

**Finance Committee Report  
November 2010 Board Meeting  
Thursday, November 4, 2010**

**30760  
APPROVED - BOARD OF TRUSTEES COMMUNITY  
COLLEGE DISTRICT NO. 508  
DECEMBER 2, 2010**

**TREASURY:**

Comparative schedule of the annual Cash flow projections:

Cash-In - The District's projected FY 2011 incoming cash through June 30, 2011, is projected to be \$422.5 million compared to the October projections of \$422.4, basically unchanged from the prior month. Detail sources as follows:

Source	Oct 2010 (millions)	Nov 2010 (millions)	Change
<b>Property Taxes</b>	\$119.5	\$119.5	\$0
<b>Tuition and Fees</b>	\$71.6	\$71.6	0
<b>Personal Property Replacement Tax</b>	\$11.8	\$11.8	0
<b>State grants</b>	\$89.6	\$89.6	0
<b>Federal Draws</b>	\$110.7	\$110.7	0
<b>Interest Income</b>	\$1.5	\$1.5	0
<b>Other Grants/Miscellaneous Funds</b>	\$17.6	\$17.6	0
<b>Total Cash-In</b>	<b>\$422.5</b>	<b>\$422.5</b>	<b>\$0</b>

Cash-Out - The District's projected FY 2011 outgoing cash through June 30, 2011, is \$398.6 million compared to the projections in October of \$398.6 million, basically unchanged from the prior month. Detail uses as follows:

Uses	Oct 2010 (millions)	Sept 2010 (millions)	Change
<b>Faculty and Staff Payroll</b>	\$138.4	\$138.4	\$0
<b>Tuition Refunds</b>	52.1	\$52.1	0
<b>Accounts Payable/Misc</b>	208.0	208.0	0
<b>Total Projected Cash Out</b>	<b>\$398.6</b>	<b>\$398.6</b>	<b>\$0</b>

**Cash Balance** – The current investment policy requires a minimum cash balance of no less than three months' of expenditures or approximately \$87 million of non-scholarship operating expenses. The cash balance as of September 30, 2010 is \$117 million, down \$17 million from September's \$134 million end of month balance. The cash balance includes the depository and savings accounts, the Prime Funds and other short-term operating investments account balances.

**Investing Activities** – The following is the market value and the performance of investment portfolio as of the quarter ending September 30, 2010:

PFM Asset Management Portfolio	Market Value Qtr. Ended 9/30/2010	Duration CCC/ Benchmark	Total Return Qtr. Ended 9/30/2010 CCC/Benchmark
<b>Working Cash Portfolio</b> - Merrill Lynch 1-Year U.S. Treasury Index	\$62,638,090	0.94/ 0.91	0.31c%/ 0.245%
<b>Short-Term Operating portfolio</b> - Merrill Lynch 3-Month U.S. Treasury Index	\$84,436,454	0.33/ 0.15	0.123%/ 0.035%
<b>Truman Parking Project</b> - NO Benchmark	\$16,815,678	0.24/NA	0.47%/NA
<b>OPEB Portfolio</b> - Merrill Lynch 3-Month U.S. Treasury Index	\$18,191,576	1.43/ 1.81	0.509%/ 0.618%
<b>Capital Improvement Projects</b> -Merrill Lynch 1-Year U.S. Treasury Index	\$21,007,648	0.26/ 0.91	0.068%/ 0.245%
<b>Total PFM-Managed Investment Portfolios</b>	<b>\$203,089,446</b>		

Overall, the portfolios are better or in line with the respective benchmarks. Treasury will continue to work with our investment advisor PFM and hold monthly meetings to ensure that funds are invested in accordance with the investment policy and looking to gain competitive rates of returns with the primary goals of safety and liquidity.

As discussed and agreed upon with the PFM team, Treasury will be extending the duration of the Capital Improvement Projects Portfolio to get better yield, in this current environment of low interest rates that may last for a longer time. However, this strategy may have interest rate risk that could cause temporary negative periodic returns during the year but will bring value in the long term. Treasury also agreed to change the benchmark for the short-term operating portfolio to a 6-month index.

