

**Finance Committee Report
September 2011 Board Meeting
Thursday, September 1, 2011**

**31162
APPROVED – BOARD OF TRUSTEES COMMUNITY
COLLEGE DISTRICT NO. 508
OCTOBER 6, 2011**

TREASURY:

Included in the orange folder is the investment report from PFM, the District's investment manager. This is for the month ending July 31, 2011 which shows that the performance of portfolios under management is in line with or better than their respective benchmarks and that they are in compliance with the Investment Policy.

The operating cash balance as of July 31, 2011 is \$161 million.

Money Market Fund – PFM Prime Fund Account balance of \$18,200,608 with a yield of 0.12%

Other Treasury Activity:

- The Treasury Department is working with Procurement Services to issue a RFP for Electronic Safes and Armored Car Services. Installed electronic safes at the colleges would transmit cash deposit totals to JPMorgan Chase with funds available the next business day.
- The first Agency Account check issued on behalf of Kennedy-King College was successful. Treasury will continue to work with the colleges and General Accounting to transfer funds from college agency accounts to the consolidated Agency Account.
- Continue to work with Chase, Student Financial and OIT to automate the transmission process for ACH and positive pay for student refunds. With OIT's involvement in the Fall registration process, the expected completion date has been pushed back from August 19th to September 15th.
- With the assistance of Chase technical support, we are finally successfully transmitting an ACH payment to SURS in their required format.

Payroll Type	Number of Payments	%
Checks	1,655	20%
Direct Deposit	6,975	80%
Total	8,630	

CONTROLLER'S OFFICE:

Financial Reporting and General Accounting:

The auditors returned August 22nd to continue their fieldwork for the FY 2011 annual audit. Responses to data requests are being received from the responsible departments by the Accounting department and cataloged for submission to the auditors. The accounting staff is working toward providing a final trial balance to the auditors by Monday, October 3rd.

A preliminary set of WYCC financial statements has been prepared and submitted to the station. Included in this is an expense variance by category that will help the Executive Director provide the variance analysis between FY 2011 and FY 2010 for the auditors.

The FY 2011 Unit Cost report data has been compiled and will be submitted to ICCB on August 31st.

Grant Accounting:

Grant Accounting submitted \$3,131,445 in Federal payment requests and \$51,799 in State and Local billing during August.

Final financial reports submitted in August are shown in the following table:

Funding Agency	Program
ISBE	TAOEP (Olive Harvey and Truman Colleges)
ICCB	Early School Leavers (Malcolm X College)
ICCB	Program Improvement Grant (all colleges)
IDHS	Teen Reach (Wright College)
DCEO	Eliminate the Digital Divide (Malcolm X)
NEH	What is Freedom? (Wright College)

All FY 2012 recurring grants budgets have been loaded into PeopleSoft as of 8.31.11.

Status of the FY 2011 State Receivables:

As of August 31, 2011, \$15.1 million of FY 2011 grants receivables from the State are outstanding:

State Program	August 2011	30 days past due
Additional Grant (Equalization)	\$11,250,000	\$11,250,000
Adult Education	\$3,095,957	\$3,095,957
Truants Alternative (TAOEP)	\$258,362	\$258,362
All Other State Funded Programs	\$520,538	\$520,538
WIA (Work Force Invest. Act)	\$30,442	\$30,442
Total	\$15,155,299	\$15,155,299

Status of the FY 2012 State Receivables:

As of August 31, 2011, \$1.27 million of FY 2012 grants receivables from the State are outstanding:

State Program	August 2011	30 days past due
Additional Grant (Equalization)	\$1,250,000	\$0
WIA (Work Force Invest. Act)	\$23,998	\$23,998
Total	\$1,273,998	\$23,998

STUDENT FINANCE:

The student finance team supported the colleges during open registration. Kennedy-King received the DOE final determination letter for the program review. Work is underway in preparing the responses for the appeal to the DOE findings.

