



**REQUEST FOR PROPOSALS (RFP) #SN1901  
AUDIO/VIDEO EQUIPMENT AND SERVICES – DISTRICT WIDE**

Required for use by:

**City Colleges of Chicago**

**ONE (1) ORIGINAL AND TWO (2) USBs OF THE RESPONSE TO BE SUBMITTED**

All responses shall be addressed and returned to:

City Colleges of Chicago  
Dawson Technical Institute  
Procurement Services  
3901 S. State Street, Room 102  
Chicago, IL 60609

Attn: Steve Nash, Contract Administrator

**Responses must be received no later than 12:00 p.m., local Chicago time, on Monday, March 18, 2019**

Responses shall be submitted in sealed envelope(s) or package(s). The outside of the envelope or package must clearly indicate the name of the project, **RFP #SN1901 – Audio/Video Equipment and Services** for City Colleges of Chicago (CCC), the time, and the date specified for receipt. The name and address of the Proposer must also be clearly printed on the outside of envelope or package. The Proposer shall be responsible for delivery by the due date and time, whether delivered by U.S. mail or messenger. Late proposals will be returned to the sender unopened.

A pre-proposal conference is scheduled for Wednesday, February 13, 2019, at 2:30 p.m. in Room 231 at Dawson Technical Institute, 3901 W. Jackson Blvd., Chicago, IL 60609. The Scope of Services and the compliance procedures for the Minority and Women Business Enterprise Contract Participation Plan (MBE/WBE) will be discussed. Firms anticipating submitting a proposal are encouraged to attend in person or via teleconference. We recommend that you obtain a copy of the RFP document and bring it with you to the meeting.

All questions asked during the pre-proposal conference will be answered in writing via an addendum issued by Tuesday, February 19, 2019. All attendees please RSVP your attendance to [procurementservices@ccc.edu](mailto:procurementservices@ccc.edu) by Monday, February 11, 2019, no later than 12:00 p.m. CST, local Chicago time. Photo identification is required when entering any City Colleges of Chicago facility.

The Letter of Intent to Submit a Proposal, Attachment A, is due via email, [procurementservices@ccc.edu](mailto:procurementservices@ccc.edu), attention Steve Nash, Contract Administrator, by Monday, March 4, 2019, no later than 12:00 p.m. If you do not intend to submit a proposal in response to this RFP, please email us a brief, detailed explanation to [procurementservices@ccc.edu](mailto:procurementservices@ccc.edu) in order to continue to receive future bid/RFP notices.

All questions regarding clarification or verification of these specifications and MBE/WBE compliance procedures should be submitted in writing to Steve Nash, Contract Administrator – 773-487-6958, via email, [procurementservices@ccc.edu](mailto:procurementservices@ccc.edu). The deadline for submitting final questions is Friday, February 15, 2019, by 12:00 p.m. Responses to all questions will be issued in an Addendum by February 19, 2019.

## Table of Contents

SECTION I - GENERAL INFORMATION .....	3
SECTION II - INTENT AND SCOPE OF SERVICE.....	3
SECTION III - SUBMITTAL REQUIREMENTS.....	14
SECTION IV - INSURANCE REQUIREMENTS .....	18
SECTION V - GENERAL INSTRUCTIONS .....	20
SECTION VI - EVALUATION CRITERIA.....	25
SECTION VII – OTHER REQUIREMENTS .....	<b>Error! Bookmark not defined.</b>
SECTION VIII - EXECUTIVE SUMMARY FORM .....	26
SECTION IX – COST PROPOSAL.....	27
SECTION X - INSTALLATION, INTEGRATION AND SERVICES PROPOSAL.....	28
ATTACHMENT A .....	29
ATTACHMENT B – REFERENCE QUESTIONNAIRE .....	30
ATTACHMENT C - LIST OF CCC MAIN FACILITIES.....	31
APPENDICES	
APPENDIX I – TERMS AND CONDITIONS REGARDING COMPLIANCE WITH THE MINORITY BUSINESS COMMITMENT AND WOMEN BUSINESS ENTERPRISE COMMITMENT	
APPENDIX II – ETHICS ORIENTATION FOR CONTRACTORS/VENDORS	
APPENDIX III – ECONOMIC DISCLOSURE INSTRUCTIONS AND ECONOMIC DISCLOSURE STATEMENT AND AFFIDAVIT	
APPENDIX IV - IRS W-9 INSTRUCTIONS AND FORM	

## **SECTION I - GENERAL INFORMATION**

City Colleges of Chicago (CCC) consists of seven (7) community colleges which are all located within the city limits of Chicago. In addition, there are five (5) satellite locations that are affiliated with the colleges. A seven-member board of trustees, who are appointed by the Mayor of Chicago, governs the system. The chief administrative officer of the system is the Chancellor, who is appointed by the Board of Trustees. Each college has its own President, who reports to the Chancellor, and its own administrative staff which is responsible for policy administration in the areas of human resources and staff development, finance, academic affairs, administrative services and information technology. Each of these areas is headed by a Vice Chancellor that reports to the Chancellor.

The RFP and all attachments are available for download from the City Colleges of Chicago website, [www.ccc.edu](http://www.ccc.edu), Bid Solicitations or Current Bid Schedule. Respondents who download the RFP waive their right to have clarifications and/or addenda sent to them. Such Respondents are responsible for checking the web site for clarifications and/or addenda. Failure to obtain clarifications and/or addenda from the web site shall not relieve such Respondents from being bound by additional terms and conditions in the clarification and/or addenda, if any, or from considering additional information contained therein in preparing their proposals. Note that there may be multiple clarifications and/or addenda. Any harm to a Respondent resulting from such failure shall not be valid grounds for protest against award(s) made under this RFP. Proposals will not be accepted in electronic forms.

## **SECTION II - INTENT AND SCOPE OF SERVICE**

### **2.01 INTENT**

The City Colleges of Chicago (CCC) is seeking to contract with one or more strategic partners for the delivery of essential audio/video equipment and services. CCC will rely on selected vendor(s) for fulfillment, installation, support and importantly, competitive pricing on a broad range of technology related to our audio video equipment and service needs. All equipment is intended for use by and will be distributed to CCC's district office, the seven (7) main college locations, and/or satellites.

Selected vendor(s) will be highly qualified and experienced in the equipment and services they're proposing and have applicable experience in providing similar services on the scope required by CCC (large educational institutions or governmental agencies). These vendors will be expected to compliment the capabilities of CCC Office of Information Technology, Administrative Services and Safety and Security that results in maximizing efficiencies and effect a turn-key solution to technology integration throughout CCC's mentioned locations.

### **2.02 SCOPE OF SERVICE**

CCC has a wide range of audio/video needs, inclusive of design, hardware, buildout, programming, and other related equipment. Installation and integration of technology requires a comprehensive team effort that maximized pricing discounts, knowledge of CCC's facilities and technology integration. OEM Training on equipment use and maintenance is also required by manufacturer authorized technical staff for CCC's technicians.

The exact volume of equipment and related services that is needed for the next fiscal year is unknown and CCC's needs will vary by location relative to configuration, quantity, and application (i.e., instructional, administrative, or some combination of both). For the purposes of proposal evaluation, on the equipment and services procured for both AV and Technology through this vehicle CCC has spent \$1.4 MM (FY17), \$2.1 MM (FY18) and projects about \$6 MM in this contract year that ends June 30, 2019.

Relative to the procurement effort described herein, CCC intends to establish pricing, each of which will be effective after CCC's Board approval. Proposers are encouraged to submit pricing schedules that include additional discount programs and incentives, during the term of the contract between CCC and the successful Proposer(s). Nevertheless, CCC reserves the right to amend the associated pricing schedule(s), by adding and/or deleting products from said schedule(s).

Due to the magnitude of this procurement effort and the scope of products and services required, CCC may award the resulting contract to one or more vendors.

All equipment must be new and warranted for at least one (1) year, or as per manufacturer's recommendation, whichever is longer. CCC will not accept refurbished or rebuilt material. The vendor's initial response to a service request must occur within four (4) hours of notification of said request. Should the vendor be unable to repair the equipment within a reasonable amount of time, CCC reserves the right to seek repair by other firms, with all costs to be paid by the selected vendor.

Additionally, at no cost, the vendor must provide electronic access to product ordering information and support, such that CCC may readily:

1. Obtain pricing information,
2. Disseminate pertinent information across the District, including but not limited to: model upgrades, software releases, out of support software and hardware and compatibility constraints.

Finally, while CCC endeavors to provide as complete and detailed an RFP possible given the nature of technology, CCC fully anticipates a need to purchase hardware, software and/or services that aren't included in current specification.

## **2.03 EQUIPMENT & SOFTWARE REQUIREMENTS**

### **2.03.1 AUDIO/VIDEO EQUIPMENT**

Today's students expect, and deserve, a rich multimedia learning experience delivered through the latest in audio and video technology. To date across our seven (7) colleges and central office, CCC has over 500 multi-media class and conference rooms. CCC expects this number to grow over the next three (3) years and requires a partner vendor who can readily support that growth along with the needed support and maintenance. The rooms are inclusive of, but not limited to, the following equipment: a short throw and/or standard projector, interactive board, Digital Media presentation systems, collaboration tools, media player, dedicated desktop computer, sound speaker, microphones, document camera, phone conferencing, wireless presentation gateway and a web conferencing camera. Proposers are required to deliver to CCC all un-compiled programming and code for all installed a/v and room control systems.

Listed are some of the current offerings deployed in the City Colleges of Chicago multi-media class and conference rooms. As AV and specific requirements for each room change based on need, all additional equipment and services must be reviewed and approved by the IT Director of the install location.

#### **HP Desktop Computer**

Minimum specifications require a 256 SSD hard drive, 8GB RAM, i5 processor, network capable, and USB connectivity.

#### **Digital Media presentation system**

Capable of handling high definition presentation and signal routing from multiple inputs and sources, ranging from video, audio, and soft and hard phone conferencing.

#### **Document Camera**

Capable of image capture and display to an audience in a classroom setting, with the ability to allow the instructor to change and modify the content of a display while presenting.

#### **Collaboration Tool**

Ability to allow students and instructors to interact within a classroom setting, both in a one-on-one scenario and a one-to-many scenario. Giving them the ability to communicate and respond with limited interruption to the collective whole.

**Wireless Presentation Gateway**

Providing the ability to users and guests to securely and wirelessly project to a multi-media capable room.

**Interactive Whiteboard/Projector/Monitor**

Depending on the size and needs of the room, presenters will need the ability to create, modify, and present information to a group which can then be stored and shared to the group.

**Teleconferencing VOIP/Soft Conference**

Based on the need, both soft and hard conference phones may be required. All VOIP phones are required to be compatible with a MITEL system. Soft conferencing must be compatible with applications such as Skype for Business, Zoom, and Blackboard Collaborate.

**Room Control system**

Ability to control the features of the room with either hardware or software based controls.

**2.03.2 SOFTWARE**

CCC uses multiple applications based on need. The following listed are just some of the software applications installed in current CCC multi-media rooms. CCC may request other audio video software and/or future versions.

**Crestron Fusion**

Fusion provides IT the ability to monitor network connected devices providing reminders for routine maintenance and notifications of device issues. Also provides the ability to obtain data and reporting on room and device usage.

**Faronics Deep Freeze**

Allows system administrators to protect the core operating system and configuration files on a workstation or server by restoring a computer back to the saved configuration.

**NetSupport School**

Provides instructors with the ability to monitor, demonstrate, control, collaboration, test, and assessment features to support technology led teaching.

**Lecture Capture**

Provides instructors with the ability of recording classroom lectures as videos, and making them available for students to review.

**Smart Notebook**

Gives instructors and presenters the ability to create interactive presentations, and a variety of ways to enhance interactive lessons.

CCC requires that all options be pre-configured, installed and tested before delivery. The Proposer must state any additional charges for pre-delivery installation options, and said charges must be set at a flat rate for any option. In addition to options provided by the manufacturer, CCC may order systems with third party options. Other software, and upgrades to software listed, may be requested by CCC. Vendor is to maintain license renewal information in a tracking database, accessible by CCC, and process renewal with notification to CCC for all software purchased under this contract. Notifications requesting and confirming software renewal are to be sent to City Colleges of Chicago, Office of Information Technology, 180 N. Wabash Ave., Chicago, IL 60606.

**2.04 INSTALLATION, INTEGRATION AND SUPPORT**

CCC requests proposals for support services, installation and integration for the equipment outlined in the Requirement sections. Vendors are to propose scope of work teams for the installation & integration of the various systems that can be formed from said equipment. Proposals are to include training by manufacturer certified staff to CCC's technical staff for equipment and software provided.

#### **A. Audio Video: Installation, Integration and Support Services**

1) Audio Video Services: Service is to include, but not be limited to, the following:

- (a) Provide Technical Design
- (b) List required equipment based on CCC equipment specifications
- (c) Upon approval of design and equipment list by CCC, set up, install and integrate system
- (d) Configure/Program system
- (d) Commission system
- (e) Use case documentation and how to instructions

#### ***Each Proposer's proposal must adhere to the following guidelines:***

1. Should the proposed support services be provided by a party other than the Proposer, identify the service organization and provide a letter from said organization acknowledging and defining the proposed services. CCC reserves the right to vet and approve staff proposed.
2. Provide hourly rate(s) for all technical support services. CCC requests a rate card be established for technical and project staff proposed by the vendor. Vendor is to indicate hourly rates for each category of staff.
3. Proposals for installations are to be broken down by equipment costs and hourly estimates. CCC reserves the right to request Scope of Work submittals from contracted vendor indicating exact costs of equipment, hours and staff required for service and total cost/time frame for requested service.
4. Service level agreement metrics are to be proposed. Four (4) hour installation from time of call for a single desktop replacement is to be one metric. Proposals should indicate service level proposed.

#### **2.05 TECHNICAL, SERVICE AND SALES SUPPORT**

The successful vendor(s) must:

- a) Upon request by CCC management, and at no additional cost to CCC, provide on-site direct vendor sales support and on-site technical support to CCC in a space provided by the CCC's Office of Information Technology located at 180 North Wabash Avenue in Chicago, Illinois. The on-site direct vendor sales support representative and the on-site technical support technician may be requested to be present for as many as two (2) days per month and four (4) days per month, respectively.
- b) Provide to CCC a monthly report formatted in Microsoft Excel. The monthly report is to document sales, tabbed by month, and totaling all expenditures by CCC location for all equipment by category. The report will also document project status, service level agreement adherence and performance. The report is to be distributed to the CCC OIT business manager no later than the 5th of each month and is to be approved by CCC OIT management. Reports and status meetings may be escalated to once a week should CCC OIT management require. Contract performance is to be documented in this report and remediation measures documented if so required;
- c) Provide to CCC one (1) dedicated Account Representative and one (1) dedicated Customer Service Representative, each of whom will be located at the supplier's office and responsible for handling CCC orders, such that its requests, questions and concerns are acknowledged within one (1) hour of notification by CCC, and resolved within a reasonable amount of time. Additionally, CCC recommends that the successful Vendor(s) establish a dedicated team comprised of individuals familiar with CCC and its systems and requirements. Due to CCCs' extended service hours after regular work hours on business days, and on holidays and weekends, CCC requests that the Account Representative be made available at a minimum

between the hours of 8 AM and 10 PM Monday through Friday, and between the hours of 8 AM and 4 PM on holidays and weekends;

- d) Provide Supplemental Critical Support at CCC's request to cover major events, critical meetings and special needs. This support should be priced out in the Maintenance matrix below;

Support Personnel Type (e.g. Engineer, Technician, Programmer)	Standard work day – Hourly Rate M-F 7:00AM – 6:00PM CST	After hours Support – Hourly Rate

- e) Statement of Work requests: Contracted vendor must agree to comply with all quoting and fulfillment restrictions and directives that (1) may be issued by authorized CCC personnel and (2) might include, but not be limited to, the following:

- (1) A directive for the selected vendor(s) to provide price quotes for particular product classes; and/or
- (2) A directive for the selected vendor(s) to provide price quotes for items to be used by particular user groups.
- (3) A directive for selected vendor(s) to provide technical staff resumes and hourly rates for specific work.

- f) Agree to comply with CCC delivery and asset tracking requirements including:

- (1) Only materials for which a CCC Purchase Order has been issued should be fulfilled.
- (2) All equipment deliveries are subject to inspection by CCC Receiving personnel
- (3) Vendor may be required to affix a CCC asset tag to all materials being delivered and provide list of the materials being delivered to the purchaser in an Excel or .csv file, including:
  - a. Product ID
  - b. Serial number
  - c. Unique System Identification Number
  - d. Make
  - e. Model #
  - f. Campus/Location
  - g. Classroom or Cube #
- (4) Vendor to provide documentation of removed equipment per CCC's direction.

## 1. Overview:

Respondents should describe their preventative maintenance program and update/patching cycle including minor/major servicing intervals and items typically serviced. Identify the lifespan of major components and whether they are included in the cost of maintenance.

The vendor should provide complete post-implementation support approach including:

- Support Plan
- Configuration Support
- Preventative Maintenance Schedules planned and completed according to manufacturers' recommended service schedules
- Typical Help Desk Organization and proposed method of managing service calls including:
  - Service organization background & qualification
  - Method for history of call on each device/logging
  - Level of service specifications
  - Average support call response time
  - Location of local office and support dispatch office (for on-site support)

- Staffing levels and roles/responsibilities

The Service Plan should combine service desk support with priority dispatching and preventive maintenance checks and services for a complete service program designed to maintain the system in operating condition at all times.

## 2. Support Services Management:

Support Services should be coordinated through a central service desk office. The help desk will manage the incident management process and provide oversight for the life of the ticket. If one needs service desk support, field service dispatching, parts ordered or equipment repairs, the service desk will manage the entire process.