Money Market Funds – PFM Prime Fund Account balance of \$5,039,328 with a yield of 0.21%

Included in the orange folder is the quarterly investment report from the PFM Group our Investment advisor.

The list of bank accounts and the investment report for the quarter ending September 30, 2010 are included in the Board packet.

Other Treasury Activity - October 2010:

- OIT continues to work with Chase to implement direct data transmissions of the Positive Pay files for reconciliation purposes
- In anticipation of changing to a more secure cash depositing process, a Garda Logistics representative will give a power point demonstration of their company's Cash Link Safe Service at the November Executive Director's Meeting. The service allows for cash deposit totals to be electronically transmitted to Chase Bank and provides detection of counterfeit bills.
- Issued Request for Proposal for Investment Management Services. A Pre-bidder's Meeting is scheduled for November 9th and responses are due December 9th.
- All Colleges have received training for the Chase IDD service that allows the colleges to send check images to the bank. The District Office is scheduled for training in November.

Disbursements:

Payroll	September 2010		October 2010	
	# of Checks	Amount	# of Checks	Amount
<b>Checks (# of Checks/Amount)</b>	2,194	\$1.7M	2,578	\$1.8M
<b>Direct Deposit (# of Advices/Amount)</b>	7,983	\$9.0M	8,394	\$9.5M

Investments - PFM Asset Management

- Short-Term Operating Account: \$5 million in securities matured and was reinvested
- Short-Term Operating Account (IIIT Fund Certificate of Deposits)/Short Term Operating Account (IIIT Term Securities) - \$3.2 million in IIIT CDs matured. \$2.3 million was transferred to General Account F for operating purposes and \$992,000 was reinvested.
- Truman Parking Garage Project Account/Truman Parking Garage Prime Fund Money Market Account - \$855,861 payment was made to the Capital Development Board.
- OPEB Account: Three securities (Treasury Note, FHLMC Note & FHLB Bond) totaling \$1,850,000 was sold and a Fannie Mae Note for the same amount was purchased.
- IIIT Capital Improvements Project Account: A \$5 million security matured and was reinvested

Status of the FY 2010 State Receivables:

As of August 31, 2010, there is \$6.4 million of FY 2010 grants receivables from the state of which \$6.4 million is more than 30 days overdue. This is down from \$7.3 million reported last month. The major outstanding account receivables include the following:

State Program	October 2010	September 2010	Variance
Truants Alternative	\$ 482,679	\$ 643,572	-\$160,893
Adult Ed	\$1,520,762	\$ 1,528,852	-\$8,090
Additional Grant (Equalization)	\$ 3,750,000	\$ 3,750,000	\$0
Alternative School Network	\$ 206,416	\$ 344,434	-\$138,018
WIA (Work Force Invest. Act)	\$ 113,787	\$ 331,334	-\$217,547
CYATC	\$ 69,381	\$ 69,381	\$0
Instituto	\$ 33,183	\$ 54,957	-\$21,774
DHS (Dept. of Human Services)	\$ 25,108	\$ 308,000	-\$282,892
State Pre-K	\$ 201,501	\$ 201,501	\$0
Youth Connection	\$ 20,743	\$ 36,552	-\$15,909
DCEO	\$ 16,000	None	\$16,000
<b>Total</b>	<b>\$ 6,439,560</b>	<b>\$ 7,268,583</b>	<b>\$829,023</b>

**CONTROLLER'S OFFICE** - The Controller's report for this month's meeting includes the following:

**Analysis and planning:**

The controller's office is working with OIT to identify the primary configuration requirements for reimplementation of the fixed assets module in PeopleSoft and to implement a model setup in the test environment.

**Financial Reporting and General Accounting:**

**Status of FY 2010 year-end Close and Audit:**

The Accounts Payable Supplier account balance on the general ledger has been reconciled completely with the balance on the Open Liability Report generated by the Accounts Payable subsystem. From this point forward, it will be possible to perform a monthly reconciliation of accounts payable, greatly improving both CCC's budget management and financial reporting.

The final FY 2010 trial balance was delivered to Deloitte on Friday, November 5th. More than 90% of the auditors' "prepared by client" requests have been completed. The audit is expected to be finished by the end of November.