BUSINESS SERVICES:**Work-in-Progress:**

- Business Services continues to monitor District transactions to ensure compliance with the Board operational policies and procedures, as well as federal and state regulations. Violations are noted and reprimands issued, as needed.
- Developing processes around invoice centralization and creating new travel and expense forms.
- Implementation of Electronic Pay Card with US Bank which was approved in July.

Year to Year Comparison for August	Payment Disbursements (# of /Amount in Millions)										
	# of Checks	Amount	% of Total	# of ACH	Amt	% of Total	# of Electronic Pay Card	Amt	% of Total	Total # of Payments	Total Amount
FY2011	1,753	\$6.7	93.89%	54	\$4.7	2.89%	60	\$0.1	3.21%	1,867	\$11.5
FY2012	847	\$6.5	89.72%	59	\$5.6	6.25%	38	\$0.5	4.03%	944	\$12.6

There was a 51% decrease in printed checks over the prior year due to a reduction in the frequency of payment disbursements from daily to once per week and a 14% decrease in electronic payments (ACH and pay card); due to the registration, year-end close and preparations related to setting up annual purchase orders for fiscal year 2012.

Invoices Processed FY Comparison by Month				
August FY10	August FY11	% Change	August FY12	% Change
2,195	1,824	-.16%	1,555	-14%

The reduction in voucher processing year to year is due to more strategic sourcing, District-wide combined purchases, and efficiencies gained through combined invoices by vendor for purchases being made for items such as computers, furniture and capital items.

Aging of Number of Invoices Paid FY Comparison by Month									
Year to Year Comparison for July	<30 Days	% to Total	31-60 Days	% to Total	61-90 Days	% to Total	>91 Days	% to Total	Total
FY2011	1,332	72.27%	432	23.44%	44	2.39%	35	1.90%	1,843
FY2012	662	56.78%	353	30.27%	90	7.72%	61	5.23%	1,166

A fiscal year comparison for the month of August noted the percentage of total invoices paid in 60 days or less increased by 9% from 96% in FY 2011 to 87% in FY 2012. This increase delay in processing invoices is primarily due to the registration, year-end close and preparations related to setting up annual purchase orders for fiscal year 2012. As noted above, decreased invoice volume is primarily due to procedural changes such as increased strategic sourcing and district wide combined purchases. Business Services is continuously looking for ways to improve processes and make more efficient use of the system while insuring timely receipt and payment of invoices. In addition, focus has been on more enhanced accountability, proficiency, and management oversight.

BUDGET OFFICE:

Select July 2011 activities include:

- Imputed last minute changes into the Budget file.
- Updated and presented to the Board the FY12 Final Budget document.
- Completed developing the five year capital plan.
- Loaded the FY12 Budget into the GL and Position Control system.
- Continue working with Strategy and Institutional Intelligence task forces to begin to organize and cost out student/college initiatives.
- Began researching enrollment estimates as part of the Zero Based Budgeting FY13 Budget process.
- Began researching possible different budgetary software tools for the FY13 Budget process.
- Started working with different Vice Chancellors on developing a quarterly financial report.

July 2011 Budget Transfer Summary

Transfers crossing accounts total \$0 for the month of July.

Education and Operation & Maintenance Fund Transfer Summary

Account	Transfers from	Transfers To	Net Change
Salaries	\$ 0.00	\$ 0.00	\$ 0.00
Services	\$ 0.00	\$ 0.00	\$ 0.00
Supplies	\$ 0.00	\$ 0.00	\$ 0.00
Travel	\$ 0.00	\$ 0.00	\$ 0.00
Other	\$ 0.00	\$ 0.00	\$ 0.00