Services should include:

- Global, single point support dispatch
- Provide systems, product, and video conferencing support as well as onsite technical staffing
- Trained and certified audiovisual field service technicians assigned – field service technicians must be certified in the equipment that they are supporting
- Unlimited phone and onsite support
- Guaranteed 2 hour phone response and 4 or 8 hour emergency on-site response (please provide pricing for both options)
- Field Service dispatching available M-F 7:00AM – 6:00PM CST
- Onsite communication with designated City Colleges of Chicago representative for problem resolution. Must schedule maintenance by notifying contact and arranging for room availability.
- After-hours service desk support available for emergencies
- Loaner equipment if resolution will take longer than 5 business days
- Must be able to replicate end-user issue and troubleshoot remotely (similar equipment set-up troubleshooting lab)
- Provide remote diagnostic support for video teleconference components and facilitate software updates and advance replacement hardware in the event of equipment failures.
- Unlimited administrator and end user training and retraining
- No freight charge for equipment to affect in-shop repair
- Detailed repair history logs on covered equipment
- Detailed inventories of covered equipment

## 3. Support Types:

- Diagnostics/Troubleshooting: Provide diagnostic phone support to the customer on behalf of the manufacturer in support of entitled equipment.
- On-Site Support: On-site support to troubleshoot, remove/install infrastructure components as needed.
- RMA Processing: In the event of a hardware failure, will process the RMA with the manufacturer for advance replacement hardware. Advance replacement systems are typically dispatched for next business day delivery. The following expectations apply:
  - ✓ Process a Return Maintenance Authorization (RMA) with the manufacturer on behalf of the customer.
  - ✓ A replacement unit will be shipped from the manufacturer direct to the customer site with next business day delivery (Custom's delays may affect actual delivery in certain regions.)
  - ✓ Provide customer with tracking information as soon as it is made available from the manufacturer (typically within 1-2 business hours)

- ✓ Receive replacement unit from manufacturer and install replacement at customer location.
  - ✓ Pick-up failed unit from customer and return to manufacturer within 15 business days.
  - ✓ Once the returned parts are received by the manufacturer, the ticketing process is closed out.
- **Software Updates:** Software updates are available on-line at the manufacturer's portal. The support vendor, in coordination with CCC resources, is responsible for pushing updates to endpoints and infrastructure hardware across the network, in a manner that is consistent with Security Policy. It is important that all endpoints be maintained at the same revision level and compatible revision level with the infrastructure hardware. As such, only planned and carefully implemented system-wide updates are recommended.

#### **4. Preventative Maintenance**

The following are general instructions for Preventive Maintenance Checks and Services to be performed on integrated AV Systems. These should be performed every 3 months or more frequently if required per manufacturer's requirements or operational needs.

1. Perform a detailed inspection and testing of selected system components - technical review for component failure
2. Diagnostics and performance checks on all equipment
3. Perform mock presentation test using full audio & video system capabilities
4. Successfully complete an audio and video point-to-point and bridge call as applicable to the Customer's operation
5. Perform a complete operational checkout of the system functions via user control interface
6. Checks of interdependencies of equipment
7. Adjust levels as to optimize response for voice and program sound reinforcement
8. Upgrade equipment firmware as needed
9. Software version upgrade as software becomes available from the manufacturer
10. Reload system software, if required to restore functions or update code changes as required
11. Open and professionally clean of all parts and critical surfaces (e.g., lens, screens, filters)
12. Lubricate all moving parts as recommended by manufacturers
13. Perform geometry and color balance adjustments on projection equipment as required for optimum image quality
14. Perform detailed inventory of system components with model numbers and serial numbers on initial preventive maintenance visit. Include any spare equipment available
15. Verify inventory present on subsequent preventive maintenance visits and report missing or damaged hardware on PM Report
16. Dust and clean surfaces of all rack and podium equipment
17. Document lamp runtime and general condition of projection equipment
18. Identify and repair any faulty wiring or connections in the system and correct other operating conditions that are not within industry standards
19. Open service tickets on any outstanding issues

#### **5. Optional Managed Service Hours**

Managed Service Hours are prepaid service hours that may be added to the Priority Service Plan to be used for scheduled ad hoc technical support outside normal preventive maintenance visits and break-fix service calls. Some examples include: technical support for special events, recurring executive meetings, user training, etc.

- Managed Service Hours are intended to provide operational and technical support for scheduled events employing systems covered under the Service Plan or additional equipment
- Additional utilization of managed service hours:

- Development of specific use cases
- Development of pilot, proof of concept
- New solution development and testing
- Unused Managed Service Hours may not be carried over from one contract period to another or credited against support cost

## 6. Service Levels

Severity Levels	Description	Phone Response (ASA < 60 sec)	On-Site Response	Resolution Target	Compliance
Severity 1	Major functionality is unusable or unavailable and must be restored in a reasonable period of time	Tech Support < 2 hours	1 Business day	2 Business days	90%
Severity 2	No production system is impacted	Tech Support < 2 hours	2 Business days	5 Business days	90%

## 7. Critical Configuration Data

Critical Configuration data includes:

- As-Built System Drawings
- Control system uncompiled Source Code and Touch Panel files
- Compiled Code extracted from the system controller
- Accurate inventory of AV assets with Original Install Date
- System Configuration files from critical components such as Ethernet Routers / Switches, Digital Signal Processors, Broadcast Routers / Controllers, etc.
- List of IP addresses applicable to all network-connected AV equipment
- List of current software/firmware revision levels for critical system components such as:
  - System Controllers
  - AV Ethernet Routers / Switches
  - Digital Signal Processors
  - Video Teleconference Endpoints
  - Digital Signage Controller and Players
  - Broadcast Routers / Controllers

## 8. Annual Premium

Services included in this agreement are priced below with annual renewable premiums. Discounted 3-year pricing is also included.

	Year 1	Year 2	Year 3	3-Year Prepaid
Support Services				

<b>Managed Service Hours</b>				
<b>Total Premium</b>				

## **2.06 EQUIPMENT REPAIR AND MAINTENANCE**

CCC requires on-site repair and maintenance for equipment that is in warranty and out of warranty on all audio/video equipment including: LCD monitor, large displays, interactive whiteboards/podiums, projectors, voice/video conferencing, interactive classroom and conference rooms.

- a) Proposers are responsible for determining in or out of warranty status at the time of the service call.
- b) Proposer should provide a service level agreement for response time for normal business hours (8:00am – 5:00pm Monday – Friday excluding holidays) as well as evenings, weekends, and holidays (5:01pm – 7:59am 365 days/yr.).
- c) Proposers should provide a flat rate for products and equipment specified for repair and maintenance.
- d) Proposer will provide all parts (except manufactured considered consumable items) and labor to perform the repairs.
- e) Should vendor identify equipment or materials in need of repair or maintenance that is not covered under warranty vendor is responsible for providing a quote of the cost for repair/maintenance from the requestor of the on-site repair/maintenance prior to commencing with the work.
- f) Vendor will provide and utilize appropriate equipment and supplies required to repair and/or maintain the equipment, including, but not limited to; maintenance materials, tools, original manufacturer replacement parts, documentation, diagnostic tools and test equipment.
- g) Provide and bear all costs associated, but not limited to, transportation, labor and parts for maintaining the specified equipment in good operating condition.

As described in SCOPE AND OBJECTIVES, due to the range of software and equipment in the CCC environment CCC may award the contract to one or more vendors.

## **2.07 TICKETING SERVICE AND DATABASE**

Due to the distributed nature of the IT environment, the vendor will be required to provide configuration analysis services to all entities within the CCC framework as required by the District in order to ensure the continual smooth operation of the IT environment within the District. Such services shall be performed at no additional charge to the District.

CCC is also requesting pricing to move systems between its locations.

During the agreement, a copy of all quotations must be sent to the OIT Business Manager, along with a copy to the requestor.

In accordance with the District's size and nature, the vendor will be responsible for continually monitoring the IT environment and arranging salient and timely product demonstrations and briefings on an as-needed basis.

Please identify any additional services your firm would be able to offer the District to enhance its AV multi-media needs.

## **2.08 DELIVERABLES**

### **A. Written Notification of Adversities**

Vendor(s) must provide written notification to CCC as soon as possible after learning of situations that may adversely affect CCC's information technology base. Events requiring written notification include, but are not limited to:

1. Supplier-initiated changes in configuration from the standards defined by CCC;
2. Supply shortage situations; and/or
3. Hardware defects and compatibility issues.
4. Upgrades to equipment models and software versions

### **B. Management Meetings**

The selected vendor must meet periodically as requested with OIT management to discuss performance, and provide relevant information about the IT industry and market, especially as they relate to the higher education and community college arenas. Reports submitted in the management meeting are to include sales as well as contract performance data. The vendor is to facilitate and participate in audit reviews as requested by CCC.

### **C. Product Upgrades**

With respect to each product purchased by CCC, the successful Proposer(s) will coordinate with supplier(s) to offer regular access to non-disclosure announcements, beta releases, and software and volume upgrades, whenever they are available. CCC is to be notified of updated and new versions/software. CCC is to have updates demonstrated and may request technical support in developing images.

Pursuant to the District's commitment to remain at the forefront of technology, CCC will require successful proposer to provide monthly technology assessment meetings to review current and upcoming hardware, software and peripheral trends within the IT sphere. CCC reserves the right to schedule fewer or more often meetings depending on the prevailing needs of the District.

### **D. Additional Requirements**

- List of equipment inventory will be provided by the City Colleges of Chicago at the beginning of the contracts and will be maintained and updated as needed.
- Vendor shall prepare as-built drawings and include for reference to the systems and components covered under this Service Level Agreement. AV Systems file should contain as built drawings for each room including any integration.
- An inventory of covered rooms/equipment will be maintained and completed and updated during the preventive maintenance visits.
- AV Inventory should contain a room-by-room inventory of systems including serial numbers and manufacturer's warranty information.

## **2.09 RETURNS AND REPLACEMENTS**

### **A. Policies and Procedures**

- 1) Each Proposer's proposal must adhere to the following guidelines:
  - a) Supply an electronic copy of the Proposer's procedures and policies for the return of goods, including, but not limited to, the process by which refunds shall be credited to CCC.

- b) Provide the hardware replacement policy for each vendor whose goods are proposed.
  - c) Provide details about any trade-in/trade-out discounts and/or incentives associated with proposed goods.
- 2) The resultant agreement between the successful vendor(s) and CCC will provide that:
- a) All ordered items are returnable in their original packaging, whether or not it has been opened;
  - b) A full refund will be provided to CCC, upon its return of all materials in condition in which they were received;
  - c) If the return is the result of an error on the part of the supplier, the supplier shall incur all costs related to the return and replacement of said items.
  - d) If the return is the result of an error on the part of CCC, CCC shall pay shipping, restocking fees and insurance costs related to the return.
  - e) Items received by CCC from the supplier in a damaged or defective condition shall be replaced via overnight delivery at the supplier's expense.

### **B. Hardware Returns and Replacements**

For hardware purchases, CCC reserves the right to return any improperly configured, incompatible or otherwise incorrect systems within thirty (30) days, such that the supplier shall incur shipping and insurance costs related to said returns.

Any device delivered to CCC that is found "Dead on Arrival" (DOA) must be replaced with a new operable unit that has the originally identified specifications and by no later than the next business day after notification by CCC to the vendor. The vendor must bear all costs associated with the return of the inoperable unit, as well as delivery of the new unit to the appropriate CCC location.

## **2.10 ORDER PLACEMENT AND INVOICING**

- A. Each Proposer's proposal must adhere to the following guidelines:
- 1. Provide a description of Proposer's process for ensuring that large order accounts are informed about various software product upgrades and volume licensing programs.
  - 2. Provide literature about Proposer's said process.
  - 3. Invoices are to adhere to order placed and/or SOW processed.
- B. The successful supplier(s) shall employ a system that facilitates the ordering of software products in a quick and easy fashion, through use of the supplier's large database of product information, which:
- 1. Include pricing details, is accessible by CCC, and is updated regularly;
  - 2. Provide ad hoc reporting for the items and quantities ordered by CCC; and
  - 3. In the event of licensing, electronically distributes the appropriately ordered licensing as well as a system to track all licensing on behalf of the District.

## **2.11 EQUIPMENT SYSTEM PRICING AND PRICING INCENTIVES**

Proposers are to provide pricing based on the configurations noted herein. Vendor must be a Value Added Reseller for the specified manufacturers identified in this RFP. Each Proposer's proposal must adhere to the following requirements. Vendor(s) may note "no bid" on items they are not a VAR or an Authorized Service Provider:

### **A. GENERAL PRICING**

- 1. Cost plus pricing is firm for the term of any resultant contract. (The cost plus price may consist of general overall guaranteed cost plus pricing, or it may consist of detailed categorized pricing. Proposers must specify any and all products and/or services NOT covered by this pricing structure and must specify whether the cost of a three (3) year warranty upgrade is included in the price of the product or service or is listed separately in the proposal.)

2. Pricing is inclusive of any and all delivery charges (See appendices for related interrogatory).
3. Pricing includes all original equipment manufacturer accessories and supplies, including, but not limited to, operational manuals, driver software, cables, and peripherals.
4. Pricing includes configuration, on-site installation, and enhanced hardware service agreement/warranty.
5. Offer any additional discount program or incentives along with the pricing schedule.

## **B. PRICING SPECIFICS**

### **1. PRICING FOR DISPLAYS, PROJECTORS AND DIGITAL CAMERAS**

Pricing shall include all components as described herein under Configurations in Section 2.03.

### **2. PRICING INCENTIVES**

#### **1. Discounted Related Information Technology Equipment**

Please indicate discounts from manufacturers' list prices on all related equipment for each listed in 2.03, such as, but not limited to, laptops, desktops, scanners, digital cameras, projectors, interactive classroom equipment, audio and video conferencing equipment, and large LCD displays. Proposers are encouraged to submit pricing for other related technology products and supplies.

#### **2. Software Educational and Volume Discount Incentives**

CCC is aware that many software companies offer special educational volume discount pricing. Proposer should be open to the possibility of periodic audit by CCC Internal Audit. Each Proposer shall include in its proposal all available discounts and other pricing incentives that its firm can provide to CCC. Also, subject to penalty, the selected vendor shall provide CCC with all available discounts and other pricing incentives for which CCC is eligible. Proposers **MUST** provide sample copies of all agreements that will need to be established between CCC and the software developer before CCC may benefit from the special pricing structures.

#### **3. Percentage discounts off manufacturer's list pricing is to be presented for manufacturer categories requested herein.**

### **3. PRICING FOR OPTIONAL PRODUCTS AND SERVICES**

CCC reserves the right to request Statements of Work for projects that may involve both equipment and/or services. The Proposer shall describe pricing for system units, related items, and all available component and add-on features for referenced equipment. Contracted vendor will be requested to quote jobs based on equipment pricing and discounts per the contract, hourly rates and indicate a time frame for the job.

Proposer is to propose a list of technical staff and hourly rates that are required to provide installation, integration and support services listed in this contract.

Proposer is to propose Service Level Agreements (SLA) for services outlined herein and proposed by the vendor. The SLAs are to reflect requested services per this solicitation. Unless per special request, all services are required during regular school/business hours. Work outside of the business/school day will be by special request only.

## **SECTION III - SUBMITTAL REQUIREMENTS**

### **3.01. PROPOSAL REQUIREMENTS**

Each Proposer submitting a proposal will be required to present evidence of experience, qualifications, financial responsibility and capacity to perform the requested services. One (1) original signature hard copy and two (2) USBs are to be submitted in response to this RFP, see Page 1. All USBs shall include your entire proposal response in one (1) .pdf file; financial information may be submitted as an additional .pdf file included on the USBs.

Discussions may be conducted with Respondents who submit responses determined to have a reasonable possibility of being selected. All Respondents shall be accorded fair and equal treatment with respect to the RFP process. **RESPONSES MAY BE DEEMED NON-RESPONSIVE AND WILL NOT BE FURTHER CONSIDERED FOR FAILING TO SUBMIT A RESPONSE AND/OR DOCUMENTATION THAT ADDRESSES EACH AND EVERY PARAGRAPH CITED IN THIS SECTION.**

**A. Format of Response**

All original response(s) must be submitted with pages numbered with section dividers for each item listed below. Each original signature response shall be submitted on standard 8 ½" x 11" plain white copy paper with material printed on one (1) side only. Expensive papers and special bindings (**Absolutely no spiral bindings nor machine bindings**) are discouraged since no materials will be returned to the Proposer. The USB drives (2 each) shall include your entire proposal response submitted in a pdf file format and each drive shall indicate Responder's name, RFP number and name enclosed in individual sleeves/cases.

**B. Contents of Response**

**1. Cover Letter:**

The cover letter must be submitted on the Proposer's letterhead, signed by a principal and the joint venture partner, if applicable. The cover letter must contain a plan explaining how services will be performed, a commitment to provide the services described in the Scope of Services of this RFP and indicate that the offer is good for one hundred-eighty (180) days from submittal of proposal.

**2. Executive Summary and Executive Summary Sheet**

An Executive Summary which shall include a brief statement of understanding the scope of services to be provided, a brief description of the firm, the services offered and the name of the Proposer and the location of the Proposer's principal place of business. Proposer shall include the Executive Summary Form (Section VIII).

**3. Joint Ventures:** A firm may propose both as a joint venture and independently as a single respondent. If a joint venture response is rejected, no firm which has participated in the joint response can be considered to provide services unless it has separately submitted a response. Similarly, two (2) or more firms may submit responses as a prime consultant(s) and subcontractor(s) relationship. In the event of such an arrangement, the City Colleges of Chicago reserves the right to reject any subcontractor and accept only the prime consultant. The City Colleges of Chicago will not accept a subcontractor and reject the primary consultant. If a subcontractor wishes to be considered separately for a portion of the services, such firm should submit a separate submittal in response to this RFP. A copy of the executed Joint Venture Agreement, if applicable, must be submitted as well as the Federal Identification Number as a joint venture.

**4. Experience and Statements of Qualifications**

- a. Proposer must provide information on the company's background, including the number of years in business, main office location and a list of services provided.
- b. Proposer must provide detailed information on services similar in nature and scope as requested in Section II, Scope of Services, including company's name, contact person, telephone and fax numbers and email address; provide information for similar services for any educational institutions or government agencies. Proposer must submit company contacts. Provide the name, title, street address, city, state, zip code, telephone and fax numbers and email address for (a)

primary contact person for this project and (b) the individual(s) authorized to negotiate a contract with the City Colleges of Chicago.

- c. Provide an organizational staffing plan chart for the personnel who will perform services as stated in Section II, Scope of Services. Vendors are to propose installation, integration and support teams and provide resumes of proposed staff.