**Status of WYCC Audit:**

The audit will be completed on time. All outstanding PBC requests have been submitted. The final financial statements are due to the Corporation for Public Broadcasting 11/30/2010.

**Status of Foundation Audit:**

The Foundation's financial statements and tax organizer (used to prepare the form 990) are completed and being reviewed by the Deloitte audit partner.

**Grant Accounting:**

**Status of FY 2011 Grant Budgets:**

More than 100 grant budgets totaling over \$19 million have been loaded for FY 2011 as of October 29th. The Colleges continue to enter FY2011 grant budgets into PeopleSoft as awards are received and budget amounts finalized.

**Status of FY 2010 Grant Audits:**

Grant Accounting has delivered a draft Schedule of Expenditures of Federal Awards to the auditors. Documentation supporting payroll and other expenses also has been provided for testing of ICCB and program specific grants.

**Student Financial Activities**

**Student Refunds:**

Student Financial issued 9,591 refund payments during the month of October. Of which, 3,101 or (32%) were deposited electronically and 6,490 (68%) were paper checks. Total amount refunded to students for the month of October 2010 was approximately \$3.7 million.

Student Financial rolled out the new Student Refund Management System, which allows students to enroll for the new U.S. Bank Prepaid Visa Debit or Direct Deposit via self-service. The table below details the approximate number of students who have enrolled in an electronic refund option, as of October 29, 2010:

Electronic Refund Option	Student Count
U.S. Bank Visa Debit Card	5,200
Direct deposit into a personal bank account	2,900
<b>Total</b>	<b>8,100</b>

**Federal and State Programs:**

Student Financial continues to support the William D. Ford Federal Direct Loan initiative. The chart below details the Direct Loan disbursements, as of October 29, 2010.

Type	Student Count	Amount
Subsidized	706	\$780,678
Unsubsidized	313	472,150
Parent PLUS	3	22,309
<b>Total</b>	<b>1,022</b>	<b>\$1,275,137</b>

In addition, as of October 29, 2010, Student Financial disbursed the following financial aid to students:

Type of Aid	\$ Disbursed	Student Count
Federal Pell Grant	\$ 23,201,295	22,400
Federal Supplemental Educational Opportunity Grant (SEOG)	231,190	1,160
Federal Work-Study	293,513	436
Illinois Monetary Award Program (MAP)	5,901,135	10,001
<b>Total</b>	<b>\$ 29,627,133</b>	

**External Audits:**

The Department of Education (DOE) Program Review was completed and submitted to the DOE. Student Financial is currently awaiting final determination from the DOE.

**Other:**

During Fall 2009, 4,646 students enrolled in a payment plan with Nelnet Business Solutions and 4,853 enrolled in Fall 2010 (4% increase).

**ACCOUNTS PAYABLE:**

- Processed a total of 2,394 vouchers for vendor payment during September 2010.
- Currently working on the review and auditing process for reporting the 2010 1099-Misc Recipients
- FOIA requests: Completed the General Counsel FOIA request for documents reflecting payments made to Aviation Professional Education Center during the years 2006-2009.

*Accounts Payable Vouchers Processed - FY Comparison by Month:*

October 2009	October 2010	% Change	October 2011	% Change
3,070	2,523	-21.7%	2394	-5.4.7%

Reduction in voucher processing year to year is due to more strategic sourcing, District-wide combined purchases, and efficiencies gained through combined invoices by vendor.

*AP Aging for Number of Invoices Paid- FY Comparison by Month:*

FY	<30 Days	31-60 Days	61-90 Days	>91 Days	Total
October 2011	1,787	399	106	46	2,338
October 2010	2,167	401	127	107	2,802

A fiscal year comparison for the month of October noted the number of invoices paid in 60 days or less increased by 2% from 91% in FY2010 to 93% in FY2011. This can be attributed to more efficient use of the system and more timely receipt of invoices.