Summary – One Year Of Transfers Needing Board Approval Ending July FY12

Category	Transfers	Comments
Total July	0.00	
Total June	\$906,000.00	OIT college classroom and lab equipment
Total May	\$55,149.00	Level-up program at colleges
Total April	\$76,262.00	Graduation cost
Total March	\$6,688,624.00	March transfers represented a one-time adjustment process for all colleges and district offices. Included transfers for the task forces, reduction in force and college purchases.
Total February	\$317,635.00	Executive search firm costs, city-wide graduation, District Office mail services and college professional development.
Total January	\$751,978.66	Salaries for Reinvention Team and miscellaneous student and enterprise fund costs.
Total December	\$110,612.70	Additional employee at Truman and lobbying services.
Total November	\$303,134.50	Funds used for increase in PPO fees, Student Government, District Office reorganization and a training specialist at Wright.
Total October	\$80,620.00	Includes transfers for reorganizing business enterprise funds and the adding of new budgetary controls.
Total September	\$1,879,612.00	Includes transfers for marketing campaign, reinvention support, reorganizing the Inspector General, Community Relations, Internal Audit Departments and day-to-day operations.
Total August	\$488,971.00	Includes transfers for reinvention and day-to-day operations.

FY12 July Capital Projects Summary by Campus			
	Appropriation	Current Projection	Expenditures
Olive Harvey	8,695,489	8,695,489	0
SCLC	844,413	844,413	0
Truman	27,906,472	27,906,472	19,055
Daley	12,257,795	12,257,795	0
District Office	24,188,364	24,188,364	740
Wright	13,763,075	13,763,075	120,075
Malcolm X	4,320,842	4,320,842	0
WSLC	87,402	87,402	0
Kennedy King	5,479,899	5,479,899	141
Dawson Tech	5,033,497	5,033,497	0
Harold Wash	2,585,269	2,585,269	0
District Wide	37,345,699	37,345,699	168,311
Total	142,508,216	142,508,216	308,322
FY12 July Capital Projects Summary by Category			
	Appropriation	Current Projection	Expenditures
New Facilities	\$10,143,710	\$10,143,710	\$19,196
Architectural & Structural	\$57,313,350	\$57,313,350	\$120,815
Technology	\$20,239,220	\$20,239,220	\$168,311
Property	\$2,150,151	\$2,150,151	\$0
Academic Enhancements	\$22,769,973	\$22,769,973	\$0
Soft Costs	\$379,535	\$379,535	\$0
Life Safety	\$8,508,216	\$8,508,216	\$0
Mechanical Electrical Plumbing	\$17,863,807	\$17,863,807	\$0
Conveying Systems	\$3,140,254	\$3,140,254	\$0
Environment & Compliance	\$0	\$0	\$0
Total	\$142,508,216	\$142,508,216	\$308,322
FY12 July Capital Projects Summary by Progress			
	Appropriation	Current Projection	Expenditures
Proposed	\$391,554	\$391,554	\$0
Cancelled Project	\$0	\$0	\$0
Soft Costs	\$379,535	\$379,535	\$0
Long Term Planning	\$1,800,000	\$1,800,000	\$0
Planning	\$63,040,616	\$63,040,616	\$168,311
Funding Process 1	\$18,047,000	\$18,047,000	\$0
Architect Selection	\$5,325,000	\$5,325,000	\$0
Architect Programming Process	\$19,288,160	\$19,288,160	\$120,815
Funding Process 2	\$4,200,000	\$4,200,000	\$0

Pre-Construction	\$4,444,242	\$4,444,242	\$0
Construction	\$25,128,060	\$25,128,060	\$19,196
Post-Construction	\$0	\$0	\$0
Completed	\$464,049	\$464,049	\$0
Total	\$142,508,216	\$142,508,216	\$308,322

Finance Compliance & Control:

Financial Compliance and Control Report for this month's meeting includes the following:

Work in Progress:

- Implement US Bank Payment Plus Process
 - Develop the Functional Service Request including the Business Process
 - Work with OIT to perform Data Mapping as per the US Bank Specifications
- Test the Month End Closing process for the Interim Financials preparation
- Work with General Accounting to prepare the Interim Financial Statements using nVision Reporting tool
- Inactivate the Program Codes and add new program Codes as per the list provided by the General Accounting
- Update the End User training documentation for the Procurement and Grant Modules
- Continue with the Capital Purchase Orders rollover from the Fiscal Year 2011 into the Current Fiscal Year
- Continue with the reorganization of the PeopleSoft Financials User Security

Completed Activities:

- Trained OIG Department Users on PeopleSoft Query and Reporting
- Completed the Adult Education Salary redistribution based on the assigned funding source by the Course and Instructor
- Prepared the Financial Aid Student Tuition, Fees, Payment, Waiver Data Analysis Reports for General Accounting
- Completed the testing of the Recurring Voucher Functionality
 - This process will help to reduce the user data input time
 - Waiting for the User Testing and Approval
- Rolled over the Capital Purchase Orders from the previous year into the Current Year
- Cancelled the FY2011 Open Purchase Orders, which are not received by working with the Procurement and the Campuses
- Finalized the Fiscal Year 2011 Vouchers to liquidate the encumbrances
- Worked with the users to post the Accounts Payable, Account Receivable, Billing, Student transactions into the General Ledger

Administrative & Procurement Services

Board Reports

Agreements

4.00 Copier, Production Reprographics Equipment & Services, District-wide

Administrative & Procurement Services is seeking authorization to award contracts to Xerox Corporation to provide reprographic production equipment and related services and Xerox-CDI for the networked multi-function walk-up copying devices for a five-year period beginning December 1, 2011 through December 1, 2016 for an amount not to exceed \$1,310,000 annually. Full M/WBE compliance has been submitted by both companies for the duration of the contract. This competitive solicitation resulted in a \$200,000 reduction annually from the previously awarded contract, an overall reduction in machines disbursed throughout the District as well as utilizing the full technical capabilities of the devices to reduce cost, improve energy efficiencies, reduce the use of outside print vendors and provide quicker service to faculty, students and staff. We are also working with Academic Affairs and Marketing to ensure that the transition to this upgraded resource addresses the concerns of users as well as provide a smooth transition and usage training. Xerox CDI has also committed to initiating with City Colleges a student apprentice employment program at Kennedy-King, which we will keep the Board informed of its progress and measured impact for the District.

4.02 Professional Services Agreement for Gale Reinitz for Child Development Lab Centers

Approval is sought for the utilization of Gale Reinitz to analyze and implement curriculum at five Child Development Lab Centers that meets NAEYC, Head start, State Pre-K, and Illinois Department of Children & Family Services licensing standards as well as train Child Care Development faculty and staff on the standards for a period of one year for an amount not to exceed \$30,000.

5.00 Job Order Contract Projects (JOC) Monthly Summary

Projects for the month of September include: 1) the replacement of the HVAC system for Olive-Harvey's South Chicago Learning Center where the ability to provide heat is failing; 2) Library upgrades for technology and site improvements for Daley; 3) parking lot sealcoating and maintenance for Malcolm X and Wright; and 4) the final phase for the District Office's 14th floor for installation of new sprinkler system and HVAC controls in accordance with City Building codes and floor finishing. Each JOC contractor has provided full M/WBE compliance in accordance with the Board's Minority and Women Owned Business Utilization Program.

5.01 Newspaper Legal Notices and Job Postings

The Office of Administrative and Procurement Services in conjunction with the Board Office and Office of Human Resources and Staff Development is requesting approval for the issuance of purchase orders to the vendors listed for a total amount not to exceed \$81,500 for the period of September 1, 2011 through September 1, 2012 for the placement of Legal Notices for sealed bids, request for proposals, board

meeting notices, employment opportunities and purchase of newspaper subscriptions. A waiver of M/WBE participation is recommended.

	ACTUAL USAGE	ESTIMATED ANNUAL USAGE
	<u>FY 2011</u>	<u>FY 2012</u>
Chicago Sun-Times	\$10,113.14	\$20,000
Chicago Tribune (including Career Builder)	\$14,054.59	\$50,000
LaRaza Newspaper	\$ 0.00	\$3,000
Extra Community Newspaper	\$ 400.00	\$3,000
N'Digo (WBE)	\$ 3,200.00	\$3,500
Chicago Defender	<u>\$ 1,191.00</u>	<u>\$2,000</u>
TOTAL	\$28,958.73	\$81,500