**5. Implementation Plan and Technical Requirements Response**

- a. Submit detailed Implementation Plan on the Proposer's ability to deliver the scope of services provided in this RFP. This should include the services that your firm would be able to provide, how the services will be executed, in Section II deliverables provided in each area, timeline to provide such deliverables and staffing levels in the provision of these services, including resumes of the lead consultant(s). Vendors are to propose installation, integration and support teams and provide the resumes of proposed staff.
- b. Vendors are to propose a ticketing system that can track equipment and service requests from CCC and map back assets delivered and progress to CCC.
- c. Submit Technical Requirements Response from Section II –Scope of Services as referenced in the RFP.

**6. Clients and Portfolio**

Respondents shall indicate all clients and portfolio for the last five (5) years as defined in this RFP. Provide scope of work, contract value and Respondent's project manager.

**7. References**

Provide a minimum of three (3) references, one per firm, from projects similar to those the Respondent desires to provide herein, including contact persons' names, mailing addresses, telephone and fax numbers and email addresses. Please complete Page One of the Reference Questionnaire (Attachment B). City Colleges will fax this form to the references included in your submittal. Please inform your references that they will be contacted by CCC.

**8. IRS W-9 Form**

A current IRS W-9 Form must be completed, signed and submitted with your proposal. (See Appendix III)

**9. Financial Statements**

Copies of audited/non-audited financial statements for the three (3) previous fiscal years or audited/non-audited tax returns signed by preparer and the most recent quarterly report must be provided. Financial Statements must include auditor's letter of opinion, auditor's notes, balance sheet and statements of income/loss. Each prime or joint venture partner must submit this information. The City Colleges of Chicago reserves the right to accept alternative information and/or documentation submitted by Respondents. CCC will, also, accept as a substitute for Financial Statements, three (3) years of Profit/Loss Income Statements and Balance Sheets.

**10. Legal Actions**

List and briefly describe any and all legal actions for the past three (3) years in which Respondent has been:

- (a) a debtor in bankruptcy,
- (b) a defendant in a lawsuit for deficient performance under a contract or agreement,
- (c) a Respondent in an administrative action for deficient performance,
- (d) a defendant in a criminal action.

**11. Minority/Women Business Enterprise Plan (M/WBE)**

City Colleges of Chicago have adopted a Minority/Women Business Enterprise Plan (M/WBE). The successful proposal will be required to comply with the requirements of the Approved Plan, Appendix

I. Proposers are required to submit Schedules A and C with their proposals. City Colleges of Chicago is requesting director or indirect participation with regards to compliance with the M/WBE Plan requirements.

Please contact Steve Nash, Contract Administrator, at 773-487-6958 or via email, [procurementservices@ccc.edu](mailto:procurementservices@ccc.edu), if you have any questions regarding the M/WBE Compliance policy or any part of Appendix I and reference RFP #SN1901 in the subject line.

## **12. CCC Ethics Policy**

As a contractor or vendor doing business with the City Colleges of Chicago, you are required to comply with the CCC Ethics Policy. Contractors are expected to work on behalf of CCC in a manner that always complies with laws, rules, regulations and policies. By doing so and by always acting with honesty and integrity you are allowing established values to guide your actions and decisions. The CCC Ethics Policy can be found at [www.ccc.edu/departments/pages/ethics.aspx](http://www.ccc.edu/departments/pages/ethics.aspx). Contractors and vendors are required to read and return the signed ACKNOWLEDGEMENT with submissions. (See Appendix II)

## **13. Cost Proposal**

With respect to the requirements outlined in the scope of work section of this RFP, pricing for a selection of items is requested, as well as a percentage discount off manufacturer list prices. Only new equipment is to be proposed. CCC will not accept refurbished or rebuilt product. Proposer must provide detail information regarding cost in relation to the scope of services. Pricing is to be fully inclusive of all items and services as stated in this RFP. CCC will not pay nor reimburse any travel, hotel costs, parking, presentation reproduction costs, etc. to the awarded vendor.

Include the project schedule which includes a breakdown of estimated hours and **loaded** hourly rate to be worked by each of your project team members as it relates to installation and support services.

## **14. Disclosure**

The Proposer will disclose any professional or personal financial interest which could be a possible conflict of interest in representing the District. The Proposer shall further disclose arrangements to derive additional compensation from various investment and reinvestment products, including financial contracts. The Proposer will be required to disclose any lobbying activities if any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any sister governmental agency, member of Congress, officer or employee of Congress, or employee of a member of Congress in connection with this contract.

## **15. Debarment**

Proposers must disclose that neither the vendor nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible or voluntarily excluded from participation in a contract or agreement with any federal, state, county or local department or agency. If the vendor is unable to certify to this statement, it must attach an explanation to this application.

## **16. Economic Disclosure Statement**

Proposers must complete the attached economic disclosure statement and affidavit as referenced in Appendix IV. The economic disclosure forms must be completed by the Prime contractor and all subcontractors in its entirety and notarized. Privately held firms and not-for-profit organizations must disclose the board of directors/corporate officers. All others firms must disclose the percentage of ownership. Failure to provide complete ownership information may cause your response to be deemed non-responsive. (See Appendix IV – 10 pages)

## **SECTION IV - INSURANCE REQUIREMENTS**

### **A. Proposer's Insurance**

The Proposer shall procure and maintain at all times, at Proposers own expense, until final acceptance of the Work covered by this Agreement, and if required to return during the warranty period, the types of insurance specified below, with insurance companies authorized to do business in the State of Illinois covering all operations under this Agreement, whether performed by the Proposer or by subcontractors.

The kinds and amounts of insurance required are as follows:

#### **1. Worker's Compensation and Occupational Disease Insurance**

Workers Compensation and Occupational Disease Insurance, in accordance with the laws of the State of Illinois, or any other applicable jurisdiction, covering all employees who are to provide a service under this contract. Employer's liability coverage with limits of not less than \$1,000,000 each accident or illness shall be included.

#### **2. Commercial Liability Insurance (Primary and Umbrella)**

Commercial Liability Insurance or equivalent with limits of not less than \$5,000,000 per occurrence, combined single limit, for bodily injury, personal injury, and property damage liability. Products/completed operations, explosion, collapse, underground, independent contractors, broad form property damage and contractual liability coverages are to be included. City Colleges of Chicago is to be named as an additional insured without recourse or right of contribution for any liability arising from this work.

#### **3. Automobile Liability Insurance**

When any motor vehicles are used in connection with work to be performed, the Contractor shall provide Automobile Liability Insurance with limits of not less than \$1,000,000 per occurrence combined single limit, for bodily injury and property damage. The City Colleges of Chicago is to be named as an additional insured.

#### **4. Fidelity, EPLI and Professional Liability (E&O)**

Professional liability insurance covering errors, omissions or negligent acts must be maintained with limits of not less than \$2,000,000. Coverage must include contractual liability. When policies are renewed or replaced, the policy retroactive date must coincide with, or precede start of work on this Agreement. A Claims-Made Policy, which is not renewed or replaced, must have an extended reporting period of two (2) years.

#### **5. Cyber Liability**

A Cyber and Privacy Policy shall be maintained with limits of not less than \$1,000,000 to address liability for a data breach which may result in the compromise of personal data pertaining to District Trustees, Employees, Students, Administrators, Staff, Visitors and Guests. The Policy shall cover a variety of expenses associated with data breaches, including, but not limited to: notification costs, credit monitoring, costs to defend claims by state regulators, fines and penalties, and loss resulting from identity theft.

The Contractor will furnish City Colleges of Chicago original Certificates of Insurance evidencing the required coverage to be in force on the date of this contract, and Renewal Certificates of Insurance, or such similar evidence, if the coverages have an expiration or renewal date occurring during the term of this contract. The Contractor shall submit evidence of insurance prior to contract award. The failure of City Colleges of Chicago to obtain such evidence from Proposer before permitting Proposer to commence work shall not be deemed to be a waiver by City Colleges of Chicago, and the Proposer shall remain under continuing obligation to maintain the insurance coverage.

The insurance herein specified shall be carried until all work required to be performed under the terms of the Agreement is satisfactorily completed and formally accepted. Failure to carry or keep such insurance in force may constitute a violation of the Agreement, and City Colleges of Chicago maintains the right to stop work until proper evidence of insurance is provided.

The insurance shall provide for 60 days prior written notice to be given to City Colleges of Chicago Procurement and Business Services Department in the event coverage is substantially changed, canceled, or non-renewed.

The Proposer shall require all subcontractors to carry the insurance required herein, or Proposer may provide the coverage for any or all subcontractors, and, if so, the evidence of insurance submitted shall so stipulate.

Any and all deductibles on referenced insurance coverages shall be borne by Proposers.

Proposer expressly understands and agrees that any insurance coverages and limits furnished by Proposer shall in no way limit the Proposer's liabilities and responsibilities specified within the contract documents or by law.

The Proposer and each subcontractor agree that insurer shall waive their rights of subrogation against City Colleges of Chicago.

The Proposer expressly understands and agrees that any insurance maintained by City Colleges of Chicago shall apply in excess of and not contribute with insurance provided by the Proposer under the contract.

If the Proposer or its subcontractors desire additional coverage, higher limits of liability, or other modifications for its own protection, the Proposer and each of its subcontractors, shall be responsible for the acquisition and cost of such additional protection.

City Colleges of Chicago maintains the right to modify, delete, alter, or change these requirements.

Prior to the execution of this Agreement, Licensee shall furnish the Institution with original insurance certificates evidencing the required coverage. The above referenced coverage limits are at levels consistent with Illinois statutory requirements and are within reasonable levels to insure the District's requirements, interests and operations. The Insurance Carriers underwriting said Policies shall reflect an AM Best Rating Guide of "A-", VIII or better. All insurance certificates shall name the Board of Trustees of Community College District No. 508, County of Cook and State of Illinois, and its officers, directors, agents, students, employees, contractors and volunteers as additional insured on a primary, non-contributory basis. Institution's failure to obtain certificates or others insurance evidence from Consultant shall not be deemed a waiver of this provision by the Institution. This Agreement, at Institution's sole discretion, may be terminated if Licensee fails to comply with this provision. All insurance policies required hereunder shall include a provision which requires the Institution to receive sixty (60) days prior written notice before coverage is substantially changed, cancelled or non-renewed. Any insurance or self-insurance programs maintained by Institution shall apply in excess of and not contribute with insurance provided by Licensee.

**B. Non-Discrimination**

A Proposer, in performing under this Agreement, shall not discriminate against any worker, employee or applicant, or any member of the public, because of race, creed, color, sex, age or national origin, nor otherwise commit an unfair employment practice.

Proposer further agrees that this article will be incorporated by Proposer in all agreements entered into with supplier of materials or services, Contractors and Subcontractors and all labor organizations, furnishing skilled, unskilled and craft union skilled labor, or who may perform any such labor or services in connection with this contract. Attention is called to Executive Order 11246 issued September 24, 1965, 3 CFR p. 567, 1966; The Civil Rights Act of 1964, Pub. L. 88-352, July 2, 1964, 78 Stat. 241 et sub; to the State Acts approved July 28, 1961, Ill. Rev. Stat. 1967, CH. 38, Secs. 13-3 to 13-4 inclusive; July 8, 1933, Ill. Rev. Stat. 1967, CH. 29, Secs. 17 to 24 inclusive; July 21, 1961, Ill. Rev. Stat. 1967, CH. 48, Secs. 851 to 866 inclusive, and July 26, 1967, Ill. Rev. Stat. 1967, CH. 48, Secs. 881 to 887 inclusive, and an ordinance passed by the City Council of the City of Chicago, August 21, 1945, page 3877 to the Journal of the Proceeding.

When requested to demonstrate compliance, the Proposer and Subcontractors will furnish such reports and information as requested by the Chicago Commission on Human Relations.

## **SECTION V - GENERAL INSTRUCTIONS**

### **A. Time for Receiving Proposals**

**Proposals must be received no later than 12:00 p.m., March 18, 2019.** Proposals received prior to the due date and time will be securely kept and unopened. Proposals submitted after the designated time and date will be returned unopened. Proposals are not publicly opened and once submitted become the property of the City Colleges of Chicago.

### **B. Preparatory Cost**

All costs incurred in the preparation and presentation of the Proposals shall be wholly borne by each Proposer.

### **C. Submission of Proposals**

The City Colleges of Chicago at its discretion, may reject any or all of the proposals, cancel and reissue this RFP, negotiate with any, all or none of the proposers, solicit best and final proposal from all or some of the proposers and award a contract to one or more of the proposers.

### **D. Contract Award**

The successful proposer will be required to enter into a Professional Service Agreement with the Board of Trustees of Community College District No. 508, which incorporates as part of the agreement, this RFP and the proposer's response to the RFP. City Colleges of Chicago reserves the right to award to multiple vendors

### **E. Withdrawal of Proposals**

Proposer may withdraw their proposals at any time prior to the time specified as the closing time for the receipt of proposals. However, no proposer shall withdraw or cancel his proposal for a period of one hundred-eighty (180) calendar days after said closing time for the receipt of proposals nor shall the successful proposer(s) withdraw, cancel or modify his proposal after having been notified by the City Colleges of Chicago that said proposal has been accepted.

### **F. Addenda to this RFP**

If the City Colleges of Chicago determines that this RFP should be modified before the date set for receipt of proposal, CCC will inform all prospect Proposers by distributing addenda. The addenda will be emailed, faxed or mailed to each Proposer receiving this RFP. Proposer must acknowledge receipt of each addendum issued in the RFP Executive Summary Introduction Letter.

### **G. Conflicts**

In the event of conflict between the Contractor's terms and conditions and those of City Colleges of Chicago, City Colleges of Chicago's terms and conditions will take precedence.

**H. Indemnity**

Notwithstanding any other terms and conditions, including any obligations regarding insurance coverage, Vendor agrees to defend, indemnify, save and hold harmless fully the Board of Trustees of Community College District No. 508, its colleges, satellite campus', officers, employees, agents, students, volunteers and contractors against any and all claims, suits or judgments, costs or expenses, including attorney's reasonable fees, (collectively ("Loss")) in connection with this Agreement. This indemnification obligation does not extend to that portion of a Loss caused by Institution's negligence, as determined by a court of competent jurisdiction in a final, non-appealable judicial order. The firm must acknowledge in their submission their willingness to indemnify City Colleges of Chicago.

The requirements listed below are mandatory for protecting the interests of the City Colleges of Chicago.

1. The successful Proposer shall indemnify and hold CCC harmless from all providers' performance or failure of performance under the resulting contract.
2. The successful Proposer shall keep CCC free and clear from all liens asserted by any person or firm for any reason arising out of the furnishing of services or materials by or to the provider.
3. The action of the successful Proposer with third parties is not binding upon CCC.

**I. Termination**

**Termination for Convenience.** This contract can be terminated upon ten (10) days written notice by City Colleges of Chicago on the grounds of Proposer's violation of any terms and conditions of the Contract, procedures or guidelines or inadequacy of Proposer's performance or if there is no further need for the requirements. In the event that no funds or insufficient funds are appropriated and budgeted in any fiscal period of the City Colleges of Chicago for payments to be made under this agreement, then the City Colleges of Chicago will notify the contractor of such occurrence and this agreement shall terminate on the earliest of the last day of the fiscal period for which sufficient appropriation was made or whenever the funds appropriated for payment under this Agreement are exhausted. No payments will be made or due to the contractor under this contract beyond those amounts appropriated and budgeted by the City Colleges of Chicago to fund payment under this contract.

City Colleges of Chicago may terminate this Contract, or any portion of the Services to be performed under it, at any time for convenience by a notice in writing from CCC to the Proposer when the Contract may be deemed no longer in the best interest of CCC.

**Termination for Default.** Subject to Section 10(a) herein, this Agreement may also be terminated for default. Each of the following shall constitute an event of default by Consultant ("Default").

- i. Any material misrepresentation, whether in the inducement or in the performance, made by the Consultant to the Institution; and
- ii. A breach of a representation or warranty contained in this Agreement; and
- iii. The insolvency, bankruptcy or committing of any act of bankruptcy or insolvency, or making an assignment for the benefit of creditors; and
- iv. Failure to comply with or perform any material provision of this Agreement; and
- v. Failure or refusal to provide enough properly skilled personnel, adequate supervision, or adequate materials and equipment of the proper quality to perform the Services; and

- vi. Causing, by any action or omission, the stoppage, delay of, or interference with, the work of any other Consultant or sub-consultant.

If a court of competent jurisdiction rules that termination of this Agreement by the Institution for default of Consultant was wrongful, then the termination shall be deemed to have been a termination for convenience.

- a. **Curable and Incurable Defaults.** Time-sensitive defaults (e.g., failure to meet deadlines) are not curable unless the Institution, in its sole and absolute discretion, extends the deadline. Such extension, however, does not relieve Consultant of liability for any damages the Institution may suffer. Consultant shall cure any default that is not time-sensitive with ten (10) calendar days after Consultant is given notice of the default.
- b. **Remedies.** In addition to any other remedies contained herein, the Institution may invoke any or all of the following remedies for a Default:
  - i. Complete the Services at Consultant's expense, either directly or through the use of contractors and subcontractors; or
  - ii. Receive a refund or withhold all or any portion of the Fee; or
  - iii. Demand specific performance, an injunction or any other appropriate equitable remedy; or
  - iv. Terminate this Agreement.
- c. **Right to Offset.** All costs incurred by the Institution due to: (i) termination of this Agreement for default; or (ii) Consultant's performance of the Services; or (iii) Institution's exercise of any of the remedies available herein, may be offset by: (i) any credits due to or overpayments made by the Institution; or (ii) any payments due to Consultant for Services completed. If such amount offset is insufficient to cover those excess costs, Consultant shall be liable for and promptly remit to the Institution the balance upon written demand. This right to offset is in addition to and not a limitation on any other remedies available to the Institution.

No remedy hereunder is exclusive of any other remedy, but each remedy shall be cumulative and in addition to any other remedies at law, in equity or by statute existing now or hereafter. No delay or omission to exercise any right or power accruing upon any Default shall impair any such right or power nor shall it be construed to be a waiver of any Default or acquiescence therein, and every such right and power may be exercised periodically and as often as may be deemed expedient. If the Institution considers it to be in the Institutions best interest, it may choose not to declare a default or terminate the Agreement. The parties acknowledge that this provision is solely for the benefit of the Institution and that if the Institution permits Consultant to continue providing Services despite one or more events of default, the Consultant is in no way relieved of any of its duties and obligations under the Agreement and the Institution does not waive or relinquish any of its rights.