**BUDGET OFFICE:**

**October 2010 Budget Activities**

- Continued to work with each District Office department to complete the reinvention reorganization initiative.
- Reviewed enterprise fund processes and procedures. Began Developing reports to monitor college based and P/L based cost centers.
- Completed detailed analysis of the Workforce Institute. Use this methodology to develop a standardized reporting structure on large activity funds.
- Reviewed the updated budget transfer process with executive directors and staff. Created a summary by type transfer report.
- Completed the budgetary transfers for the Nursing program reorganization.
- Developed a more comprehensive monthly grants budgeting report.
- Began developing and documenting a 5 year capital budgeting process.
- Continued to review GL payroll posting from the Student Information System.
- Started reengineering an FY12 grants budgeting process.

September Budget Transfer Summary

- The Transfer Summary Report includes the monthly transfers that must be approved by the Board of Trustees regulated by the Illinois Public Community College Act.
- Transfers crossing accounts totaled \$894,610 for reinvention, \$807,766.85 for district office reorganization and \$8,124.00 for nursing projects. Regular operating transfers totaled \$191,419.61 which included a transfer of \$150,000 to encumber funds for the printing of the 2011-13 catalogs.
- Request approval of transfers totaling \$1,879,612.85 for September of 2010.

Education Fund Transfer Summary:

Account	Transfers Out	Transfers In	Net Change
<b>Salaries</b>	\$ 848,882.85	\$ 2,444.00	\$ (846,438.85)
<b>Benefits</b>	-	\$ 131,997.85	\$ 131,997.85
<b>Services</b>	\$ 158,174.00	\$ 1,216,734.00	\$ 1,058,560.00
<b>Supplies</b>	\$ 120,640.00	\$ 304,183.00	\$ 183,543.00
<b>Travel</b>	-	\$ 44,023.00	\$ 44,023.00
<b>Fixed Charges</b>	\$ 6,000.00	\$ 100,000.00	\$ 94,000.00
<b>Capital Outlay</b>	-	\$ 75,000.00	\$ 75,000.00
<b>Other</b>	\$ 740,685.00	-	\$ (740,685.00)

O&M Funds Transfer Summary:

Account	Transfers Out	Transfers In	Net Change
<b>Services</b>	-	\$ 4,722.00	\$ 4,722.00
<b>Supplies</b>	\$ 500.00	-	\$ (500.00)
<b>Travel</b>	\$ -	\$ 500.00	\$ 500.00
<b>Utilities (Water &amp; Sewage)</b>	\$ 4,722.00	-	\$ (4,722.00)

## **ADMINISTRATIVE SERVICES & PROCUREMENT**

### **DIANE MINOR, VICE CHANCELLOR**

Board Reports  
Agreements

#### 1.04 Equipment Recycling Services

Resolution to authorize the Agreement with PC Rebuilders & Recyclers, which allows the District the ability to recycle computer equipment in an environmentally responsible manner and certifies the secure removal of stored information and refurbishing. The equipment will be distributed to students and families that would not otherwise be able to own equipment. There is no charge to the District for the pick-up, data cleansing, and responsible disposal of materials. The District recognized the need for a vendor that has increased capacity to recycle computer equipment and found five firms that perform this service for a fee. Working with the Illinois Recycling Association helped identify two additional firms, one that only does disposal and PCRR.

#### 4.0 Janitorial Services for South Shore Cultural Center

Request authority to execute a second amendment to the existing Intergovernmental Agreement (IGA) with the Chicago Park District to reflect that the Chicago Park District will provide janitorial services and supplies in the amount of \$8,750.00 per quarter for a total amount not to exceed \$35,000.00 annually at the South Shore Cultural Center in order to maintain Kennedy-King's Washburne Culinary Institute classrooms and kitchens as well as the Parrot Cage Restaurant.

#### 4.03 Shuttle Bus Service for Truman

Requests for a one year extension on a month to month basis for the contract with Bryden Transportation, to continue being the shuttle bus service provider for Truman's students and faculty, while the Larry McKeon Student Services & Parking Facility is under construction. Upon completion of the facility, transportation services will be discontinued under the terms of the agreement.

#### 5.02 JOC Projects

Job Order Contract (JOC) Projects are submitted monthly for work that needs to be undertaken throughout the various campuses that are executed in an expeditious timeframe and consistent with the competitive bid prices submitted that qualified them as lowest responsive and responsible bidders.