Estimated Usage by Department	Human Resources Employment Postings/Notices	Legal
Chicago Sun-Times	\$15,000	\$5,000
Chicago Tribune (including Career Builder)	\$50,000	\$ 0
LaRaza Newspaper	\$ 2,000	\$1,000
Extra Community Newspaper	\$ 2,000	\$1,000
N'Digo (WBE)	\$ 3,500	\$ 0
Chicago Defender	<u>\$ 2,000</u>	<u>\$ 0</u>
TOTAL	\$74,500	\$ 7,000

5.02 Student Cosmetology Supplies

Truman College requests an amendment to Board Report #20446 for the issuance of additional purchase orders as needed to the vendors listed for an additional amount not to exceed \$ 37,547.85. The increase is due to an increase in student enrollment of 350 students for 2012. Waiver requested of the suppliers and manufacturers not located in the Chicago land area.

7.05 Utility, Postage, and Other Monthly Expenditures

Procurement Services reports the monthly expenditures from FY 2011 for District-wide utilities, postage, vendor payments for consortium and sister agencies as well as membership dues for the various professional organizations that support the activities of the District's colleges and departments.

Project Updates

The Office of Procurement Services has successfully processed **48** purchase orders over \$5,000 with total expenditures in the amount of **\$4,853,772.41**. The colleges created **632** purchase orders under \$ 5,000 with total expenditures of **\$790,894.44**. Procurement Services has entered/updated **76** vendors into the vendor database.

Bid Projects listed on next page:

Bid Projects

Dept/Campus	Solicitation	Status	Estimated Annual Value
ADVERTISED			
Human Resources and Staff Development	RFP# DT1113 – Employee Background Investigations Services	Bids Due: September 29, 2011	\$200,000
Office of Information Technology	RFP # SH1106- IT Research Services	Bids Due: September 22, 2011	\$500,000 - \$1,000,000
Olive-Harvey College	Bid # MWJ1113- Supply and Deliver of Semi -Tractor and Trailer	Bids Due: September 15, 2011	\$100,000
BIDS BEING PREPARED			
Academic Affairs	RFP # DT1109-Integrated Learning Software System	Expected Ad Date: September 2011	\$900,000
Human Resources and Staff Development/Reinvention	RFP# DT1110 – Performance Management and Development Program	Expected Ad Date: September 2011	\$400,000
Client Services and Student Engagement/ Reinvention	RFP# DT1111- Early Alert and Appointment Management	Expect Ad Date: September 2011	\$400,000
Administrative Services	RFP# DT1112 - Electronic Document Management System	Expected Ad Date: September 2011	\$500,000
BIDS BEING EVALUATED/ SUBMITTED FOR BOARD APPROVAL			
Administrative Services	RFP# SH1102 –Copier, Production Equipment and Service–District Wide	Expected Board Submission Date: September 2011	\$1,310,000
Harold Washington College	RFP# MWJ1109-Public Chauffeur Training Program Services	Expected Board Submission Date: September 2011	\$345,000
Malcolm X College	Bid # MWJ1105- Instructional Ventilator System	Expected Board Submission Date:	\$30,000

		October 2011	
Administrative Services	Bid # MWJ1107- Shuttle Bus Services	Expected Board Submission Date: October 2011	\$636,000
Administrative Services	Bid # DT1108 – Laboratory Renovation at Wright College	Expected Board Submission Date: October 2011	\$1,700,000
Office of Information Technology	RFP # DT1106 -Electronic Time and Attendance	Expected Board Submission Date: November 2011	\$1,500,000
FUTURE BID PROJECTS			
Office of Finance	Electronic Safe and Armored Car Services	Expected Ad Date: September 2011	\$200,000
Academic Affairs	Educational Books, Periodical and Training Materials	Expected Ad Date: January 2012	\$900,000
Risk Management	Commercial Insurance District Wide	Expected Ad Date: January 2012	\$1,000,000
Washburne Culinary Institute/Kenned -King College	RFP #MWJ1110- Food Service Management	Expected Ad Date: February 2011	\$800,000

OIT Accomplishments

September 2011

This month the Office of Information Technology continues to extend our current PeopleSoft system to support improved operations. Most recently we implemented functionality to support deferred payment options for our Middle College teachers.