**Additional Provisions.** The parties further agree the following provisions:

- a. **Cooperation with Successors.** If this Agreement expires or is terminated for any reason, Consultant shall use its best efforts to assure an orderly transition to Institution and to the successor consultant, if any. Consultant must make an orderly demobilization of its own operations, provide the Services uninterrupted until the effective day of such termination or expiration, and otherwise comply with the reasonable requests and requirements of the Institution in connection with the termination or expiration.

**J. Contract Terms**

Services will begin upon execution of a professional service agreement and the issuance of a Purchase Order(s), for a period of five (5) years, with an option to extend for an additional two (2) year period, subject to Board's Approval. All extension term dates will be subject to the Board's approval. Pricing increases will be considered only during the renewal period, if applicable.

**K. Contract Extension Option**

This contract shall be in effect for the dates indicated herein for the contract period. The Board of Trustees may elect to extend for an additional two (2) year period from the expiration date of this contract at a renewal rate not to exceed 4% per fiscal year or per consumer price index, whichever is the lesser amount, of the contract or as negotiated per industry standards. However, the contractor shall have the privilege of rejecting an extension of the contract period. Such rejection shall be made in writing to the Department of Procurement Services at least one-hundred twenty (120) days prior to the expiration of the contract and shall state its unwillingness to agree to an agreement.

**L. Payment**

The selected proposer will not be entitled to demand or receive payment under this Agreement until all of the stipulations, provisions and conditions set forth in the Agreement have been complied with. Invoice(s) should be transmitted to the Accounts Payable Department via e-mail (preferred method) to [accountpayableservices@ccc.edu](mailto:accountpayableservices@ccc.edu) or in duplicate hard copy to CCC, Accounts Payable Department, 3901 S. State St., Chicago, IL 60609. CCC offers expedited payment terms to its suppliers for accepting electronic payments, as follows:

Net 15 days or less- CCC utilizes an electronic payment method leveraging unique and secure cardless payment accounts which allows for placement of funds for approved payment transactions on a Visa Single Use Account ("SUA") administered through U.S. Bank via the Payment Plus program.

Net 45 days - CCC also utilizes Automatic Clearing House ("ACH") as a method to pay suppliers. This requires completion of a form indicating Bank routing and account number information authorizing CCC to deposit funds into your Bank account.

Net 60 days – CCC will issue traditional checks to suppliers unable to accept one of the preferred electronic methods.

**M. Communication**

All written inquiries regarding this RFP should be directed to Steve Nash, Contract Administrator, via email, [procurementservices@ccc.edu](mailto:procurementservices@ccc.edu). **Such requests must be submitted by February 15, 2019 by 12:00 pm.**

Any interpretation of the proposed documents will be made only by an addendum issued by the District Director of Business and Procurement Services. A copy of the addendum will be mailed or delivered to each person receiving a copy of the proposal prior to the proposal due date. Failure on the part of the prospective respondent to receive a written interpretation prior to time of submittal will not be grounds for withdrawal of proposal. Oral explanation is not binding.

**Respondents requiring additional information shall contact the Buyer. Respondents who contact any City Colleges of Chicago personnel other than the Buyer will be considered in violation of the procurement rules and may have any proposal response disqualified.**

**N. Minimum Wage Ordinance**

Effective December 11, 2014, City Colleges of Chicago (CCC) adopted Mayoral Executive Order 2014-1 which provides for a fair and adequate Minimum Wage to be paid to employees of CCC contractors and subcontractors performing work on CCC contracts. A copy of the Order may be downloaded from the

Chicago City Clerk's website at: <http://chicityclerk.com/wp-content/uploads/2014/09/Executive-Order-No.-2014-1.pdf>

If this contract was advertised on or after December 11, 2014, Contractor must comply with Mayoral Executive Order 2014-1 and any applicable regulations issued by the Chief Procurement Officer. As of December 11, 2014, the Minimum Wage to be paid is \$13.00 per hour. The Minimum Wage must be paid to:

- All employees regularly performing work on CCC property or at a CCC jobsite.
- All employees whose regular work entails performing a service for CCC under a CCC contract.

The Minimum Wage is not required to be paid to employees whose work is performed in general support of contractors operations, does not directly relate to the services provided to CCC under the contract, and is included in the contract price as overhead, unless that employee's regularly assigned work location is on CCC property or at a CCC jobsite. It is also not required to be paid by employers that are 501(c)(3) not-for-profits.

Except as further described, the Minimum Wage is also not required to be paid to categories of employees subject to subsection 4(a)(2), subsection 4(a)(3), subsection 4(d), subsection 4(e), or Section 6 of the Illinois Minimum Wage Law, 820 ILCS 105/1 et seq., in force as of the date of this Contract or as amended. Nevertheless, the Minimum Wage is required to be paid to those workers described in subsections 4(a)(2)(A) and 4(a)(2)(B) of the Illinois Minimum Wage Law.

Additionally, the Minimum Wage is not required to be paid to employees subject to a collective bargaining agreement that provides for different wages than those required by Mayoral Executive Order 2014-1, if that collective bargaining agreement was in force prior to December 11, 2014, or if that collective bargaining agreement clearly and specifically waives the requirements of the order.

If the payment of a prevailing wage is required and the prevailing wage is higher than the Minimum Wage, then the Contractor must pay the prevailing wage.

**O. Prevailing Wage**

As required by the Illinois Revised Statutes, Chapter 48, Sections 39s-1 -39s-11, Prevailing Wage Act, as amended, requires that all wages paid to laborers, workers or mechanics performing work under this contract be in accordance with the general prevailing hourly rate of wages for persons engaged in the construction of public works in this locality as determined by the Department of Labor of the State of Illinois.

**P. Participation by other Local Government Agencies**

Other local government agencies ("Local Government Agencies") may be eligible to purchase Services pursuant to the terms and conditions of this Contract if such agencies are authorized, by law or their governing bodies, to execute such purchases, and if such authorization is allowed by the City Colleges of Chicago's District Director of Business & Procurement Services, and if such purchases have no significant net adverse effect on the City Colleges of Chicago and result in no observed diminished ability on the Bidder to provide the Services to the City Colleges of Chicago or user departments pursuant to such purchases. Local Government Agencies shall include without limitation: City of Chicago, Chicago Park District, Chicago Public Schools, Chicago Transit Authority, Chicago Housing Authority, Chicago Board of Elections, Metropolitan Pier & Exposition Authority (McCormick Place, Navy Pier), and the Municipal Courts. All purchases and payment transactions shall be made directly between the Bidder and the

requesting Local Government Agency; City Colleges of Chicago shall not be responsible for payment of any amounts owed by any Local Government Agency to Bidder. The City Colleges of Chicago assumes no authority, liability or obligation on behalf of any Local Government Authority.

**Q. CCC Ethics Policy**

As a contractor or vendor doing business with the City Colleges of Chicago, you are required to comply with the CCC Ethics Policy. Contractors are expected to work on behalf of CCC in a manner that always complies with laws, rules, regulations and policies. By doing so and by always acting with honesty and integrity you are allowing established values to guide your actions and decisions. The CCC Ethics Policy can be found at [www.ccc.edu/departments/pages/ethics.aspx](http://www.ccc.edu/departments/pages/ethics.aspx). Contractors and vendors are required to read and return the signed ACKNOWLEDGEMENT with submissions. (See Appendix I)

## **SECTION VI - EVALUATION CRITERIA**

An Evaluation Committee, which will include CCC and City representatives, will review proposals in accordance with the evaluation criteria. The Committee will submit its recommendation to the Vice Chancellor of Information Technology and the Vice Chancellor of Administrative and Procurement Services. The Vice Chancellor of Information Technology will review and make a recommendation to the Board of Trustees. Responses to this RFP will be evaluated according to the following criteria:

1. Firm's and staff's qualifications and experiences with specified equipment and services
2. Proposed plan of action for installation, integration and support as it pertains to the specified equipment and services.
3. Past experience with similar services for educational institutions or government agencies.
4. Prices in relations to the scope of services for the specified equipment and services
5. M/WBE Compliance plan.

This RFP does not commit City Colleges of Chicago to negotiate a contract, enter into an agreement nor obligate it to pay for any costs incurred in the preparation or submission of any proposal or in anticipation of a contract or agreement. City Colleges of Chicago reserves the right to reject all proposals, and to do business with any one or more of the firms responding to this RFP.

CCC reserves the right to seek clarification of information submitted in response to this RFP and/or to request additional information during the evaluation process. CCC may also request that any short-listed finalists conduct oral presentation and/or demonstrations of their services.

The following criteria will be used to establish the selected solution:

- Degree of Respondent's ability to fully comply with the Requirements in this RFP;
- Advantages of a particular solution relative to its weaknesses;
- Time of delivery/implementation, performance, and completion;
- Ability to provide the required equipment and services and fulfill the minimum specifications;
- Implementation plan;
- Qualification and experience of the Respondent;
- Respondent's technical support structure;
- References of performance including such factors as control of costs, quality of work, ability to meet schedules, cooperation, responsiveness, compliance with the requirements, and other considerations;
- Other factors determined to be relevant by the City Colleges of Chicago

**SECTION VIII - EXECUTIVE SUMMARY FORM**

The undersigned, hereby acknowledges having received a full set of the **Request for Proposals (RFP) #SN1901 – Audio/Video Equipment and Services** for the City Colleges of Chicago.

Company's Name: \_\_\_\_\_

Type of Company: (    )    Corporation (    )    Partnership (    )    Sole Proprietor (    )

Name of principals/owners of Company: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Name of Parent Company, if any: \_\_\_\_\_

- I.**      I do solemnly declare and affirm under penalty of perjury that the contents of the forgoing documents are true and correct, and that I am authorized, on behalf of the firm, to commit to this proposal.

\_\_\_\_\_  
Name of Preparer (print)

\_\_\_\_\_  
Title

\_\_\_\_\_  
Preparer's Signature

\_\_\_\_\_  
Date

\_\_\_\_\_  
Attesting Signature (required for corporations)

\_\_\_\_\_  
Title

\_\_\_\_\_  
Business Address

\_\_\_\_\_  
City

\_\_\_\_\_  
State

\_\_\_\_\_  
Zip Code

\_\_\_\_\_  
Federal Employee Identification Number (FEIN)

\_\_\_\_\_  
Contact Person's Name and Title

\_\_\_\_\_  
Telephone Number

\_\_\_\_\_  
Fax Number

\_\_\_\_\_  
Email

**Note: Summary Sheet must be completed or Proposal may be deemed as non-responsive. Rubber-stamped or typed signatures will disqualify your proposal.**

**SECTION IX – COST PROPOSAL**

Having carefully examined the scope of services, requirements, and conditions affecting this Request for Proposal, the cost to City Colleges of Chicago for the above described computer equipment will be determined as follows and in accordance with the requirements provided herein at Section 2. ***Discounts from the manufacturer's published price list are to be firm for the entire term of the contract. YOUR PROPOSAL MUST INCLUDE A COPY OF EACH REFERENCED MANUFACTURER'S PRICE LIST TO BE CONSIDERED.***

**1. A/V EQUIPMENT*****EQUIPMENT & SOFTWARE PRICING INTERROGATORIES*****Questions for all Equipment & Software Pricing:**

1. Do these discounts include the 3 year warranty upgrade specified herein? \_\_\_\_ Yes or \_\_\_\_ No  
If No, attach your price list for OEM Recommended warranty cycle to your proposal response.

2. Will your firm perform warranty services? \_\_\_\_ Yes or \_\_\_\_ No

Other (explain): \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_.

3. Manufacturer Price List % discount for optional requested items \_\_\_\_\_%

4. Do your firm's prices include shipping and delivery? Yes \_\_\_\_\_ No \_\_\_\_\_

5. If not, what percentage of your firm's price constitutes shipping and delivery? \_\_\_\_\_%

6. Does your firm offer extended warranty options past 3 years? Yes \_\_\_\_\_ No \_\_\_\_\_

7. What equipment trade-in/out options does your firm offer? \_\_\_\_\_

**SECTION X - INSTALLATION, INTEGRATION AND SERVICES PROPOSAL**

- A) Installation pricing:  
Proposer should propose staff and process for installations, material pricing above. Staffing levels, deliverables for installation as well as service level agreements. CCC expects a four (4) business hour time frame from issuance of an install ticket to installation complete; assuming equipment is on site and construction requirements are completed by CCC or its vendors. Pre-delivery software installation costs are to be proposed as an option.
- B) Staffing Options:  
a) Training, other than for OEM purchased items, should be priced where technical staff is required as such an option.  
b) Integration & Consulting Services may be requested and certified technical staff may be required. Based on the specified required equipment, vendor is to propose a by hour and competency pricing matrix should CCC require skilled services.

Company's Name : \_\_\_\_\_

Preparer's Name (print)	Title
Preparer's Signature	Date
Telephone Number	Email Address

**ATTACHMENT A****BOARD OF TRUSTEES OF COMMUNITY COLLEGE DISTRICT NO. 508  
D/B/A CITY COLLEGES OF CHICAGO****LETTER OF INTENT TO SUBMIT A PROPOSAL****REQUEST FOR PROPOSALS (RFP) #SN1901  
AUDIO/VIDEO EQUIPMENT AND SERVICES  
FOR CITY COLLEGES OF CHICAGO**

I, \_\_\_\_\_, the undersigned being a duly authorized official of  
\_\_\_\_\_ hereby acknowledges receipt of the above referenced  
RFP offering and certify the intent of this firm to submit a Proposal in response to the Request.

\*\*\*\*\*  
***PLEASE EXECUTE THIS FORM AND SUBMIT IT VIA EMAIL, [procurementservices@ccc.edu](mailto:procurementservices@ccc.edu), TO THE  
ATTENTION OF STEVE NASH, CONTRACT ADMINISTRATOR, BY MONDAY, MARCH 4, 2019, 12:00  
PM.***

\*\*\*\*\*

FIRM'S NAME: \_\_\_\_\_

ADDRESS: \_\_\_\_\_

CITY: \_\_\_\_\_ STATE: \_\_\_\_\_ ZIP CODE: \_\_\_\_\_

TELEPHONE: \_\_\_\_\_ FAX: \_\_\_\_\_

PRINCIPAL CONTACT: \_\_\_\_\_

TITLE: \_\_\_\_\_

DIRECT LINE: \_\_\_\_\_ FAX: \_\_\_\_\_

E-MAIL: \_\_\_\_\_ WEBSITE: \_\_\_\_\_

SIGNATURE: \_\_\_\_\_ DATE: \_\_\_\_\_

**ATTACHMENT B – REFERENCE QUESTIONNAIRE****REFERENCES**

Respondents please provide at least three (3) references, one per firm, for whom you have provided services to those similar to what is requested in this RFP. Please complete the CCC Reference Questionnaire, Page 1 of 2, for each of your references and return the forms with your proposal. City Colleges of Chicago will send the entire questionnaire to your references. (Please make additional copies as needed and inform your references that CCC will be contacting them.)

## CCC REFERENCE QUESTIONNAIRE

*The contractor listed below has named you as a reference on a project completed within the past three years and/or is currently in progress. The work performed, as indicated by the contractor, is described below. Please revise any incorrect data, and/or include any additional relevant information.*

*Your timely completion of the questions on the next page(s) will assist CCC in determining the responsibility of this contractor. Your response will be "on the record" and available for the contractor's review. The individual completing this questionnaire may be contacted to confirm their participation. Thank you for your assistance.*

***Upon completion, please return this page to Steve Nash, Contract Administrator – 773-487-6958, via e-mail to [procurementservices@ccc.edu](mailto:procurementservices@ccc.edu).***

### **To Be Completed By Proposer**

**Reference Company Name:** \_\_\_\_\_

**Reference Contact:** \_\_\_\_\_

**Reference Fax:** \_\_\_\_\_

**Reference Phone:** \_\_\_\_\_

**Reference E-mail:** \_\_\_\_\_

**Name of Proposing Firm:** \_\_\_\_\_

**Description of Project for which Reference is requested (Include type of work/trades performed):**

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Contract Amount:** \_\_\_\_\_

**Project Completion Date:** \_\_\_\_\_

Page 1 of \_\_\_\_\_

**ATTACHMENT C - LIST OF CCC MAIN FACILITIES**

<b>LOCATION/CONTACT</b>	<b>ADDRESS &amp; MAIN PHONE NUMBER</b>
City Colleges of Chicago	180 N. Wabash Avenue Chicago, Illinois 60601 312.553.2500
Richard Daley College	7500 S. Pulaski Road Chicago, IL 60652-1299 773.838.7500
Kennedy-King College	6301 S. Halsted Street Chicago, IL. 60621 773.602-5000
Malcolm X College	1900 W. Van Buren Street Chicago, IL 60612-3197 312.850.7000
Olive-Harvey College	10001 S. Woodlawn Avenue Chicago, IL 60628-1696 773.291.6100
Truman College	1145 W. Wilson Avenue Chicago, IL 60640-5691 773.907.4700
Harold Washington College	30 E. Lake Street Chicago, IL 60601-2449 312.553.5600
Wright College	4300 N. Narragansett Avenue Chicago, IL 60634-1500 773.777.7900

## **APPENDICES**

APPENDIX I – TERMS AND CONDITIONS REGARDING COMPLIANCE WITH THE MINORITY BUSINESS COMMITMENT AND WOMEN BUSINESS ENTERPRISE COMMITMENT

APPENDIX II – ETHICS ORIENTATION FOR CONTRACTORS/VENDORS

APPENDIX III – ECONOMIC DISCLOSURE INSTRUCTIONS AND ECONOMIC DISCLOSURE STATEMENT AND AFFIDAVIT

APPENDIX IV - IRS W-9 INSTRUCTIONS AND FORM



# Appendix 1

---

**Terms & Conditions Regarding Compliance with the Minority Business  
Commitment and the Women Business Enterprise Commitment**

**Terms & Conditions Regarding  
Compliance with the City Colleges of Chicago's  
Minority Business Enterprise (MBE) and  
Women Business Enterprise (WBE) Participation Plan**

**SECTION 1: INTRODUCTION**

1. The Board of Trustees of Community College District No. 508. (The "Board") has adopted the amended Minority and Women Business Enterprise Plan (The "Plan") to ensure that Minority Businesses and Women Businesses shall have maximum feasible opportunities to participate on City Colleges of Chicago contracts, and to remedy the effects of historical discrimination while minimizing its impact upon Non-MBE and Non-WBE businesses. The Plan includes goals for participation of certified MBE and WBE firms, and the Bidders/Proposers utilization of such firms is considered in determining responsibility in performing this contract.
- 1.1 The purpose of the revised Terms and Conditions is to describe the current requirements of the Plan including the MBE and WBE goals that have been established for this contract and certain administrative and procedural provisions.

