ in millions)



- Since arriving in May 2017, Chancellor Salgado has worked to improve CCC's cash position, including reductions in force of non-student facing, non-bargained for employees, and the sale of CCC's downtown headquarters that closed on September 30, 2019.
- Since FY21, the stimulus funds have helped CCC to preserve its cash reserves.



Stimulus HEERF Update



HEERF I, II & III Summary

City Colleges will have received \$100M in federal stimulus funds for institutional purposes and \$72M for student emergency funds for use by June 2023

Bill	Date Signed & Status	Provides	Student Grants	Institutional Funds	Total Allocation
HEERF I – CARES Act	March 27, 2020 Funds awarded and fully spent	Support costs of remote learning and student grants for housing, food, technology	\$12.7M	\$12.7M	\$25.45M
HEERF II – CRRSAA	December 27, 2020 Funds awarded; <ul style="list-style-type: none"> • Student grants fully spent • Institutional grants planned for FY22 	Support for learning continuity	\$12.7M	\$40.5M	\$53.2M
HEERF III – American Rescue Plan	March 11, 2021 Funds awarded: <ul style="list-style-type: none"> • Student grants 75% spent • Institutional grants planned for FY23 	Additional COVID relief	\$46.9M	\$46.3M	\$93.2M
Total			\$72.3M	\$99.5M	\$171.8M

HEERF II Investment Framework

Access, Retention, and Completion

- Chicago Roadmap
- Access, Enrollment, and Persistence Supports
- Online and Remote Student Experience Enhancements

Accelerating Centers of Excellence

- Short-Term Certificate Programs and new Continuing Education offerings that are responsive to economic recovery

Student Support Services

- Wellness Supports
- Student Success Infrastructure
- Academic Supports

Institutional Health

- Ensure financial stability and a balanced budget
- Ensure safety of the CCC community during COVID-19 pandemic



Questions?

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