#### 5.03 Emergency Trash Compactor for Malcolm X

Ratification for an emergency request for Malcolm X College, that has experienced environmental issues that could present health and safety issues which are best addressed with purchasing an enclosed trash compactor from the board approved competitively bid waste management firm, Allied Waste, that already services several of our colleges.

#### 7.05 Monthly District Wide Expenditures

Monthly Report to the Board of Utility: Postage and Other Monthly Expenditures that in accordance with District purchasing policies in appendix #24 of the Board Rules that were processed in August, 2010.



## Project Updates

City Colleges continues to support our commitment to Chicago United's Five Forward Program that works with Minority Businesses in developing long term growth and business success. We are also pleased that the District has been recognized by Chicago United in maintaining our Platinum status with our contract awards and support provided to the five businesses in our program.

On November 6th, City Colleges, in partnership with the City of Chicago begins the annual Flu clinics throughout the City. Our colleges also continue as voting locations for both early voting opportunities and the regular elections. We are also gearing up for free Tax Payer Assistance at the colleges for citizens that qualify for the service.

### Truman Student Services & Parking Facility

Working with the State's Capital Development Board, we are trying to close the gap caused by the labor strike this summer while addressing the last phase of construction on the interior of the building. By contract, Substantial completion on behalf of the CDB is December 6th, and staff should be occupying the building during the Winter Break, conducting Spring Registration in the new facility.

Administrative Services wrapped up the new Student Services Gateway Center at Wright College and staff, as recently as this week, moved into the new locations. We will be completing the Audio-Visual infrastructure this month as well as addressing handicap accessibility to ensure full access for all.

Work is continuing at Olive Harvey, Daley, Malcolm X, Wright, Truman, and Harold Washington for the renovation of various science, technology, and nursing labs. Olive Harvey is undergoing the transformation of its lobby, auditorium, classrooms, front driveway, parking lots, and sidewalks.

Through Procurement Services, there are three Requests for Proposals advertised on behalf of the District. We are looking for Web Content Management Services, Investment Management Services, and E-Mail Archiving Services.

Within the District Office, several projects are underway that address City Ordinance requirements for fire suppression and alerts, elevator modernization and system upgrades, HVAC and environmental improvements, technology infrastructure upgrades, departmental moves and realignment to provide more efficient work spaces and environments as well as enhance the security of the building. There will continue to be monthly updates to the Board and to staff and visitors who are directly impacted by the work.

**City Colleges of Chicago  
Office of Information Technology  
Script for November 4, 2010 Board Report**

During the past month, OIT accelerated its plans to enhance student services. Focused on maximizing productivity while reducing costs associated with the delivery of services, OIT is making strides in the areas of the web, student email, and academic transcripts.

Tomorrow, November 5, 2010, is the deadline for vendor responses to the **Web Design and Web Content Management System Services Solution RFP**. Key members of multiple departments will convene soon thereafter to rank RFP respondents for their ability to meet requirements related to content creation, content publishing and quality control, presentation, and system interdependencies. During or around March 2011, the chosen vendor will complete its implementation of a redesigned website that is easy to use, provides accessible information, and presents an effective image to support restructuring of the college system.

Beginning Monday, November 8, 2010, students will have more room to store classroom assignments and other instructional materials, when the **new CCC Student Email**, powered by Microsoft's Live@Edu email services, is launched. Used by more than 500 million people and businesses around the world, Microsoft Outlook, Word, Excel and PowerPoint are just a few of the applications that students will be able to access through student email. The Microsoft Live@edu package includes email, calendaring, word processing and spreadsheet programs to help students manage their studies, share and store information, and collaborate in real time with faculty and other students.

Nearly \$6,000 in savings for paper purchases will be realized next month when the **new CCC Academic Transcript** is unveiled for use by each of the seven City Colleges. For the first time, academic transcript requests may be processed by any of the City Colleges for all former and current students, and graduates, regardless of home campus affiliation. Branded with the CCC logo, the newly formatted transcript will present, in a consolidated fashion, comprehensive grading details for academic work associated with transfer, CCC CRED, CCC SKIL and/or CCC CONTED credits.