***Bidders/Proposers are required to submit information specifying the percentage of the total contract that will be performed by certified MBE and WBE firms on the attached Schedules.***

**SECTION 2: POLICY STATEMENT AND TERMS**

- 2.1 It is the policy of the Board to ensure that the City Colleges of Chicago take all possible steps consistent with applicable law to insure that Minority Business Enterprises and Women Business Enterprises are afforded a fair and representative opportunity to participate fully in this institution's contracting.
- 2.2 Consistent with this policy it shall be the responsibility of all contractors to exhaust all feasible means to ensure significant participation by certified MBEs and WBEs.
- 2.3 Failure to carry out the commitments and policies set forth in this Plan shall constitute a material breach of contract and may result in termination of the contract or such other remedy as the Board deems appropriate.

**SECTION 3: DEFINITIONS**

- 3.1 The following words as used herein shall have the meanings indicated below unless the context clearly indicates otherwise:

- a. **Board of Trustees or Board** shall mean the Board of Trustees of Community College District No. 508.
- b. **Certified** means any business or individual which has been certified by any of the CCC approved certifying agency to be an MBE or WBE and is on the Board's list of certified MBEs or WBEs.
- c. **Chancellor** shall mean the Chancellor of City Colleges of Chicago or his/her designee.
- d. **City College** shall mean the City Colleges of Chicago.
- e. **Commercially Useful Function** shall mean the execution of a distinct element of work with actual performance, resources, management and supervision.
- f. **Financial and Administrative Service Committee** shall mean the Financial and Administrative Service Committee of the Board of Trustees of Community College District No.508 or such other committee as the Board of Trustees may from time to time designate.
- g. **General Contractor** shall mean a firm that has entered into a contract with the Board to provide goods or services.
- h. **Joint Venture shall** mean an association between two or more independent businesses formed to perform a specific contract.
- i. **Minority or Minority person** shall mean a person who is a citizen or lawful permanent resident of the United States, who is a member of an identified racial/ethnic population group, specifically, Black, Hispanic, Asian, or any other racial/ethnic population group that the Chancellor determines, after notice and hearing, to suffer discrimination in the Chicago area and who has participated, or has attempted to participate, in the Chicago area market.
- j. **MBE or Minority Business Enterprise** shall mean a certified business that is owned and controlled by a Minority or Minorities that is certified as an MBE as defined in Section III (Definitions, 3.1) and has participated, or has attempted to participate, in the Chicago area market.
- k. **Person** shall mean a natural person, or partnership, corporation or joint venture.

- l. **Subcontractor** shall mean a business that has entered into a contract with a General Contractor to provide goods or services pursuant to a contract between the General Contractor and the Board.
- m. **WBE or Women Business Enterprise** shall mean a certified business that is owned and controlled by a woman or women, that is certified as a WBE as provided in Section III (Definitions, 3.1) and has participated, or has attempted to participate, in the Chicago area market.
- n. **Woman or Female** shall mean a person who is a citizen or lawful permanent resident of the United States who is of female gender.

#### **SECTION 4: PARTICIPATION GOALS**

##### **4.1 Percentages of Participation**

Goals for participation by certified MBE and WBE firms for this Contract shall be not less than the following percentage of the **total contract value**:

MBE Participation goal: 25%

WBE Participation goal: 7%

##### **4.2 Bidder/Proposer's Commitment and Responsibility**

Each Bidder's commitment to the utilization of certified MBE and WBE firms shall be considered as further evidence of the responsibility of the Bidder/Proposer. Further, the Contractor agrees to use its best efforts to include certified MBE and WBE firms in any Contract modifications, amendments and renewals.

#### **SECTION 5: PROCEDURE TO DETERMINE BID & PROPOSAL COMPLIANCE**

- 5.1 The following documents constitute the Bidder/Proposer's MBE/WBE Compliance Plan and must be submitted with the bid or proposal:

##### **A. Schedule A: Affidavit of MBE/WBE Goal Implementation Plan**

Bidders/Proposers must submit, together with the bid/proposal, a completed Schedule A committing them to the utilization of each certified MBE/WBE firm listed.

Except in cases where the bidder/proposer has submitted a complete request for a waiver or variance of the MBE or WBE goals in accordance with Section 8 (below), the bidder/proposer must commit to the expenditure of an estimated percentage of their proposed contract value. Specific dollar amounts of participation by each certified MBE/WBE firm should also be included on the Schedule A as practicable.

Additionally, the total dollar commitments proposed for certified MBE firm(s) must at least equal the MBE goal, and the total dollar commitment to propose certified WBEs must at least equal the WBE goal.

All commitments made on the bidder/proposer's Schedule A must correspond with those presented on the Schedule C documents that are described below.

Additionally, a fully completed and executed Schedule A must be submitted with the bid/proposal when due. Failure to submit the completed Schedule A or a waiver request in accordance with this section will be cause for finding bid/proposal non-responsive and may result in rejection of bid/proposal.

**B. Schedule C: Letter of Intent**

A Schedule C [Schedule C-1 (MBE/WBE Bidder/Proposer or Schedule C-2 (Joint Venture Partner) as described herein] must be completed in its entirety and executed by each certified MBE and WBE firm listed on the Schedule A and submitted with the bid/proposal.

The Schedule C must accurately detail the work to be performed by the certified MBE or WBE firm at the agreed rates and prices to be paid. Additionally, the certified MBE and WBE firm's scope of work, as detailed on their Schedule C must conform to their area of specialty included in the certification letter as described below.

Additionally, all fully completed and executed Schedule Cs must be submitted with the bid/proposal when due. Failure to submit the completed Schedule C(s) in accordance with this section will be cause for finding bid/proposal non-responsive and may result in rejection of bid/proposal.

**C. Letters of Certification & Certification Determination**

A copy of each proposed MBE and WBE firm's current letter of certification must be submitted with the bid/proposal as a complement to the Schedule A and C. All letters of certification must include a statement of the certified MBE/WBE firm's area of specialty.

In order to be designated as a certified Minority Business Enterprise (MBE) or as a Women Business Enterprise (WBE) in City Colleges of Chicago contracting activity a firm must be verified as such by agencies known and accepted by CCC.

Specifically, the following agencies confer the designation and are accepted by the Office of Contract Compliance:

- 1) The City of Chicago;
- 2) Cook County;
- 3) The State of IL—CMS ;
- 4) National Minority Supplier Development Council and its regional affiliates including the Chicago Minority Supplier Development Council and
- 5) Women Business Enterprise National Council and its regional partner organizations including the Women's Business Development Center in Chicago and

Certifications will also be considered from conferring government agencies in other states and major metropolitan cities on a case by case basis.

**D. Schedule C-2 & Joint Venture Agreements**

If the bidder/proposer's MBE/WBE proposal includes the participation of certified MBE or WBE firms as a joint venture on any tier (either as the bidder/proposer or as a subcontractor), the bidder/proposer must provide a copy of the joint venture agreement, as a part of Schedule A submission.

In order to demonstrate the certified MBE or WBE partner's share in the ownership, control, management responsibilities, risks and profits of the joint venture, the MBE or WBE firm that is a party to the Joint Venture must complete the Schedule C-2.

Additionally, the joint venture agreement must complement the Schedule C-2 and include specific details related to: (1) contributions of capital and equipment (2) work responsibilities or other performance to be undertaken by the certified MBE/WBE firm; (3) the commitment of management, supervisory and operative personnel employed by the certified MBE/WBE to be dedicated to the performance of the contract. The joint venture agreement must also clearly define each partner's authority to contractually obligate the joint venture and each partner's authority to expend joint venture funds (e.g. check signing authority).

**5.2 Correct Completion of Schedules**

The MBE/WBE Compliance Plan must have all blank spaces on both of the Schedules applicable to the Contract correctly filled in.

Agreements between a Bidder/Proposer and a certified MBE and certified WBE in which the certified MBE/WBE promises not to provide subcontracting quotations to other Bidders/Proposers are prohibited.

### 5.3 **Deficient Compliance Plans**

Upon receipt of the Compliance Plan submitted with the bid/proposal, the Office of MBE/WBE Compliance will determine if the bid/proposal is responsive. A bid/proposal may be treated as non-responsive by reason of the determination that the Bidder/Proposer's response did not contain a sufficient level of certified MBE or WBE participation or an approved waiver request.

During the period between bid opening/proposal due date and contract award the MBE/WBE Plan will be evaluated by the Office of M/WBE Contract Compliance for the following:

- 1) MBE and WBE Performance of a commercially useful function
- 2) Analysis of industry standard for sub-contracting (if applicable)
- 3) Scope of services versus certification letter specialty area
- 4) Accurate levels of compliance
- 5) Due diligence efforts to support waiver request (if applicable)
- 6) Certification renewal status
- 7) MBE/WBE execution of Schedule C
- 8) Compliance history on previous contracts with CCC and its sister agencies

The Bidder/Proposer agrees to provide, upon request, earnest and prompt cooperation to the Office of M/WBE Contract Compliance in submitting to interviews that may be necessary, in allowing entry to places of business, in providing further documentation, or in soliciting the cooperation of a proposed certified MBE or WBE firm in providing such assistance.

Additionally, a bid/proposal may be treated as non-responsive by reason of the determination that the Bidder/Proposer was unresponsive or uncooperative when asked for further information relative to the bid/proposal, or that false statements were made in the Schedules.

## **SECTION 6: COUNTING MBE/WBE PARTICIPATION TOWARD CONTRACT GOALS**

- 6.1 Only certified MBE and WBE participation shall be counted toward the MBE and WBE goals set in this Contract and applied as follows:

### **A. Direct Participation**

An MBE or WBE firm should be used directly in the performance of the scope of services that the Bidder/Proposer is providing for the District. The MBE or WBE's total contract value can be credited towards the participation goals for direct participation.

**B. Indirect Participation**

In the event the Bidder/Proposer's specific scope of services does not provide an opportunity for direct subcontracting, the Bidder/Proposer must consider other ways to engage MBEs and WBEs to meet the contract participation goals.

The expenditures with MBE and WBE vendors that are being used in the Bidder/Proposer's overall business operations for goods or services that are ancillary to the CCC contract such as transportation, advertising, accounting, landscaping, office supply can be credited at 100%.

**C. Commercially Useful Function (CUF)**

A Bidder/Proposer may count toward its MBE and WBE goal only expenditures to certified firms that will perform a commercially useful function in the work of a contract. A firm is considered to perform a commercially useful function when it is responsible for a distinct element of work of a contract and carries out the responsibilities by actually performing, managing, and supervising the work involved using its own resources.

The Office of M/WBE Contract Compliance will use a variety of methods to determine whether or not an MBE or WBE is performing a CUF at any time (pre-award, during contract execution and/or during the contract close-out phase) including but not limited to:

- 1) Project site visits;
- 2) Documentation requests and/or
- 3) Interviews with MBE or WBE owners or employees

**D. MBE/WBE Subletting**

Consistent with normal industry practices, a certified MBE or WBE subcontractor may enter into further subcontracts. If a certified MBE/WBE contractor subcontracts a significantly greater portion of the work of the contract than would be expected on the basis of normal industry practices, the certified MBE or WBE shall be presumed not to be performing a commercially useful function. Evidence may be presented, in writing, to the Office of M/WBE Contract Compliance by the contractors involved to rebut this presumption.

**E. Counting MBE/WBE Manufacturers**

A Contractor may count toward its goals expenditures to certified MBE or WBE manufacturers (i.e., suppliers that produce goods from raw materials or substantially alters them before resale) at 100%.

**F. Counting MBE/WBE Suppliers**

A Contractor may count 100% of its expenditures with certified MBE or WBE suppliers toward its compliance goals provided that the supplier performs a commercially useful function in the supply chain process and is a regular dealer.

**G. Counting Total Dollar Value Awarded To Certified MBEs/WBEs**

The total dollar value of contract awarded to a certified MBE or WBE firm shall only be credited to one of the respective certification statuses. The Contractor employing the certified firm may choose the goal to which the contract value is applied—either MBE or WBE; not both.

Work done by one and the same subcontractor shall be considered, for the purpose of this principle, as work effectively under one subcontract only, in which the subcontractor may be counted toward only one of the goals, but not toward both.

**H. MBE/WBE Controlled Firms**

If the Bidder or Proposer is a certified MBE most of the total contract value can be counted toward the fulfillment of the MBE goal and similarly, if a WBE is the Bidder or Proposer, most of the total contract value can be counted toward the fulfillment of the WBE goal. However, MBE Bidders/Proposers must obtain a certified WBE subcontractor and a WBE Bidder/Proposer must obtain a certified MBE subcontractor to meet the respective goals.

Additionally, if a firm is certified as both an MBE and WBE, they can only use one of the certification statuses to fulfill one of the goals; not both.

MBE and WBE Bidder/Proposers must submit a Schedule C-1 which outlines their intent to subcontract any portion of their work they do not plan to self-perform.

Moreover, an MBE or WBE Bidder/Proposer must submit a Schedule A, Schedule C(s) for MBE or WBE subcontractors, and certification letters for themselves and any other MBE or WBE they may be utilizing on the contract.

**I. Counting Total Dollar Value of Eligible Joint Ventures**

A Contractor may count toward its MBE or WBE goal the portion of the total dollar value of a contract with an eligible joint venture equal to the percentage of the ownership and control of the MBE or WBE partner in the joint venture. A joint venture seeking to be credited for MBE participation may be formed among certified MBE and WBE firms, or between certified MBE and WBE firms and a non-MBE/WBE firm. A joint venture satisfies the eligibility standards of this Plan if the certified MBE or WBE participant of the joint venture:

1. Shares in the ownership, control, management responsibilities, risks and profits of the joint venture; and
2. Is responsible for a clearly defined portion of work to be performed in proportion to the certified MBE or WBE ownership percentage.

**A Schedule C-2 and Joint Venture agreement must be submitted to support utilizing an MBE or WBE as a Joint-Venture participant.**

6.2 A Contractor may count toward its MBE/WBE goal the following expenditures to certified firms that are not manufacturers or regular dealers:

**A. Fees or Commissions For Providing Services**

The fees or commissions charged for providing a bona fide service, such as professional, technical, consultant or managerial services and assistance in the procurement of essential personnel, facilities, equipment, materials or supplies required for performance of the contract, provided that the fee or commission is determined by the Office of M/WBE Contract Compliance to be reasonable and not excessive as compared with fees customarily allowed for similar services.

**B. Fees For Delivering Materials and Supplies**

The fees charged for delivery of materials and supplies required on a job site (but not the cost of the materials and supplies themselves) when the hauler, trucker, or delivery service is not also the manufacturer of or a regular dealer in the materials and supplies, provided that the fee is determined by the Office of M/WBE Contract Compliance to be reasonable and not excessive as compared with fees customarily allowed for similar services.

**C. Fees or Commissions For Bonds or Insurance**

The fees or commissions charged for providing any bonds or insurance specifically required for the performance of the contract, provided that the fee or commission is determined by the Office of M/WBE Contract Compliance to be reasonable and not excessive as compared with fees customarily allowed for similar services.

**SECTION 7: CHANGES TO MBE/WBE PARTICIPATION PLAN**

**7.1 Termination of Scope of Work Not Permitted**

After submitting executed MBE and/or WBE sub-agreements to the Office of M/WBE Contract Compliance, the Contractor shall thereafter neither terminate the sub-agreement, nor reduce the scope of the work to be performed by the certified MBE or WBE firm, nor decrease the price to the MBE or WBE firm, without in each instance receiving the prior written approval of the Office of M/WBE Contract Compliance.

## 7.2 **Substitutions**

If it becomes necessary to substitute an MBE and/or WBE to fulfill the Contractor's MBE and/or WBE commitments, the Office of M/WBE Contract Compliance must be given reasons justifying the release of prior specific MBE and/or WBE commitments established in the Contractor's bid/proposal in order to review the propriety of the proposed substitution.

A substitution of MBE or WBE firms cannot be made without prior approval from the Office of MBE/WBE Compliance. In addition to the explanation provide above, the approval process must include a revised Schedule A, a Schedule C for the replacement firm(s) and current certification letter(s).

The approval process should also include concurrence from the affected MBE or WBE received either proactively from the Prime Vendor or by the Office of MBE/WBE Compliance.

## **SECTION 8: WAIVERS of MBE and WBE GOALS**

### 8.1 **Inability to Meet Participation Goals**

If a Bidder/Proposer is unable to identify certified MBE and WBE firms to perform sufficient work to fulfill the MBE or WBE percentage goals for a contract, the bid/proposal must include a Schedule D (written request for waiver).

Submission of the Schedule D is not an automatic approval of the requested waiver. The approval of the requested waiver will be based, in part by the supporting documentation demonstrating the Bidder/Proposer's inability to obtain sufficient certified MBE and WBE firms, notwithstanding good faith attempts to achieve such participation.

Examples of such good faith efforts may include, but are not limited to, the following:

- a) Attendance at the Pre-bid/proposal conference.
- b) The Bidder/Proposer's general affirmative action policies regarding the utilization of MBE and WBE firms, plus a description of the methods used to carry out those policies.
- c) Advertisement in trade association newsletters and minority-oriented and general circulation media for specific sub-bids/proposals.
- d) Timely notification of specific sub-bids/proposals to minority and women assistance agencies and associations.

- e) Description of direct negotiations with certified MBE and WBE firms for specific sub-bids/proposals, including:
- f) the name, address and telephone number of the certified MBE and WBE firms contacted;
- g) a description of the information provided to certified MBE and WBE firms regarding the portions of the work to be performed; and
- h) the reasons why additional certified MBE and WBE firms were not obtained in spite of negotiations.
- i) A statement of the efforts made to select portions of the work proposed to be performed by certified MBE and WBE firms (such as sub-supplier, transport, engineering, distribution, or any other roles contributing to production and delivery as specified in the Contract) in order to increase the likelihood of achieving such participation.
- j) A detailed statement of the reasons for the Bidder/Proposer's conclusion that each certified MBE and WBE contacted, were not qualified.
- k) Efforts made by the Bidder/Proposer to expand its search for certified MBE and/or WBE firms beyond usual geographic boundaries.
- l) General efforts made to assist MBE and WBE firms to overcome participation barriers.