This enhancement allows Middle College teachers to be paid over the summer months just as some Chicago Public School teachers are.

**City Colleges of Chicago
Monthly Pace Systems, Inc. Purchases
August 2011**

**THIS REPORT WAS PREPARED BY PACE SYSTEMS, INC. REGARDING SHIPPED AND INVOICED PRODUCTS. THIS
REPORT IS FOR INFORMATIONAL PURPOSES ONLY.**

EQUIPMENT LOCATION	COMPUTERS	PRINTERS	SOFTWARE	RELATED EQUIPMENT	MAINTENANCE TRAINING	TOTAL PER LOCATION
<i>Richard J. Daley College</i>	\$0.00	\$0.00	\$0.00	\$14,269.00	\$0.00	\$14,269.00
<i>West Side Technical Institute</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Harold Washington College</i>	\$0.00	\$0.00	\$0.00	\$204.00	\$0.00	\$204.00
<i>Kennedy-King College</i>	\$0.00	\$0.00	\$0.00	\$162.00	\$0.00	\$162.00
<i>Dawson Technical Institute</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Malcolm X College</i>	\$651.00	\$0.00	\$345.00	\$1,522.00	\$0.00	\$2,518.00
<i>West Side Learning Center</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Olive-Harvey College</i>	\$992.00	\$0.00	\$0.00	\$13,043.00	\$0.00	\$14,035.00
<i>South Chicago Learning</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Harry S. Truman College</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Harry S. Truman Technical</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Lakeview Learning Center</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Wilbur Wright College North</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Wilbur Wright College South</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Humboldt Park Vocational</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>District Office(exclusive of OIT)</i>	\$0.00	\$0.00	\$66.00	\$345.00	\$0.00	\$411.00
<i>Office of Information Technology</i>	\$93,650.00	\$0.00	\$392.00	\$188,254.00	\$0.00	\$282,296.00
TOTAL	\$95,293.00	\$0.00	\$803.00	\$217,799.00	\$0.00	\$313,895.00

City Colleges of Chicago
Fiscal 2012 Year to Date (7/1/11 - 06/30/12)

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EQUIPMENT LOCATION	COMPUTERS	PRINTERS	SOFTWARE	RELATED EQUIPMENT	MAINTENANCE/ TRAINING	TOTAL PER LOCATION
<i>Richard J. Daley College</i>	\$8,463.00	\$0.00	\$0.00	\$14,314.00	\$0.00	\$22,777.00
<i>West Side Technical Institute</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Harold Washington College</i>	\$0.00	\$0.00	\$0.00	\$204.00	\$0.00	\$204.00
<i>Kennedy-King College</i>	\$0.00	\$0.00	\$0.00	\$162.00	\$0.00	\$162.00
<i>Dawson Technical Institute</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Malcolm X College</i>	\$1,649.00	\$0.00	\$345.00	\$1,606.00	\$0.00	\$3,600.00
<i>West Side Learning Center</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Olive-Harvey College</i>	\$992.00	\$0.00	\$0.00	\$23,543.00	\$0.00	\$24,535.00
<i>South Chicago Learning Center</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Harry S. Truman College</i>	\$3,238.00	\$669.00	\$0.00	\$1,785.00	\$0.00	\$5,692.00
<i>Harry S. Truman Technical Center</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Lakeview Learning Center</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Wilbur Wright College North Campus</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Wilbur Wright College South Campus</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Humboldt Park Vocational Educational Center</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>District Office(exclusive of OIT)</i>	\$9,920.00	\$0.00	\$6,576.00	\$345.00	\$0.00	\$16,841.00
<i>Office of Information Technology</i>	\$93,650.00	\$0.00	\$392.00	\$188,254.00	\$0.00	\$282,296.00
TOTAL	\$117,912.00	\$669.00	\$7,313.00	\$230,213.00	\$0.00	\$356,107.00