**City Colleges of Chicago  
Monthly Micro City Purchases  
October 2010**

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<b>EQUIPMENT LOCATION</b>	<b>COMPUTERS</b>	<b>PRINTERS</b>	<b>SOFTWARE</b>	<b>RELATED EQUIPMENT</b>	<b>MAINTENANCE TRAINING</b>	<b>TOTAL PER LOCATION</b>
Richard J. Daley College	\$0.00	\$0.00	\$3,969.00	\$974.00	\$0.00	\$4,943.00
West Side Technical Institute	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Harold Washington College	\$0.00	\$0.00	\$0.00	\$1,403.00	\$0.00	\$1,403.00
Kennedy-King College	\$5,720.00	\$0.00	\$0.00	\$5,716.00	\$0.00	\$11,436.00
Dawson Technical Institute	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Malcolm X College	\$0.00	\$3,294.00	\$563.00	\$48,163.00	\$0.00	\$52,020.00
West Side Learning Center	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Olive-Harvey College	\$725.00	\$0.00	\$244.00	\$2,503.00	\$0.00	\$3,472.00
South Chicago Learning	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Harry S. Truman College	\$725.00	\$699.00	\$207.00	\$15,932.00	\$0.00	\$17,563.00
Harry S. Truman Technical	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Lakeview Learning Center	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Wilbur Wright College North	\$0.00	\$316.00	\$37,886.00	\$404.00	\$0.00	\$38,606.00
Wilbur Wright College South	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Humboldt Park Vocational	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
District Office(exclusive of OIT)	\$3,910.00	\$3,590.00	\$0.00	\$9,825.00	\$0.00	\$17,325.00
Office of Information Technology	\$72,250.00	\$0.00	\$9,591.00	\$2,577.00	\$0.00	\$84,418.00
<b>TOTAL</b>	<b>\$83,330.00</b>	<b>\$7,899.00</b>	<b>\$52,460.00</b>	<b>\$87,497.00</b>	<b>\$0.00</b>	<b>\$231,186.00</b>

**City Colleges of Chicago  
Fiscal 2011 Year to Date (7/1/10 - 06/30/11)**

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<b>EQUIPMENT LOCATION</b>	<b>COMPUTERS</b>	<b>PRINTERS</b>	<b>SOFTWARE</b>	<b>RELATED EQUIPMENT</b>	<b>MAINTENANCE/ TRAINING</b>	<b>TOTAL PER LOCATION</b>
Richard J. Daley College	\$729.00	\$0.00	\$4,107.00	\$17,958.00	\$0.00	\$22,794.00
West Side Technical Institute	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Harold Washington College	\$0.00	\$0.00	\$124.00	\$36,114.00	\$0.00	\$36,238.00
Kennedy-King College	\$5,720.00	\$0.00	\$389.00	\$7,165.00	\$0.00	\$13,274.00
Dawson Technical Institute	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Malcolm X College	\$1,999.00	\$5,784.00	\$663.00	\$78,647.00	\$0.00	\$87,093.00
West Side Learning Center	\$0.00	\$0.00	\$0.00	\$5,561.00	\$0.00	\$5,561.00
Olive-Harvey College	\$2,326.00	\$0.00	\$244.00	\$65,843.00	\$0.00	\$68,413.00
South Chicago Learning Center	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Harry S. Truman College	\$725.00	\$699.00	\$1,753.00	\$17,962.00	\$0.00	\$21,139.00
Harry S. Truman Technical Center	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Lakeview Learning Center	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Wilbur Wright College North Campus	\$41,595.00	\$543.00	\$40,121.00	\$9,239.00	\$0.00	\$91,498.00
Wilbur Wright College South Campus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Humboldt Park Vocational Educational Center	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
District Office(exclusive of OIT)	\$13,483.00	\$5,372.00	\$2,333.00	\$14,090.00	\$0.00	\$35,278.00
Office of Information Technology	\$93,009.00	\$0.00	\$35,400.00	\$38,929.00	\$0.00	\$167,338.00
<b>TOTAL</b>	<b>\$159,586.00</b>	<b>\$12,398.00</b>	<b>\$85,134.00</b>	<b>\$291,508.00</b>	<b>\$0.00</b>	<b>\$548,626.00</b>