## 8.2 **Unacceptable Basis for Waiver Request**

If the bidder/proposer does not meet the MBE/WBE goal, price alone shall not be an acceptable basis for which the bidder may reject a certified MBE/WBE sub-bid/proposal unless the bidder can show to the satisfaction of the Office of M/WBE Contract Compliance that no reasonable price can be obtained from a certified MBE/WBE.

A determination of reasonable price is based on such factors as the estimate for the work under a specific subcontract, the bidder's own estimate for the specific subcontract, and the average of the bona fide prices quoted for the specific subcontract. A bid from a certified MBE/WBE for a subcontract will be presumed to be unreasonable if the MBE/WBE price exceeds the average price quoted by more than 15 percent.

### **8.3 Subsequent Waiver by Request of Contractor**

During the performance of a contract, a contractor may request a partial waiver from compliance with its original MBE or WBE proposal for the following reasons:

- a) Due to substantially changed circumstances the contractor is unable to meet the previously stated MBE or WBE goal(s);
- b) Despite every good faith effort on the part of the contractor, it is unable to meet the previously stated MBE or WBE goal(s)

### **8.4 Waiver Initiated by City Colleges of Chicago**

The Chancellor or their designee may grant a waiver from MBE or WBE requirements for an individual contract upon a determination that there are insufficient certified MBEs or WBEs available to fulfill such requirements for that particular contract.

A determination by the Chancellor to waive MBE or WBE requirements for an individual contract must be stated in writing, and placed in the appropriate project file.

## **SECTION 9: REPORTING AND RECORD-KEEPING REQUIREMENTS**

### **9.1 Execution of Subcontract By Contractor**

The Contractor, within five (5) working days after Contract award, shall execute a formal subcontract or purchase order in compliance with the terms of the Contractor's bid/proposal and MBE and WBE assurances and should be submitted to the Office of MBE/WBE Compliance within three (3) business days if requested by the Office of MBE/WBE Compliance.

In addition, each subcontract between the Bidder/Proposers and any certified MBE or WBE firm performing work on the Contract shall include remedies for non-compliance with the commitment to MBE and WBE participation, including an agreement to pay damages to the certified MBE and WBE firms which were underutilized.

### **9.2 Payments to MBE and WBES**

During the performance of the Contract, the Contractor shall file regular MBE and WBE payment reports, on the form entitled "Monthly and Quarterly Report of Payments to MBE and WBE Subcontractors."

Additionally, invoices and/or other documentation must be submitted to the Office of MBE/WBE Compliance within five (5) days upon request to support the utilization of MBEs and WBES.

### **9.3 Maintenance of Relevant Records**

The Contractor shall maintain records of all relevant data with respect to the utilization of certified MBE and WBE firms, including without limitation payroll records, tax returns and records, and book of accounts, and retain such records for a period of at least three (3) years after final acceptance of the work. Full access to such records shall be granted to the Office of M/WBE Contract Compliance or its designee, on five (5) business days' notice in order to determine the Contractor's compliance with its MBE and WBE commitments and the status of any certified MBE or WBE firm performing any portion of the Contract.

## **SECTION 10: NON-COMPLIANCE WITH MBE and WBE PARTICIPATION GOALS**

### **10.1 Compliance Audits**

Whenever the Office of M/WBE Contract Compliance believes that the contractor or any of its subcontractors may not be operating in compliance with this Plan, it shall conduct an appropriate investigation.

### **10.2 Notification regarding Non-compliance**

Upon indications of inadequate compliance or non-compliance, the Office of M/WBE Contract Compliance will notify the contractor and the subcontractor, in writing.

The Office of M/WBE Contract Compliance, the contractor or subcontractor may request an opportunity to meet to discuss MBE/WBE contract compliance. The contractor or subcontractor shall make such request to the Office of M/WBE Contract Compliance in writing within five (5) working days of receiving notice. The meeting shall be scheduled by the Office of M/WBE Contract Compliance at a reasonable date, time and place, with notice to contractor and subcontractor.

### **10.3 Determination of non-compliance**

If after notification and subsequent discussions, the Office of M/WBE Contract Compliance determines that a contractor is not meeting or has not met applicable MBE or WBE goals and is not demonstrating or has not demonstrated every good faith to meet the goals, the contractor shall be subject to suitable sanctions as set forth in paragraph 10.3 A (Sanctions) below.

### **10.4 MBE and WBE Remedies For Prime Vendor Non-Compliance**

The unexcused reduction of certified MBE or WBE participation in connection with the Contract including any modification thereof, shall entitle the affected certified MBE and WBE firms to payments pursuant to such agreement. Such provisions shall include an undertaking by the Contractor to submit any dispute concerning such damages to binding arbitration by an independent arbitrator, other than the City Colleges of Chicago, with reasonable expenses, including attorneys' fees, being

recoverable by a prevailing certified MBE or WBE. Nothing herein shall be construed to limit the rights of and remedies available to the City Colleges of Chicago.

## **10.5 Sanctions for Non-compliance**

### **A. Terms and Conditions of Plan Applying To All Contracts**

The MBE/WBE requirements of these Terms and Conditions shall be incorporated into all of the contracts between City Colleges and its vendors. In addition to any other remedies City Colleges may have, the following apply:

Where the Office of M/WBE Contract Compliance determines the conditions set forth in Section 10.3 above to exist during the term of the contract, the Office of M/WBE Contract Compliance may recommend that the Board suspend or terminate the contract, in whole or in part, and may also declare the contractor ineligible for future contracts for a period of two (2) years.

The Contractor shall be liable to the City Colleges for any consequential damages incurred as a result of suspension or termination of the contract including damages arising either from delay or increased price in securing performance of the work by other contractors, attorney's fees and court cost.

Where the Office of M/WBE Contract Compliance determines the conditions set forth in paragraph 10.3 above to exist at the conclusion of a contract, the Office of M/WBE Contract Compliance may declare the contractor ineligible for future contracts for a period of two (2) years.

If a Contractor has provided false or misleading information in connection with certification, bid or proposal documents, compliance progress reports, or any other aspect of this Plan, the Office of M/WBE Contract Compliance may impose any of the sanction described in paragraph 10.5 (Sanctions) and all its subsections.

If there is a bona fide payment dispute between a Contractor and its certified M/WBE subcontractor for work performed under the Plan, the City Colleges may withhold payment of the disputed amount from the Contractor and place such funds in an interest bearing account pending resolution of the dispute, by judicial or other means.

### **B. Contractor's Right To Appeal Decision**

A contractor shall have the right to appeal a decision from the Office of M/WBE Contract Compliance declaring it ineligible for future City College contracts. Such appeal shall be made to the Chancellor or his/her designee.

**C. Sanctions Available To The City Colleges of Chicago**

The failure of City Colleges to impose any sanction it may have under this Section shall not be deemed a waiver of its right to impose such a sanction for subsequent violations. The listing of sanctions available to City Colleges in paragraph 10.5 A shall not be deemed to exclude any other sanctions or remedies available at law or in equity.

**NOTE:** The bidder/proposer shall, in determining the manner of MBE/WBE participation, must first consider involvement with MBE/WBE firms as joint venture partners, direct subcontractors, and suppliers of goods and services directly related to the performance of this contract. A service not directly related to the scope of services, but utilized during the bidder/proposer's normal course of business is considered indirect.

Additionally, all MBE/WBE firms included in this plan must be currently certified as such by at least one of the following agencies acknowledged by the City Colleges of Chicago (City of Chicago, Cook County, State of IL, Chicago Minority Supplier Development Council and regional affiliates and/or the Women's Business Development Center and its regional affiliates).

**Project Name& Number** \_\_\_\_\_

In connection with the above referenced project I HEREBY DECLARE AND AFFIRM that I am a duly authorized representative of:

\_\_\_\_\_  
(Company Name)

\_\_\_\_\_  
(Printed Name and Signature of bidder/proposer's authorized representative)

located at: \_\_\_\_\_  
(Address, City & Zip)

and I can reached at \_\_\_\_\_ or via email at \_\_\_\_\_  
(phone number)

**The certified MBE and WBE participants on this project include (attach additional sheets as necessary):**

Name of MBE/WBE Vendor:	Street Address:	City, State & Zip:
Contact Name:	Contact Title:	Contact Phone:
Contact Email:	MBE <input type="checkbox"/> WBE <input type="checkbox"/> Supplier <input type="checkbox"/> (100% credit)	Certification Agencies:
Contract \$:	Contract %:	Indirect Participation <input type="checkbox"/> Direct Participation <input type="checkbox"/>
Description of Services:		

## SCHEDULE A

### MBE / WBE Goal Implementation Plan

Name of MBE/WBE Vendor:	Street Address:	City, State & Zip:
Contact Name:	Contact Title:	Contact Phone:
Contact Email:	MBE <input type="checkbox"/> WBE <input type="checkbox"/> Supplier <input type="checkbox"/>	Certification Agencies:
Contract \$:	Contract %:	Indirect Participation <input type="checkbox"/> Direct Participation <input type="checkbox"/>
Description of Services:		

Name of MBE/WBE Vendor:	Street Address:	City, State & Zip:
Contact Name:	Contact Title:	Contact Phone:
Contact Email:	MBE <input type="checkbox"/> WBE <input type="checkbox"/> Supplier <input type="checkbox"/>	Certification Agencies:
Contract \$:	Contract %:	Indirect Participation <input type="checkbox"/> Direct Participation <input type="checkbox"/>
Description of Services:		

Name of MBE/WBE Vendor:	Street Address:	City, State & Zip:
Contact Name:	Contact Title:	Contact Phone:
Contact Email:	MBE <input type="checkbox"/> WBE <input type="checkbox"/> Supplier <input type="checkbox"/>	Certification Agencies:
Contract \$:	Contract %:	Indirect Participation <input type="checkbox"/> Direct Participation <input type="checkbox"/>
Description of Services:		

**SCHEDULE A**  
**MBE / WBE Goal Implementation Plan**

Total MBE Direct	\$	%	Total MBE Indirect	\$	%
Total WBE Direct	\$	%	Total WBE Indirect	\$	%

**Bidder/Proposer's M/WBE Liaison (if other than the submitter of the Schedule):**

---

(Please print—Name, phone & email address)

**Affidavit of Bidder/Proposer:**

I affirm that I have personally reviewed the material and facts set forth herein describing the Bidder/Proposer's plan to achieve the City Colleges of Chicago's MBE/WBE goals and that to the best of my knowledge the information contained herein is true and no material facts have been omitted. Additionally I understand that material misrepresentation will be grounds for contract termination if the Bidder/Proposer is so selected and will be subject to all laws relative to false statements.

On this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, the

---

(Title of Affiant)

---

(Name of Company)

appeared before me to acknowledge the execution of the terms contained herein.

IN WITNESS WHEREOF, I HEREUNTO SET MY HAND AND OFFICIAL SEAL.

---

(Signature of Notary Public)

My Commission Expires: \_\_\_\_\_

(Seal)

## SCHEDULE C


Letter of Intent to Perform as Subcontractor,  
Subconsultant and/or Material Supplier

Project Name and Number: \_\_\_\_\_

From: \_\_\_\_\_ ☐ MBE ☐ WBE  
(Name of Certified Firm/ MBE or WBE)

To: \_\_\_\_\_  
(Name of Bidder/Proposer)

The undersigned intends to perform work in connection with the above-referenced project as (check all that apply):

- ☐ a Sole Proprietor      ☐ a Corporation
- ☐ a Partnership      ☐ a Joint Venture  **If proposing a Joint Venture with an MBE or WBE, submit Schedule C-2**
- ☐ a supplier      ☐ a Consultant      ☐ a Sub-contractor

The undersigned is prepared to provide the following described service(s) and or goods in connection with the above-named project:

---

---

---

The above described service(s) or goods from the above-named certified MBE or WBE are offered for the following price, with terms of payment as stipulated in the Contract Documents, provided below:

Price \$ \_\_\_\_\_ % of Bidder/Proposer contract \_\_\_\_\_

Terms of Payment: \_\_\_\_\_

*If more space is needed to add additional scopes of services or more fully describe the certified MBE or WBE firm's proposed scope of work and/or payment schedule, please attach additional sheet(s).*

### Sub-Contracting Levels

If the MBE or WBE firm **will not** be sub-contracting any of the work described in this Schedule, a zero (0) **must** be filled in each blank below in order for the form to be considered complete.

\_\_\_\_\_ % of the dollar value of the certified MBE/WBE subcontract will be sublet to non-MBE contractors.

\_\_\_\_\_ % of the dollar value of the certified MBE/WBE subcontract to other certified MBE/WBE contractors.

**NOTE:** If more than 10% percent of the value of the certified MBE or WBE subcontractor's scope of work will be sublet, a brief explanation and description of the work to be sublet **must** be provided on a separate sheet on the firm's letterhead.



## SCHEDULE C

Letter of Intent to Perform as Subcontractor,  
Subconsultant and/or Material Supplier

The undersigned hereby affirms:

- The **current** MBE or WBE status of the undersigned is confirmed by the attached Letter(s) of Certification.
- A formal agreement for the above work will be executed with the Prime Contractor, contingent upon their receipt of a contract award notification from the City Colleges of Chicago, within five (5) working days of said notice.
- The undersigned understands that any misrepresentation of the information contained herein may be grounds for terminating any resulting subcontracts and could result in the pursuit of action relative to local, state and/or federal laws regarding false statements.

By: \_\_\_\_\_  
Print Name of MBE or WBE Firm

\_\_\_\_\_  
Printed Name & Signature of MBE or WBE's Authorized Representative Date

On this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, the  
\_\_\_\_\_  
(Title of Affiant) (Name of Company)

appeared before me to acknowledge the execution of the terms contained herein.

IN WITNESS WHEREOF, I HEREUNTO SET MY HAND AND OFFICIAL SEAL.

\_\_\_\_\_  
(Signature of Notary Public)

My Commission Expires: \_\_\_\_\_

(Seal)

## SCHEDULE C-1

Letter of Intent to Perform as an MBE or WBE  
Prime Contractor, Consultant and/or Material

***If an MBE or WBE will perform as a Prime Contractor, the firm must certify the portion of work they intend to self-perform with their own resources and accurately indicate subcontracting levels. This form must be completed in its entirety.***

Project Name and Number: \_\_\_\_\_

MBE or WBE Bidder or Proposer: \_\_\_\_\_ ☐ MBE ☐ WBE  
(Name of Certified Firm/ MBE or WBE)

The undersigned intends to perform work in connection with the above-referenced project as (check one):

- ☐ a Sole Proprietor      ☐ a Corporation  
☐ a Partnership      ☐ a Joint Venture  
☐ a supplier      ☐ a Consultant      ☐ a Sub-contractor



***If proposing a Joint Venture as an MBE or WBE in addition to the Schedule A, a corresponding Schedule C-2 must be submitted.***

### Self-Performance Levels

\_\_\_\_\_ % of the dollar value the MBE or WBE firm named above will self-perform.

### Sub-Contracting Levels

\_\_\_\_\_ % of the dollar value of the certified MBE/WBE subcontract will be sublet to ***non-MBE contractors***.

\_\_\_\_\_ % of the dollar value of the certified MBE/WBE subcontract to other certified MBE/WBE contractors.

The undersigned hereby affirms:

- The **current** MBE or WBE status of the above named firm is confirmed by the attached Letter(s) of certification.
- The undersigned understands that any misrepresentation of the information contained herein may be grounds for terminating any resulting subcontracts and could result in the pursuit of action relative to local, state and/or federal laws regarding false statements.

By: \_\_\_\_\_  
Print Name of MBE or WBE Firm

\_\_\_\_\_  
Printed Name & Signature of MBE or WBE's Authorized Representative

\_\_\_\_\_  
Date

On this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, the

\_\_\_\_\_  
(Title of Affiant)

\_\_\_\_\_  
(Name of Company)

appeared before me to acknowledge the execution of the terms contained herein.

IN WITNESS WHEREOF, I HEREUNTO SET MY HAND AND OFFICIAL SEAL.

\_\_\_\_\_  
(Signature of Notary Public)

My Commission Expires: \_\_\_\_\_

(Seal)

## SCHEDULE C-2

Letter of Intent to Perform as an MBE or WBE  
Joint Venture Partner

Please complete this form in its entirety with the specific information requested (consistent referral to the joint venture agreement will be unacceptable). A copy of the Joint Venture agreement and the letters of certification for each MBE or WBE Joint Venture partner must be attached.

Project Name and Number: \_\_\_\_\_

A. Joint Venture Name: \_\_\_\_\_

Address: \_\_\_\_\_

Phone: \_\_\_\_\_

Contact: \_\_\_\_\_

B. MBE or WBE Joint Venture Partner: \_\_\_\_\_

MBE ☐ WBE ☐ Certifying Agency(s) \_\_\_\_\_

Address: \_\_\_\_\_

Phone: \_\_\_\_\_

Contact: \_\_\_\_\_

C. Non-MBE/WBE Joint Venture Partner: \_\_\_\_\_

Address: \_\_\_\_\_

Phone: \_\_\_\_\_

Contact: \_\_\_\_\_

### D. Ownership of Joint Venture

	MBE/WBE Partner %	Non-MBE/WBE %
MBE WBE ownership of the joint-venture		
Profit		
Loss		
Capital contribution		
Capital contribution	\$	\$
Equipment contribution	Attach a list of equipment being provided by each Joint Venture partner on a separate sheet of paper.	
Other ownership interests	Attach a list of ownership interests of each JV partner that may restrict or limit the participation in the JV being formed for this project.	

## SCHEDULE C-2

Letter of Intent to Perform as an MBE or WBE  
Joint Venture Partner

### E. Control of Joint Venture

Indicate which Joint Venture partner is responsible for the activities noted below and notate if there are any limitations or restrictions.

Activity	Name of responsible Joint Venture Partner	Comments (restrictions or limitations)
JV check signing		
Authority to enter contracts on behalf of the JV		
Obligate the JV for insurance, bonding and/or other financial commitments		
Accounting		
Major purchases		
Negotiation and signing labor agreements		
Supervise field operations		
Estimating		
Engineering		
Hire JV personnel		
Submit JV payrolls		

### F. Joint Venture personnel

Indicate the approximate number of employees needed to perform the work of the joint venture and the approximate number of employees that will be contributed by each partner and if any will be hired directly by the JV:

Trade	Non-M/WBE JV Partner (#)	MBE/WBE JV Partner (#)	Joint Venture (indicate if new hire or if employed by which partner)



## SCHEDULE C-2

### Letter of Intent to Perform as an MBE or WBE Joint Venture Partner

The undersigned hereby affirms:

- The **current** MBE or WBE status of the undersigned is confirmed by the attached Letter(s) of Certification.
- A formal agreement for the above work will be executed with the Prime Contractor, contingent upon their receipt of a contract award notification from the City Colleges of Chicago, within five (5) working days of said notice.
- The undersigned understands that any misrepresentation of the information contained herein may be grounds for terminating any resulting subcontracts and could result in the pursuit of action relative to local, state and/or federal laws regarding false statements.

By: \_\_\_\_\_  
Print Name of MBE or WBE Joint-Venture Partner

\_\_\_\_\_  
Printed Name & Signature of MBE or WBE's Authorized Representative Date

By: \_\_\_\_\_  
Print Name of non-MBE/WBE Joint Venture Partner

\_\_\_\_\_  
Printed Name & Signature of non-MBE/WBE Joint Venture Partner's Authorized Representative

Date

On this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, the

\_\_\_\_\_  
(Title of Affiant) (Name of Company)

appeared before me to acknowledge the execution of the terms contained herein.

IN WITNESS WHEREOF, I HEREUNTO SET MY HAND AND OFFICIAL SEAL.

\_\_\_\_\_  
(Signature of Notary Public)

My Commission Expires: \_\_\_\_\_

(Seal)

## SCHEDULE D—WAIVER REQUEST

**NOTE:** *Please refer to the attached instructions regarding the Good Faith Efforts required to support a waiver request.*

To: City Colleges of Chicago Office of M/WBE Contract Compliance

Re: **Request for waiver from the City Colleges of Chicago MBE/WBE Contract Participation Plan**

The undersigned respectfully requests a waiver of the City Colleges of Chicago's M/WBE Contract Participation Plan as detailed below. The request is made with the express understanding that the approval is not automatic and the circumstances and supporting documentation will be reviewed accordingly.

Project Name & Number: \_\_\_\_\_

Type of waiver: Full MBE (25%) ☐ Partial MBE (percentage to be waived) ☐ \_\_\_\_\_%

Full WBE (7 %) ☐ Partial WBE (percentage to be waived) ☐ \_\_\_\_\_%

Reason for waiver:

- ☐ Sole Source Manufacturer
- ☐ Distributor – No Subcontractors
- ☐ Limited subcontracting opportunities
- ☐ Other \_\_\_\_\_

Submitted by: \_\_\_\_\_

Name and Title of authorized representative

\_\_\_\_\_  
Name of Bidder/Proposer Company

**For CCC use only:**

Granted: Full MBE ☐ Partial MBE ☐ \_\_\_\_\_% Full WBE ☐ Partial WBE ☐ \_\_\_\_\_%

Denied: ☐ Insufficient supporting documentation ☐ Sufficient pool of direct M/WBE vendors

User Department concurrence (for scope issues): \_\_\_\_\_

CCO initials/date: \_\_\_\_\_ Compliance Director/date \_\_\_\_\_

### **Instructions regarding Good Faith Efforts for supporting a waiver request:**

In addition to completing the Schedule D document, the Bidder/Proposer must provide a detailed narrative citing the reason they are seeking a waiver of the MBE/WBE Plan. The narrative must include reference to and attachments (where appropriate) of the following:

- a) Attendance at the Pre-bid/proposal conference.
- b) The Bidder/Proposer's supplier diversity policies regarding the utilization of MBE and WBE firms, plus a description of the procedures used to carry out those policies.
- c) Advertisement in trade association newsletters and minority-oriented and general circulation media for specific sub-bids/proposals.
- d) Timely notification of available sub-bids/proposals to minority and women assistance agencies and associations.
- e) Description of direct negotiations with certified MBE and WBE firms for specific sub-bids/proposals, including:
  - o Names, addresses and telephone numbers of certified MBE and WBE firms contacted;
  - o A description of the information provided to certified MBE and WBE firms regarding the portions of the work to be performed; and
  - o The reasons why additional certified MBE and WBE firms were not obtained in spite of negotiations.
- f) A description of the efforts made to select portions of the work proposed to be performed by certified MBE and WBE firms (such as sub-supplier, transport, engineering, distribution, or any other roles contributing to production and delivery as specified in the Contract) in order to increase the likelihood of achieving such participation.
- g) A detailed statement of the reasons for the Bidder/Proposer's conclusion that each certified MBE and WBE contacted, were not qualified.
- h) Efforts made by the Bidder/Proposer to expand its search for certified MBE and/or WBE firms beyond usual geographic boundaries.
- i) General efforts made to assist MBE and WBE firms to overcome barriers in the marketplace.

# **ETHICS ORIENTATION CONTRACTORS/VENDORS**

## **CITY COLLEGES OF CHICAGO ETHICS ORIENTATION CONTRACTORS/VENDORS**

### **INTRODUCTION/GENERAL PRINCIPLES**

As a City Colleges of Chicago (CCC) vendor/contract worker you are subject to the City Colleges of Chicago Ethics Policy. The purpose of this policy is to promote public confidence in the integrity of CCC by establishing consistent standards for the conduct of CCC business by Board members and employees.

The CCC Ethics Policy applies to full-time, part-time, temporary and seasonal employees, as well as to appointees to the Board of Trustees and contract workers.

As a CCC vendor/contract worker, you are expected to work on behalf of CCC in a manner that always complies with laws, rules, regulations and policies. By doing so and by always acting with honesty and integrity you are allowing established values to guide your actions and decisions. That is what it means to follow the principles of ethics.

The information that follows is intended to make you aware of selected elements of the CCC Ethics Policy and other laws and rules that relate to ethical conduct. If you have questions you may contact the CCC Procurement Office.

### **ETHICS OFFICER**

The City Colleges Ethics Officer is designated by the Chancellor to provide guidance to the officials and employees of the District concerning the interpretation and compliance with the provisions of the City Colleges of Chicago Ethics Policy. The Ethics Officer shall also perform such other duties as may be delegated by the City Colleges of Chicago Board.

### **ANNUAL ETHICS TRAINING**

All CCC employees are required to complete at least annually an ethics training program conducted by the City Colleges of Chicago. This requirement applies to any person employed full-time, part-time, or pursuant to a contract, as well as to any appointee – i.e. Board members. The ethics training reflects aspects of the City Colleges of Chicago Ethics Policy. The City Colleges Ethics Training Administrator will notify you and provide instructions to you concerning when and how to participate in the annual ethics training.

## **EXCERPTS FROM CCC ETHICS POLICY**

### **GIFT BAN**

In many instances, it is unlawful for a CCC employee to accept gifts that are offered in connection with his or her job. An employee cannot solicit or accept a gift from certain individuals or entities that are defined by law as a "prohibited source." Current vendors, as well as vendors interested in doing work for CCC are considered prohibited sources.

As a contractor or vendor doing business with the City Colleges of Chicago you are required to comply with the Gift Ban prohibition of the CCC Ethics Policy. Under the Gift Ban Section of the Policy (Section 1aa) current vendors, as well as vendors interested in doing work for CCC are considered prohibited sources and thereby precluded from providing gifts to CCC employees except as provided in the CCC Policy at Section 4-2(a-1). If you are in doubt about a gift, contact your Ethics Officer and read the City Colleges of Chicago Ethics Policy on Gift Ban. The City Colleges of Chicago Ethics Policy can be found at [www.ccc.edu/departments/pages/ethics.aspx](http://www.ccc.edu/departments/pages/ethics.aspx).

### **FIDUCIARY RESPONSIBILITY**

All vendor/contract workers, Board members and student officers of the District owe fiduciary responsibility to the Board, District and residents of the District. Fiduciary responsibility is defined as a relationship imposed by law where someone has voluntarily agreed to act in the capacity of a "caretaker" of another's rights, assets and/or well being. The fiduciary owes an obligation to carry out the responsibilities with the utmost degree of "good faith, honesty, integrity, loyalty and undivided service of the beneficiaries' interest."

### **USE OF DISTRICT PROPERTY**

CCC full-time, part-time, temporary and seasonal employees, as well as appointees to the Board of Trustees and contract workers shall not engage in or permit unauthorized use of District property.

### **POLITICAL ACTIVITY**

No person who has done business with the City Colleges of Chicago within the preceding four years or is seeking to do business with the City Colleges of Chicago shall make contributions in an aggregate amount exceeding \$1500.00: (i) to any candidate for city office during a single candidacy; or (ii) to an elected official of the government of the city during any reporting year of his term; or (iii) any official or employee of the City Colleges of Chicago who is seeking election to any other office.

## **PENALTIES**

Any contractor doing business with City Colleges of Chicago found to have violated the City Colleges of Chicago Ethics Policy, may be barred from doing business with City Colleges of Chicago, along with any other penalty provided for in this Policy.

## **CITY COLLEGES OF CHICAGO ETHICS POLICY**

All vendor/contractors workers are required to read and will be held accountable to the City Colleges of Chicago Ethics Policy. The City Colleges of Chicago Ethics Policy can be found at [www.ccc.edu/departments/pages/ethics.aspx](http://www.ccc.edu/departments/pages/ethics.aspx).

**All vendor/contract workers are required to sign the attached acknowledgment and return it to the Procurement Office. The executed acknowledgment will be on file in the Procurement Office.**

## **VENDOR/CONTRACTOR ACKNOWLEDGEMENT**

I affirm that I have received the above Ethics Orientation Training for Contractors/Vendors. I further affirm that I will read the full text of the City Colleges of Chicago Ethics Policy and be available for yearly ethics training.

---

**FIRM NAME**

---

**SUBMITTED BY**

---

**TITLE**

### **Contact Information for the City Colleges of Chicago Ethics Office**

**Telephone:** 312/553-2925

**Email:** [ethicsoffice@ccc.edu](mailto:ethicsoffice@ccc.edu)

**Web Page:** [www.ccc.edu/departments/pages/ethics.aspx](http://www.ccc.edu/departments/pages/ethics.aspx).

**IRS W-9**  
**Form**

# Request for Taxpayer Identification Number and Certification

Give Form to the  
requester. Do not  
send to the IRS.

Print or type  
See Specific Instructions on page 2.

1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank.	
2 Business name/disregarded entity name, if different from above	
3 Check appropriate box for federal tax classification; check only <b>one</b> of the following seven boxes: <input type="checkbox"/> Individual/sole proprietor or single-member LLC <input type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=partnership) ▶ _____ <b>Note.</b> For a single-member LLC that is disregarded, do not check LLC; check the appropriate box in the line above for the tax classification of the single-member owner. <input type="checkbox"/> Other (see instructions) ▶ _____	4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from FATCA reporting code (if any) _____ <i>(Applies to accounts maintained outside the U.S.)</i>
5 Address (number, street, and apt. or suite no.)	Requester's name and address (optional)
6 City, state, and ZIP code	
7 List account number(s) here (optional)	

## Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the Part I instructions on page 3. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN* on page 3.

**Note.** If the account is in more than one name, see the instructions for line 1 and the chart on page 4 for guidelines on whose number to enter.

Social security number									
				-				-	
or									
Employer identification number									
				-					

## Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

**Certification instructions.** You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions on page 3.

Sign Here	Signature of U.S. person ▶	Date ▶
-----------	----------------------------	--------

## General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

**Future developments.** Information about developments affecting Form W-9 (such as legislation enacted after we release it) is at [www.irs.gov/fw9](http://www.irs.gov/fw9).

## Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following:

- Form 1099-INT (interest earned or paid)
- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)

- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

*If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding? on page 2.*

By signing the filled-out form, you:

- Certify that the TIN you are giving is correct (or you are waiting for a number to be issued),
- Certify that you are not subject to backup withholding, or
- Claim exemption from backup withholding if you are a U.S. exempt payee. If applicable, you are also certifying that as a U.S. person, your allocable share of any partnership income from a U.S. trade or business is not subject to the withholding tax on foreign partners' share of effectively connected income, and
- Certify that FATCA code(s) entered on this form (if any) indicating that you are exempt from the FATCA reporting, is correct. See *What is FATCA reporting?* on page 2 for further information.

# **Economic Disclosure Statment**

**INSTRUCTIONS FOR COMPLETING  
CITY COLLEGES OF CHICAGO  
ECONOMIC DISCLOSURE STATEMENT  
AND AFFIDAVIT**

Community College District No. 508 ("CCC") requires disclosure of the information requested in this Economic Disclosure Statement and Affidavit ("EDS") before any CCC department or CCC Board action regarding the matter that is the subject of this EDS. Please fully complete each statement, with all information current as of the date this EDS is signed. If a question is not applicable, answer with "N.A." An incomplete EDS will be returned and any CCC action will be delayed.

Please print or type all responses clearly and legibly. Add additional pages if needed, being careful to identify the portion of the EDS to which each additional page refers.

For purposes of the EDS:

**"Applicant"** means any entity or person making an application to CCC for action requiring CCC or CCC Board approval including bids, solicitations and other contract and lease proposals.

**"Disclosing Party"** means any entity or person submitting an EDS. If the Disclosing Party is participating in a matter in more than one capacity, please indicate each such capacity in Section I.F. of the EDS.

**"Entity"** or **"Legal Entity"** means a legal entity (for example, a corporation, partnership, joint venture, limited liability company or trust).

**"Person"** means a human being.

**WHO MUST SUBMIT AN EDS:**

An EDS must be submitted by Persons or Entities that are:

1. Applicants: An Applicant must always file this EDS. If the Applicant is a Legal Entity, state the full name of that Legal Entity. If the Applicant is a Person acting on his/her own behalf, state his/her name.
2. Entities holding an interest in the Applicant: Whenever a Legal Entity has a beneficial interest (i.e. direct or indirect ownership) of more than 7.5% in the Applicant, each such Legal Entity must file a separate EDS on its own behalf; and
3. Controlling entities: Whenever a Legal Entity directly or indirectly controls the Applicant, each such controlling Legal Entity must file a separate EDS on its own behalf.

**CITY COLLEGES OF CHICAGO**  
Community College District No. 508 ("CCC")  
**ECONOMIC DISCLOSURE**  
**STATEMENT AND AFFIDAVIT**

**SECTION I -- GENERAL INFORMATION**

**A. Legal name of Disclosing Party submitting this EDS. Include d/b/a/ if applicable:**

\_\_\_\_\_

**Check ONE of the following three boxes:**

Indicate whether Disclosing Party submitting this EDS is:

1. ☐ the Applicant

OR

2. ☐ a legal entity holding a direct or indirect interest in the Applicant. State the legal name of the Applicant in which Disclosing Party holds an interest:

\_\_\_\_\_

OR

3. ☐ a specified legal entity with a right of control (see Section II.B.1.b.). State the legal name of the entity in which Disclosing Party holds a right of control:

\_\_\_\_\_

**B. Business address of Disclosing Party:**

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**C. Telephone:** \_\_\_\_\_ **Fax:** \_\_\_\_\_ **Email:** \_\_\_\_\_

**D. Name of contact person:** \_\_\_\_\_

**E. Federal Employer Identification No. (if you have one):** \_\_\_\_\_

**F. Brief description of contract, transaction or other undertaking** (referred to below as the "Matter") to which this EDS pertains. (Include project number and location of property, if applicable):

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

## SECTION II -- DISCLOSURE OF OWNERSHIP INTERESTS

### A. NATURE OF DISCLOSING PARTY

1. Indicate the nature of the Disclosing Party:

- |   |  |
|---|--|
| <input type="checkbox"/> Individual                               | <input type="checkbox"/> Limited liability company*      |
| <input type="checkbox"/> Publicly registered business corporation | <input type="checkbox"/> Limited liability partnership*  |
| <input type="checkbox"/> Privately held business corporation      | <input type="checkbox"/> Joint venture*                  |
| <input type="checkbox"/> Sole proprietorship                      | <input type="checkbox"/> Not-for-profit corporation      |
| <input type="checkbox"/> General partnership*                     | (Is the not-for-profit corporation also a 501(c)(3))?    |
|   | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| <input type="checkbox"/> Limited partnership*                     |  |
| <input type="checkbox"/> Trust                                    | <input type="checkbox"/> Other (please specify)          |

\* Note and complete B.1.b below.

2. For legal entities, the state (or foreign country) of incorporation or organization, if applicable:

\_\_\_\_\_

3. For legal entities not organized in the State of Illinois: Has the organization registered to do business in the State of Illinois as a foreign entity? ☐ Yes ☐ No ☐ N/A

### B. IF THE DISCLOSING PARTY IS A LEGAL ENTITY:

1.a. List below the full names and titles of all executive officers and all directors of the entity. For not-for-profit corporations, also list below all members, if any, that are legal entities. If there are no such members, write "no members." For trusts, estates or other similar entities, list below the legal titleholder(s).

Name	Title

1.b. If you checked "General partnership," "Limited partnership," "Limited liability company," "Limited liability partnership" or "Joint venture" in response to Item A.1. above (Nature of Disclosing Party), list below the name and title of each general partner, managing member, manager or any other person or entity that controls the day-to-day management of the Disclosing Party. **NOTE:** Each legal entity listed below must submit an EDS on its own behalf.

Name	Title

2. Please provide the following information concerning each person or entity having a direct or indirect beneficial interest (including ownership) in excess of 7.5% of the Disclosing Party. Examples of such an interest include shares in a corporation, partnership interest in a partnership or joint venture, interest of a member or manager in a limited liability company, or interest of a beneficiary of a trust, estate or other similar entity whether held in its or their own name or through intermediaries or nominees. **If none, state "None."**

**NOTE:** CCC may require any such additional information from any applicant which is reasonably intended to achieve full or additional disclosure of ownership.

Name	Business Address	Percentage Interest in the Disclosing Party

(Add sheets if necessary)

### SECTION III -- COMPLIANCE WITH CCC ETHICS POLICY

The CCC Ethics Policy imposes certain duties and obligations on persons or entities seeking CCC contracts, work, business, or transactions. The full text of CCC's Ethics Policy and a training program is available online at [http://www.ccc.edu/files/Ethics\\_Policy.pdf](http://www.ccc.edu/files/Ethics_Policy.pdf) and may also be obtained from CCC Ethics Office at 180 N Wabash Ave, 3rd Floor, Chicago, Illinois, 60601.

By signing this EDS, the Disclosing Party certifies that it and its officers, agents and employees have not by action or omission, breached the CCC Ethics Policy or induced, caused to result in or caused a breach of CCC Ethics Policy by a CCC officer, contractor, agent or employee and will not do so.

### SECTION IV -- DISCLOSURE OF SUBCONTRACTORS AND OTHER RETAINED PARTIES

On the next page, the Disclosing Party must disclose the name and business address of each subcontractor, attorney, lobbyist, accountant, or consultant whom the Disclosing Party has retained or expects to retain in connection with the Matter and any other person who will be paid a fee for communicating with CCC employees or officials when such communications are intended to influence the issuance of a contract or lease, as well as the nature of the relationship, and the total amount of the fees paid or estimated to be paid. The Disclosing Party is not required to disclose employees other than Lobbyists who are paid solely through the Disclosing Party's regular payroll. **"Lobbyist"** means any person or entity who undertakes to influence any legislative or administrative action on behalf of any person or entity other than: (1) a not-for-profit entity, on an unpaid basis, or (2) himself. "Lobbyist" also means any person or entity any part of whose duties as an employee of another includes undertaking to influence any legislative or administrative action.

If the Disclosing Party is uncertain whether a disclosure is required under this Section, the Disclosing Party must either ask the CCC whether disclosure is required or make the disclosure. (Add sheets if necessary)

Name (indicate whether retained or anticipated to be retained)	Business Address	Relationship to Disclosing Party (subcontractor, attorney, lobbyist, etc.)	Fees (indicate whether paid or estimated)
---	---------------------	---	--

☐ Check here if the Disclosing party has not retained, nor expects to retain, any such persons or entities.

## SECTION V -- CERTIFICATIONS

### A. COURT-ORDERED CHILD SUPPORT COMPLIANCE

Substantial owners of business entities that contract with CCC must remain in compliance with their child support obligations throughout the term of the contract.

Has any person who directly or indirectly owns 10% or more of the Disclosing Party been declared in arrearage on any child support obligations by any Illinois court of competent jurisdiction?

☐ Yes      ☐ No      ☐ No person owns 10% or more of the Disclosing Party.

If "Yes," has the person entered into a court-approved agreement for payment of all support owed and is the person in compliance with that agreement?

☐ Yes      ☐ No

All of the Contractor's Substantial Owners who directly or indirectly owns 10% or more of the Contractor must remain in compliance with any such child support obligations (1) throughout the term of the contract and any extensions thereof; or (2) until the performance of the contract is completed, as applicable. Failure of Contractor's Substantial Owners to remain in compliance with their child support obligations in the manner set forth in either 1 or 2 constitutes an event of default.

### B. CERTAIN OFFENSES INVOLVING CCC AND SISTER AGENCIES

1. Neither the Disclosing Party nor any Controlling Person (as defined below) of the Disclosing Party has ever been convicted or in custody, under parole or under any other non-custodial supervision resulting from a conviction in a court of any jurisdiction for the commission of a felony of any kind, or of a criminal offense of whatever degree, involving;
  - (a) bribery or attempted bribery, or its equivalent under any local, state or federal law, of any public officer or employee of the CCC or of any Sister Agency (as defined below); or
  - (b) theft, fraud, forgery, perjury, dishonesty or deceit, or attempted theft, fraud, forgery, perjury, dishonesty or deceit, or its equivalent under any local, state or federal law, against the CCC or any Sister Agency; or
  - (c) conspiring to engage in any of the acts set forth in items (a) or (b) of this Section V.B.1
2. Neither the Disclosing Party nor any Controlling Person of the Disclosing Party has made in any civil or criminal proceeding an admission of guilt of any of the conduct set forth in items (a) through (c), inclusive, of Section V.B.1 above, under circumstances where such admission of guilt is a matter of record but has not resulted in criminal prosecution for such conduct.
3. Neither the Disclosing Party nor any Controlling Person of the Disclosing Party is charged with or

indicted for any felony or criminal offense set forth in items (a) through (c), inclusive, of Section V.B.1 above.

As used in this Section V.B, "**Controlling Person**" means any person who (1) is an officer, director, limited liability company manager, managing member, partner, general partner or limited partner of any business entity; or (2) owns, directly or indirectly through one or more intermediate ownership entities, more than 7.5% of the ownership interest in any business entity; or (3) controls, directly or indirectly through one or more intermediate ownership entities, the day-to-day management of any business entity. Indicia of control include, without limitation:

- interlocking management or ownership; identity of interests among family members;
- shared facilities and equipment;
- common use of employees; or
- organization of a business entity following the ineligibility of a business entity under this section, using substantially the same management, ownership or principals as the ineligible entity.

As used in this Section V.B., "**Sister Agency**" means (1) the Board of Education of the City of Chicago; (2) Chicago Park District; (3) Chicago Transit Authority; (4) the City of Chicago; (5) Chicago Housing Authority; or (6) the Public Building Commission of Chicago.

### C. FURTHER CERTIFICATIONS

1. The Disclosing Party and, if the Disclosing Party is a legal entity, all of those persons or entities identified in Section II.B.1. of this EDS:
  - a. are not presently debarred, suspended, proposed for debarment, declared ineligible or voluntarily excluded from any transactions by any federal, state or local unit of government;
  - b. have not, within a five-year period preceding the date of this EDS, been convicted of a criminal offense, adjudged guilty, or had a civil judgment rendered against them in connection with: obtaining, attempting to obtain, or performing a public (federal, state or local) transaction or contract under a public transaction; a violation of federal or state antitrust statutes; fraud; embezzlement; theft; forgery; bribery; falsification or destruction of records; making false statements; or receiving stolen property;
  - c. are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (federal, state or local) with commission of any of the offenses enumerated in clause C.1.b. of this Section V;
  - d. have not, within a five-year period preceding the date of this EDS, had one or more public transactions (federal, state or local) terminated for cause or default; and
  - e. have not, within a five-year period preceding the date of this EDS, been convicted, adjudged guilty, or found liable in a civil proceeding, or in any criminal or civil action, including actions concerning environmental violations, instituted by the federal government, any state, or any other unit of local government.
2. The certifications in subparts 3, 4 and 5 of this Section V.C., concern:
  - the Disclosing Party;
  - any "**Applicable Party**" (meaning any party participating in the performance of the Matter, including but not limited to any persons or legal entities disclosed under Section IV, "Disclosure of Subcontractors and Other Retained Parties");

• any "**Affiliated Entity**" (meaning a person or entity that, directly or indirectly: controls the Disclosing Party, is controlled by the Disclosing Party, or is, with the Disclosing Party, under common control of another person or entity. Indicia of control include, without limitation:

- interlocking management or ownership; identity of interests among family members, shared facilities and equipment;
- common use of employees;
- or organization of a business entity following the ineligibility of a business entity to do business with federal or state or local government, including CCC, using substantially the same management, ownership, or principals as the ineligible entity);
- with respect to Applicable Parties, the term Affiliated Entity means a person or entity that directly or indirectly controls the Applicable Party, is controlled by it, or, with the Applicable Party, is under common control of another person or entity;

• any responsible official of the Disclosing Party, any Applicable Party or any Affiliated Entity or any other official, agent or employee of the Disclosing Party, any Applicable Party or any Affiliated Entity, acting pursuant to the direction or authorization of a responsible official of the Disclosing Party, any Applicable Party or any Affiliated Entity (collectively "**Agents**").

3. Neither the Disclosing Party, nor any Applicable Party, nor any Affiliated Entity of either the Disclosing Party or any Applicable Party nor any Agents have, during the five years before the date this EDS is signed, or, with respect to an Applicable Party, an Affiliated Entity, or an Affiliated Entity of an Applicable Party during the five years before the date of such Applicable Party's or Affiliated Entity's contract or engagement in connection with the Matter:

- a. bribed or attempted to bribe, or been convicted or adjudged guilty of bribery or attempting to bribe, a public officer or employee of the CCC, the State of Illinois, or any agency of the federal government or of any state or local government in the United States of America, in that officer's or employee's official capacity;
- b. agreed or colluded with other bidders or prospective bidders, or been a party to any such agreement, or been convicted or adjudged guilty of agreement or collusion among bidders or prospective bidders, in restraint of freedom of competition by agreement to bid a fixed price or otherwise; or
- c. made an admission of such conduct described in a. or b. above that is a matter of record, but have not been prosecuted for such conduct.

4. Neither the Disclosing Party, Affiliated Entity or Applicable Party, or any of their employees, officials, agents or partners, is barred from contracting with any unit of state or local government as a result of engaging in or being convicted of (1) bid-rigging in violation of 720 ILCS 5/33E-3; (2) bid-rotating in violation of 720 ILCS 5/33E-4; or (3) any similar offense of any state or of the United States of America that contains the same elements as the offense of bid-rigging or bid-rotating.

5. Neither the Disclosing Party, Affiliated Entity or Applicable Party is listed on any of the following lists maintained by the Office of Foreign Assets Control of the U.S. Department of the Treasury or the Bureau of Industry and Security of the U.S. Department of Commerce or their successors: the Specially Designated Nationals List, the Denied Persons List, the Unverified List, the Entity List and the Debarred List.

6. The Disclosing Party understands and shall comply with all the applicable rules and regulations of the Board of Trustees of CCC now in effect or hereafter adopted by the Board.

7. If the Disclosing Party is unable to certify to any of the above statements in Parts V.B. (Certain Offenses

Involving CCC and Sister Agencies ) or V.C. (Further Certifications), the Disclosing Party must explain below:

---

If the letters "NA," the word "None," or no response appears on the lines above, it will be conclusively presumed that the Disclosing Party certified to the above statements.

#### D. CERTIFICATION OF STATUS AS FINANCIAL INSTITUTION

For purposes of this Part D, under the Municipal Code of Chicago ("CMC") Section 2-32-455(b), the term **"financial institution"** means a bank, savings and loan association, thrift, credit union, mortgage banker, mortgage broker, trust company, savings bank, investment bank, securities broker, municipal securities broker, securities dealer, municipal securities dealer, securities underwriter, municipal securities underwriter, investment trust, venture capital company, bank holding company, financial services holding company, or any licensee under the Consumer Installment Loan Act, the Sales Finance Agency Act, or the Residential Mortgage Licensing Act. However, "financial institution" specifically shall not include any entity whose predominant business is the providing of tax deferred, defined contribution, pension plans to public employees in accordance with Sections 403(b) and 457 of the Internal Revenue Code. (Additional definitions may be found in CMC Section 2-32-455(b).)

##### 1. CERTIFICATION

The Disclosing Party certifies that the Disclosing Party (check one)

☐ is ☐ is not

a "financial institution" as defined in Section 2-32-455(b) of the CMC.

##### 2. If the Disclosing Party IS a financial institution, then the Disclosing Party pledges:

"We are not and will not become a predatory lender as defined in Chapter 2-32 of the CMC. We further pledge that none of our affiliates is, and none of them will become, a predatory lender as defined in Chapter 2-32 of the CMC. We understand that becoming a predatory lender or becoming an affiliate of a predatory lender may result in the loss of the privilege of doing business with the CCC.

If the Disclosing Party is unable to make this pledge because it or any of its affiliates (as defined in Section 2-32-455(b) of the CMC) is a predatory lender within the meaning of Chapter 2-32 of the CMC, explain here (attach additional pages if necessary):

---

If the letters "NA," the word "None," or no response appears on the lines above, it will be conclusively presumed that the Disclosing Party certified to the above statements.

#### E. CERTIFICATION REGARDING INTEREST IN CCC BUSINESS

Any words or terms that are defined in CCC Ethics Policy have the same meanings when used in this Part E.

##### 1. In accordance with CCC Ethics Policy: To the best of your knowledge after diligent inquiry does any Board Member, official or employee of CCC have a **"special interest"** in his or her own name or in the name of any other person or entity in the Matter?

☐ Yes ☐ No

**NOTE:** If you checked "Yes" to Item E.1., proceed to Items E.2. and E.3. If you checked "No" to Item

E.1., proceed to E.4.

2. Unless sold pursuant to a process of competitive bidding following public notice, no employee or Board member shall have a financial interest in the purchase of any property that belongs to the Board. Before participating in the competitive process, the employee or Board member shall disclose his financial interest.

Does the Matter involve a CCC Property Sale?     ☐ Yes            ☐ No

3. If you checked "Yes" to Item E.1., provide the names and business addresses of the CCC officials or employees having such interest and identify the nature of such interest:

Name	Business Address	Nature of Interest
------	------------------	--------------------

_____	_____	_____
_____	_____	_____
_____	_____	_____

4. No employee or spouse of any employee, or entity in which an employee or his or her spouse has a financial interest, has applied for, solicited, accepted or received a loan of any amount from the Disclosing Party, any Applicable Party or any Affiliated Entity; provided, however, that nothing in this section prohibits application for, solicitation for, acceptance of or receipt of a loan from a financial lending institution, if the loan is negotiated at arm's length and is made at a market rate in the ordinary course of the lender's business.

☐ Yes            ☐ No

5. If you checked "Yes" to Item E.4., provide the names and addresses of the CCC officials or employees who applied for, solicited, accepted or received such loan:

Name	Business Address	Amount of loan
------	------------------	----------------

_____	_____	_____
-------	-------	-------

6. The Disclosing Party further certifies that no prohibited financial or special interest in the Matter will be acquired by any CCC official or employee.

## **SECTION VI -- ACKNOWLEDGMENTS, CONTRACT INCORPORATION, COMPLIANCE, PENALTIES, DISCLOSURE**

### **A. The Disclosing Party understands and agrees that:**

1. By completing and filing this EDS, the Disclosing Party acknowledges, on behalf of itself and the persons or entities named in this EDS, that the CCC may investigate the creditworthiness of and the information provided about some or all of the persons or entities named in this EDS.
2. The certifications, disclosures, and acknowledgments contained in this EDS will become part of any contract or other agreement between the Applicant and the CCC in connection with the Matter, whether procurement or other CCC action, and are material inducements to the CCCs execution of any contract or taking other action with respect to the Matter. The Disclosing Party understands that it must comply with all statutes, ordinances, and regulations on which this EDS is based.
3. If CCC determines that any information provided in this EDS is false, incomplete or inaccurate, any contract or other agreement in connection with which it is submitted may be rescinded or be void or voidable, and CCC may pursue any remedies under the contract or agreement (if not rescinded, void

or voidable), at law, or in equity, including terminating the Disclosing Party's participation in the Matter and/or declining to allow the Disclosing Party to participate in other transactions with CCC..

4. CCC may make this document available to the public on its Internet site and/or upon request. Some or all of the information provided on this EDS and any attachments to this EDS may be made available to the public on the Internet, in response to a Freedom of Information Act request, or otherwise. By completing and signing this EDS, the Disclosing Party waives and releases any possible rights or claims which it may have against CCC in connection with the public release of information contained in this EDS and also authorizes CCC to verify the accuracy of any information submitted in this EDS.
5. The information provided in this EDS must be kept current. In the event of changes, the Disclosing Party must supplement this EDS up to the time the CCC takes action on the Matter. If the Matter is a contract or other agreement being entered into by the CCC's Board of Trustees, the Disclosing Party must also update this EDS as the contract or agreement requires.

**B. The Disclosing Party represents and warrants that:**

1. The Disclosing Party has not withheld or reserved any disclosures as to economic interests in the Disclosing Party, or as to the Matter, or any information required by this Disclosure Affidavit.

For purposes of the certifications in VI.B.2. and B.3., the term "**affiliate**" means any person or entity that, directly or indirectly: controls the Disclosing Party, is controlled by the Disclosing Party, or is, with the Disclosing Party, under common control of another person or entity. Indicia of control include, without limitation: interlocking management or ownership; identity of interests among family members; shared facilities and equipment; common use of employees; or organization of a business entity following the ineligibility of a business entity to do business with the federal government or a state or local government, including CCC, using substantially the same management, ownership, or principals as the ineligible entity.

2. The Disclosing Party is not delinquent in the payment of any tax administered by the Illinois Department of Revenue, nor are the Disclosing Party or its affiliates delinquent in paying any fine, fee, tax or other charge owed to CCC or a Sister Agency (as defined in Section V,B). This includes, but is not limited to, all water charges, sewer charges, license fees, parking tickets, property taxes or sales taxes.
3. If the Disclosing Party is the Applicant, the Disclosing Party and its affiliates will not use, nor permit their subcontractors to use, any facility on the U.S. EPA's List of Violating Facilities in connection with the Matter for the duration of time that such facility remains on the list.
4. If the Disclosing Party is the Applicant, the Disclosing Party will obtain from any contractors/subcontractors hired or to be hired in connection with the Matter certifications equal in form and substance to those contained in this Disclosure Affidavit and will not, without the prior written consent of the CCC, use any such contractor/subcontractor that does not provide such certifications or that the Disclosing Party has reason to believe has not provided or cannot provide truthful certifications.

NOTE: If the Disclosing Party cannot certify as to any of the items in VI.B.2., B.3. or B.4. above, an explanatory statement must be attached to this EDS.

## CERTIFICATION

Under penalty of perjury, the person signing below: (1) warrants that he/ she is authorized to execute this EDS on behalf of the Disclosing Party, and (2) warrants that all certifications and statements contained in this EDS are true, accurate and complete as of the date furnished to the CCC.

Date: \_\_\_\_\_

\_\_\_\_\_  
(Print or type name of Disclosing Party)

By: \_\_\_\_\_  
(sign here)

\_\_\_\_\_  
(Print or type name of person signing)

\_\_\_\_\_  
(Print or type title of person signing)

State of \_\_\_\_\_

County of \_\_\_\_\_

Signed and sworn to before me on (date) \_\_\_\_\_ , by \_\_\_\_\_.

\_\_\_\_\_ Notary Public.

Commission expires: \_\_\_\_\_